

**Weekend FT**  
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EUROPE'S BUSINESS NEWSPAPER

# FINANCIAL TIMES

FT No. 31,550  
THE FINANCIAL TIMES LIMITED 1991  
Weekend September 7/September 8 1991  
D 8523A

## WORLD NEWS

### Soviet Union recognises independence of Baltics

Half a century of annexation ended yesterday for Latvia, Lithuania and Estonia when Soviet foreign minister Boris Yeltsin recognised the Baltic states' independence.

The declaration came as Russia's parliament gave permission for Leningrad to return to its pre-revolutionary name of St Petersburg. Page 22; Soviet news, Page 1

**Israeli peace pact**  
President George Bush asked Congress to delay considering Israel's request for \$10bn (US\$1bn) in loan guarantees for 120 days, saying it could jeopardise Middle East peace talks prospects. Page 2

**Widespread submarine scare**  
A Dutch submarine sparked an air and sea search off Scotland when it failed to make contact during a Nato exercise. The submarine, which had not received a signal to report in, later surfaced safely.

**German politician quits**  
Lothar de Maizière, who steered East Germany to unification, quit as deputy chairman of Chancellor Helmut Kohl's governing Christian Democrats after clashing with west German CDU leaders about the state of the party in east Germany. Page 3

**Congo train crash**  
More than 50 people were reported killed in Congo when a passenger train and a goods train crashed head-on near the Atlantic port of Pointe Noire.

**UN ceasefire**  
A United Nations peace force started monitoring a ceasefire in the Western Sahara, where Polisario guerrillas have been fighting Moroccan since 1976 for the region's independence.

**Unleash peacekeeping**  
Unleash the troubled US computer and defence electronics giant, identified its part in a Pentagon procurement scandal and agreed to pay up to \$150m (\$119.6m) in fines and penalties. The company had tried to obtain confidential bid information sent to the Pentagon by competitors. Page 8

**Chemical arms pact**  
Argentina, Brazil and Chile have agreed to ban production or use of chemical and biological weapons.

**Rebels offer truce**  
Communist rebels in the Philippines promised an immediate ceasefire if the country's Senate opposed an agreement letting the US continue using its Subic Bay naval base. Washington insists it will not renegotiate the deal.

**Defector's reunion**  
The wife and two daughters of Oleg Gordievsky flew to London from Moscow to be reunited with the former KGB bureau chief, who defected to Britain six years ago.

**Police question couple**  
Police in south east Spain questioned a British boy owner and his Spanish wife about last weekend's disappearance of an English nurse from her holiday home in Aguilas.

**Oxford outpost**  
Oxford University is setting up an overseas outpost, enabling Japanese students to get an Oxford education without leaving their own country. St Catherine's College, Oxford, will open on September 24.

## BUSINESS SUMMARY

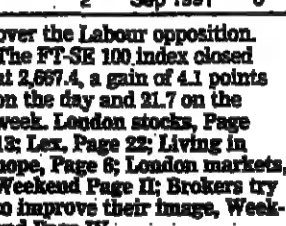
### BAe plans to raise up to £500m in rights issue

British Aerospace, the aerospace and car manufacturer, plans to raise up to £500m by selling new shares in a rights issue.

The share sale is planned for Wednesday, when the group announces its first-half results, unless there is a sharp change in stock market conditions. Page 22

**UK EQUITIES** ended the week firmly after the latest Gallup poll gave the ruling Conservative party a lead of 4.5 points

### FT-SE 100 Index



over the Labour opposition. The FT-SE 100 index closed at 2,687.4, a gain of 4.1 points on the day and 21.7 on the week. London stocks, Page 13; Lex, Page 22; Living in hope, Page 6; London markets, Weekend Page 12; Brokers try to improve their image, Week-end Page 14

**UNIONBANK** The UK pharmaceutical wholesaler's £75m takeover bid for Macarthy, which owns 176 UK chemists, has been referred to the Monopolies and Mergers Commission. Page 22; Lex, Page 22

**SALOMON BROTHERS**, US investment bank which was the global co-ordinator for the May flotation of Mirror Group Newspapers, Robert Maxwell's UK newspaper group, said it lost up to \$5m through trading MGN shares. Page 22; From Salomon Brothers to the S&P 500, Page 2

**ROYAL INSURANCE** Group, UK life insurer is to cut 600 jobs in its Royal Life subsidiary, about 15 per cent of the workforce, as part of a restructuring. Page 5

**HONG KONG** Francis Yuen, chief executive of the colony's stock exchange, will step down next month to become chief executive of Hong Kong Investment, the trading and agency group being taken over by a consortium led by Citic Pacific. Page 10; Hong Kong collects its thoughts, Page 19

**US employment** rate was unchanged at 6.8 per cent last month, boosting hopes that a US economic recovery is under way. Page 3

**JAPANESE BUSINESS** confidence fell last month to the lowest level in 3 1/2 years, says the Bank of Japan's quarterly economic survey. Page 2; Japanese golf course developer hits the rough, Page 2; Nippon Stock warning, Page 10

**NICHOLAS GRIMSHAW & Partners**, the British firm of architects, has won an international competition to design a stock exchange and communications complex in Berlin, the proposed capital of Germany. Page 5

**GEORGIO ARMANI**, the Italian designer best known for his high-fashion clothing lines, expects sales this year to fall by about 5 per cent to £750m (£333.5m). Page 10

## Upbeat PM overshadows attempts to cool election speculation Major confident on economy

By Philip Stephens, Political Editor

AN UPBEAT prediction by Mr John Major, the British prime minister, that the UK economy is about to enter a virtuous circle of steady growth and low inflation added fuel yesterday to the fire of general election speculation.

Mr Major's signal that he is convinced that the recession is over and that inflation will fall to 4 per cent or less by the end of the year overshadowed his own efforts to play down the significance of the latest opinion polls.

In comments on his return from a six-day visit to Moscow, Beijing and Hong Kong, Mr Major said that the "snapshots" of popular opinion provided by the polls would not greatly influence the timing of the election. The two latest polls have given the Conservatives leads of 2 and 4.5 per cent respectively after four months when Labour had been consistently ahead.

Senior aides told journalists travelling with the prime minister that he was determined not to take "risks" by calling an early election. That reinforced the view of most cabinet ministers that he will wait until next spring.

"I rate the chances of a virtuous circle."

The message, echoed by Mr Douglas Hurd, the foreign secretary, fuelled speculation among opposition parties that although Mr Major is still looking to 1992, he is preparing a "dry run" against the possibility that Labour support could weaken decisively over the next few weeks.

That view was reinforced by an announcement that 10 days of globetrotting will be followed by another appearance for Mr Major on the international stage when he meets President François Mitterrand in Paris next Wednesday.

All six Yugoslav republics, and the federal president and prime minister, have accepted the EC's invitation to the conference, which is to be chaired by Lord Carrington, the former UK foreign secretary.

Mr Slobodan Milosevic, the Serbian president who caved in to EC threats to isolate his republic unless he accepted mediation, telephoned The Hague to say he would be attending. Dutch officials said.

Mr van den Broek made it clear that any group which failed to show up in The Hague risked being isolated by the Community. "There has been and is an attempt to make the conference fail, and we cannot accept that provocation," Mr Gianni de Michelis, the Italian foreign minister, said. The ministers concluded that the logic which persuaded them to go for an early conference - to keep up the momentum provided by Monday's political breakthrough on the ceasefire accords - had not changed.

Those accords call for a ceasefire and disengagement of the Croat militia, Serbian paramilitaries in Croatia, and Serb-dominated federal army; extension of independent EC monitoring of the ceasefire; and a peace conference on Yugoslavia's future with the most intractable disputes put out to independent arbitration by leading European constitutional lawyers. Working groups are not expected to meet until Tuesday.

attention to several recent Japanese projects which had "brought an alien approach to trade union organisation."

It criticised no-strike and compulsory arbitration clauses and said the TUC should pursue more actively a joint union approach to inward investors.

Mr Ken Gill, MSF general secretary, said he strongly resented the allegations of racism. Japanese-style beauty contests in which unions compete for a deal were "feudal and alien" to British traditions. Continued on Page 22

**Major's style**.....Page 4  
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**Lex**.....Page 22  
**Power breakfasts**.....Weekend 1

November election as 1 in a 100, one senior minister said. The strength of Mr Major's confidence on the economy appeared to surprise even the Treasury, which still remains uncertain about the precise timing and strength of an end to the recession.

Most senior Whitehall economists believe that the recovery will be slower and weaker than after previous recessions, with further sharp rises in unemployment and another wave of bankruptcies in prospect in the next few months.

Mr Major, however, chose to stress rising consumer confidence after the cuts in interest rates. "The point is we are beginning to see the economy turning round. I think that has a very natural effect on people's expectations and their behaviour and it begins to affect the economy itself. People begin to spend again which means the economy begins to grow and there is a general

virtuous circle."

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Congress reports, Page 4  
Shift in power, Page 6

### UK unions condemn Japanese investor approach

By Michael Smith, Labour Correspondent

BRITAIN'S Trades Union Congress yesterday condemned the "alien approach" of some Japanese inward investors amid accusations by a senior union leader that the move was racist.

The row, on the last day of the TUC's annual congress in Glasgow, marred attempts by union leaders to portray an image of unity and moderation in the run-up to the next election. Mr Gavin Laird, general secretary of the AEU engineering union, said the resolution was racist and would send a negative message to potential inward investors.

His warning comes at a time when five unions, including his own, are competing for a deal to represent workers at the Derbyshire plant being set up by Toyota, the Japanese car manufacturer.

Toyota has drafted an agreement which includes a controversial "no disruption" clause, seen by some union leaders as tantamount to a no-strike requirement. The company wants to delay pay talks until at least 1994. It also wants a standard 38-hour five-day week, with the flexibility to roster workers for up to an extra two hours a day and on

alternate Saturday mornings. Some unions fear that the TUC's approval of the "alien approach" resolution will jeopardise the chances of any union winning a deal to represent Toyota workers.

Proposed by the MSF, the left-led general technical union, the resolution drew

attention to several recent Japanese projects which had "brought an alien approach to trade union organisation."

It criticised no-strike and compulsory arbitration clauses and said the TUC should pursue more actively a joint union approach to inward investors.

Mr Ken Gill, MSF general secretary, said he strongly resented the allegations of racism. Japanese-style beauty contests in which unions compete for a deal were "feudal and alien" to British traditions. Continued on Page 22

Congress reports, Page 4  
Shift in power, Page 6

## R-R clinches launch order for engine on new Boeing

By Richard Gourlay

ROLLS-ROYCE won a first crucial order yesterday for a new engine to power the Boeing 777, the only large commercial aircraft likely to be launched this decade.

The custom order for Thai Airways International regains some of the ground lost last month when British Airways gave a contract to one of its main competitors, the US General Electric Company.

Rolls-Royce offered a more attractive financial package to Thai Airways than GE and Pratt and Whitney, the Thai chairman said. Rolls-Royce would not release details of the deal.

Although two other Pacific Rim airlines, Cathay and Garuda of Indonesia, have ordered similar Trent engines for their Airbus fleets, Thai becomes the all-important launch customer for Rolls-Royce's engine sales for the 777.

Sir Ralph Robins, the Rolls-Royce chief executive, said Thai was a prestige carrier operating in an area of significant growth in air transport.

The order for six aircraft, with an option for six more, will be a relief to Rolls-Royce at a tough time for aero-engine manufacturers.

But a number of analysts questioned what financial concessions Rolls-Royce had needed to make to secure the contract. One industry expert said they may have been as much as \$200m (£118m).

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## MARKETS

STOCK INDICES	DOLLAR	NEW YORK
FT-SE 100: 2,687.4 (+4.1)	New York lunchtime: 117.78	
FT Ordinary: 2,093.5 (+1.1)	PPS 8.94	
FT-A All-Share: 1,284.07 (+0.3%)	SPI 1,513.9	
New York lunchtime: 117.78	London: 117.78	
DJ Ind. Av. 3,012.97 (+4.47)	DM1.7915 (1.74)	
Life long gilt future: Dec 95 1/2 (Dec 94 3/2)	FFS 8.800 (5.9075)	
	SP1.5235 (1.5275)	
	Y138.10 (135.85)	
	& index 95.2 (95.0)	
	Tokyo close: Y138.0	
	US LUNCHTIME	
	Feed Pumper 5 1/2 %	
	2-10 Treasury Bids: 6 1/4 %	
	Long Bond: 10 1/4 %	
	yield: 8.02%	

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THE SOVIET BREAK-UP



New men: Foreign ministers Algirdas Saudargas of Lithuania (left), Janis Jurkans of Latvia (fourth from left) and Lennart Meri of Estonia (sixth from left) with their EC counterparts at a lunch in Brussels yesterday marking the Community's decision to recognise the Baltic states.

Now the really hard work starts for Lithuania

By Gillian Triff in Vilnius

ALTHOUGH Lithuanians have been celebrating independence for over a week now, few expect the details of relations between the Baltic states and what remains of the Soviet Union to be settled quickly. "Now that we're nearing full independence, the really hard work with our economy must begin," said Mr. Eduardas Bilkas, a Lithuanian economist, who stressed the enormous difficulties that will dog attempts to re-shape Lithuania's economic ties with the Soviet Union after 50 years of being integrated into the Soviet centralised economy and dependent on cheap Soviet energy supplies. The issue that most immediately concerns Lithuanians, though, is the withdrawal of the estimated 90,000 Soviet troops stationed in Lithuania. But although they have been keeping a fragile line of communication open with the Soviet Baltic military command there are fears that the army withdrawal will not be carried out rapidly - not least because troops and their families may be reluctant to leave the Baltics, where food supplies and living conditions are generally better than the other Soviet republics. In another reminder of the ethnic problems that may

undermine Lithuania's attempts to build political stability, leaders of the Lithuanian Polish community - about 7 per cent of the population - yesterday threatened in a Polish newspaper to appeal to international human rights organisations about alleged political discrimination. After an emergency session, the Lithuanian parliament announced on Thursday that local councils in some Polish-dominated regions would be dissolved and direct rule imposed from Vilnius. Some leaders of these councils have been charged with collaborating in or supporting the failed Soviet coup three weeks ago. It is expected that they will raise the issue at a Helsinki human rights convention in Vilnius this week.

In another step forward in the international community, the first American diplomatic representative to arrive in the Baltic, Mr. Curtis Kamman, announced in Vilnius that the US would be opening an embassy in all three Baltic states "within a matter of weeks". In the parliament building, some Lithuanian officials made the point, however, that it was United Nations recognition that was crucial.

Crimeans happy to stick with Ukraine

By Christa Freeland in Simferopol, Crimea

THE deeply-tanned, well-fed citizens of Simferopol responded with equanimity to the Crimean parliament's half-hearted declaration of sovereignty on Thursday. The law shifts more power and property to the Crimean government but emphasises that Crimea remains part of the Ukraine. Though Moscow news media played up the importance of the legislation, it is viewed locally as a political manoeuvre designed to deflect attention from the ruling communists' involvement in the botched coup. In the declaration, the Crimean government claims exclusive ownership of its land, natural resources and coastal waters, asserts its right to close environmentally harmful industries and says the thousands of luxury dachas on the Crimean seashore now come under the autonomous republic's jurisdiction. Last month, President Boris Yeltsin's office suggested that if the Ukraine left the Soviet Union it should surrender

some of its territory to Russia. Crimea - which was transferred to the Ukraine from Russia in 1954 - was at the top of Mr. Yeltsin's wish-list. Most Simferopol shoppers were unenthusiastic about Mr. Yeltsin's claim, a surprising response given that more than half of Crimea's 2.5m inhabitants are Russian. "I am for the Ukraine," declared 46-year-old welder Nina Petrovna. Hefting a bag overflowing with plums and peppers, she explained: "The Ukraine is so rich, we feel all Russia." By contrast, Mr. Yuri Komov, head of Democratic Crimea, the small but feisty parliamentary opposition, is "personally for Russia. While the Ukraine is taking the path of national development, Russia is moving towards democracy." But even Mr. Komov thinks Crimea should remain with the Ukraine for the next decade. He worries that altering the borders sooner would embroil Crimea in a bloody dispute between the Ukraine and Russia.

Managers enter new era with a bang

By John Lloyd in Moscow

SENIOR Soviet financial managers yesterday learned that a new era had dawned in the Soviet Union. They were verbally assaulted by Professor Jeffrey Sachs, the *enfant terrible* of post-communist economics. The setting was a plenary session of the World Economic Forum in Moscow's Metropole Hotel - a session on finance and investment which Professor Sachs was billed to "moderate", but instead severely aggravated. Senior bankers and company executives, grey in the service of seeking profitable investments, who had heard of the professor only as the saviour of

Poland, were treated to the closest thing international economics has to a prima donna. Prof Sachs had challenged a panel of prominent specialists and executives to say when the rouble should be converted. Mr. Valerian Kulikov, deputy chairman of the state bank Gosbank, said that rapid convertibility was "an adventurist measure". The Poles, who had done it quickly, had an export-oriented economy and a \$4bn (£2.3bn) cushion of personal savings and were not repaying their foreign debt. None of this was true of the USSR. Mr. Ivan Ivanov, former deputy chair-

man of the Foreign Economic Relations Committee, said that convertibility would need at least \$20bn a year for three years to support the rouble, and no one in the west was going to provide that. Mr. Thomas Alibegov, deputy chairman of Vnesheconombank, the bank of foreign economic relations, said that convertibility was not a magic wand. The boyish professor had fidgeted furiously through all of this: given a microphone again, he became passionate. "Listening to these experts, it's no surprise that this country has almost ceased to export."

"These arguments were widely believed in Latin America and were discredited. They were believed in eastern Europe in the 1980s and nobody believes them now. I am distressed and saddened to see them believed here. "I learned something new here," said Prof Sachs with a sarcastic bark of laughter. "I learned the Poles had an export-oriented economy. They didn't think so. "Frankly, gentlemen, if you believe all that, you will never do anything because everything is always impossible. I must say, your arguments are just plain silly."

Russian bank chief suggests longer-term debt

By William Dullforce in Lausanne

MR Gueorgi Matukhin, chairman of the Russian central bank, proposed yesterday that part of the Soviet Union's foreign debt, rapidly approaching \$70bn (£41.4bn), be converted into long-term dual currency bonds. Other possibilities were to convert debt into equity or into new credits secured against gold, diamonds or oil rights. Mr. Matukhin told western

financial executives attending a course at the International Institute for Management Development in Lausanne. Noting that nearly half the debt was short-term, Mr. Matukhin said conversion into longer-term obligations would be one way in which western banks could help the Russian and other former Soviet republics in their efforts to develop market-based economies.

The idea of issuing bonds payable in either roubles or a western currency had been broached by Salomon Brothers before the New York bond-trading house ran into trouble over breaking US Treasury auction rules but, Mr. Matukhin said, other western banks had since voiced interest. Debt-to-equity swaps would enable foreign companies to buy into Russian

and other republics' enterprises as their economies were privatised. Such solutions would also help to resolve differences among the republics over how to divide responsibility for the dissolved Soviet Union's debt. The Soviet state bank, responsible for the debt, would be transformed into an institution with the republics as shareholders.

Bringing Wall Street to eastern Europe

From Salomon Brothers to the EBRD: Peter Marsh profiles Ronald Freeman

MR Ronald Freeman has jumped from one hot seat to another. He has swapped a top job at Salomon Brothers, the embattled Wall Street securities house, for another in charge of aiding the reconstruction of the Soviet Union and eastern Europe. Mr. Freeman took over in July as deputy head of the publicly-owned European Bank for Reconstruction and Development, where he spearheads operations to revive the economies of the former communist bloc through privatisation and infrastructure projects. By chance, Mr. Freeman narrowly missed the wave of unfavourable publicity that in the past month has swept over Salomon, which is accused of rigging Treasury bond auctions. Playing down the impact of the scandals, Mr. Freeman said yesterday in his London office that he intends to keep his "spiritual and emotional" ties to his former employer. More pertinent to his current job will be the contacts he made in his 18 years at Salomon, where he specialised in mergers and acquisitions. Most recently, he headed the bank's investment banking activities in Europe and was involved in several trading deals involving Salomon in the USSR.

Since moving to the EBRD, Mr. Freeman has examined about 170 proposals for privatisation schemes in the former communist bloc, 45 of them in the Soviet Union. Most of the projects involve participation by blue-chip companies of the sort that he encountered on Wall Street. "I'm speaking to a lot of old friends," he says. The theory is that EBRD will advise on the skills needed to take these projects - which include ventures in energy, food making and environmental schemes such as water purification - from the ideas stage to a successful business, in many cases putting up loans or equity, possibly in partnership with private finance houses. Even though only relatively few of the schemes are likely to go ahead, Mr. Freeman believes the interest of such a



"I'm speaking to a lot of old friends," he says. large number of western companies is proof of the opportunities. He says that business interest in the Soviet Union - which he has visited four times since taking over at the EBRD - has been "galvanised" by the failure of the attempted coup. In the past week, Mr. Freeman has talked to about 12 big oil and gas companies which have demonstrated new interest in energy ventures. "A lot of people are exhilarated that Gorbachev isn't on his own any more [in introducing democracy]," he says. In Leningrad and Moscow, Mr. Freeman and his 33-strong merchant banking team are examining the commercial prospects for several thousand state-owned industrial operations, from retailing to rocket factories. Apart from small shops and cafés, which can be privatised relatively easily by selling them to employees, many of these enterprises appear unlikely to be able to survive without western help - in the form of loans or equity capital, or aid in areas such as setting up sales teams. But Mr. Freeman insists that even simple ideas from the west can do a lot to put Soviet businesses on a better footing. One area is incentive schemes. "Why not reward employees who work hard with western consumer goods, or even new apartments?" he says. He is also talking to several European retail banks about a scheme to set up a nationwide network of high-street lending agencies, which would channel loans to new businesses and people keen to take over state-owned factories. Mr. Freeman says a key to the next few years for the Soviet Union is whether it can survive the winter without massive food shortages. Assuming this problem can be tackled, he is reasonably hopeful that the industrial structure of the Soviet Union can be transformed over the next few years. "It may be painful but there is a good chance it will be peaceful," he says.

Right: Roger Freeman (Picture: Ashley Ashwood)

Lukyanov charged with coup treason

MR Anatoly Lukyanov, the ousted chairman of the Supreme Soviet legislature, has been charged with treason for helping the failed coup, AP reports from Moscow. Mr. Valentin Stepankov, the Russian prosecutor, said yesterday Mr. Lukyanov had been charged on Thursday, a day after he was formally fired by the Congress of People's Deputies.

Mr. Lukyanov has repeatedly and vehemently denied any involvement in the August 18-21 coup against President Mikhail Gorbachev, his friend since law school. However, Mr. Lukyanov made no effort to call the legislature into session to overturn the coup. Mr. Stepankov, whose office is leading the investigation into the coup, gave no details of the case against Mr. Lukyanov, the 14th person charged with treason, which carries a possible death sentence.

Also charged are the seven surviving members of the eight-man emergency committee which seized power, the three other KGB generals, Mr. Gorbachev's chief of staff, a Politburo member and a deputy defence minister. Mr. Stepankov denied reports in the Soviet press that a witch hunt was under way that could eventually rival the purges of Stalin in the late 1950s, in which three-man tribunals sentenced people without evidence, and millions died.

"There is no organised terror or massive investigation," Mr. Stepankov insisted. He said he had 75 investigators working, and only 21 people under formal investigation in the Russian Federation. He would not name the other seven suspects, saying they had not been arrested.

He said other republics were conducting their own investigations into the coup.

Soviet envoy to UK sacked

THE SOVIET ambassador to Britain has been sacked and five other Soviet ambassadors have been recalled because of accusations that they supported the coup against President Mikhail Gorbachev, AP reports from Moscow.

Foreign Ministry officials said that Mr. Leonid Zamyatin, a hard-line communist who had been ambassador to London since 1986, was recalled to Moscow because Mr. John Major, UK Prime Minister, visited the Soviet Union last week. Mr. Zamyatin, 68, was later dismissed, but has not been charged with any crime, officials said.

INTERNATIONAL NEWS

Japanese business confidence lowest since early 1988

By Steven Butler in Tokyo

BUSINESS confidence in Japan fell last month to the lowest level in three and a half years, according to the Bank of Japan's quarterly economic survey, released yesterday. Nevertheless, Mr. Yutaka Yamaguchi, director of the central bank's research and statistics department, said business conditions were still favourable, with firm trends in capital spending, sales, and profits. The survey, known as the Tankan, showed a fall in the business confidence index for major manufacturing companies from 36 in May to 27 last month. The Bank of Japan said, however, that the economy was in the process of a gradual slowdown and that a sharp decline was unlikely. The confident tone of the bank discouraged expectations of an early cut in the official discount rate, which was last reduced on July 1 from 6 per cent to 5.5 per cent. At the same time, the central bank injected liquidity into credit markets in a move that helped push overnight interest rates from 7.25 per cent to 6.9 per cent on the day. Mr. Russell Jones, an economist at UBS Phillips & Drew, said easing of interest rates reflected the Bank of Japan's confidence that inflation was coming under control, rather than concern about levels of economic activity. Investment plans for manufacturing industries for the year, for example, showed a half percentage point rise compared to the previous survey. Investment for the year is expected to rise by 6.7 per cent compared to last year, although a rise of just 2.6 per cent is expected in the second half of the year. Corporate liquidity is expected to continue declining.

Golf course developer hits the rough

By Robert Thomson in Tokyo

A LEADING Japanese golf course developer was in a deep financial bunker yesterday, as credit agencies declared the company insolvent after its promissory notes were dishonoured for the second time. Hitachi Kanko Kaihatsu was estimated by Teikoku Data Bank, a credit agency, to have outstanding debts of ¥110bn (\$680m), the 10th largest failure this year and a sign of the continued unravelling of Japanese financial excesses. The company had attempted to capital-

ise on a surge of speculative interest in golf club memberships, which have been regarded by Japanese as an investment roughly equivalent in character to stock or land purchases. Memberships are freely traded on a large secondary market. The certificates also entitle holders to play golf. Hitachi Kanko had built what was considered to be one of the most prestigious courses, Ibaraki Country Club, north of Tokyo, now the subject of legal action after it allegedly issued 49,000 member-

ships instead of the promised 2,800 that were to have gone only to an executive elite and a chosen few individuals. The club is alleged to have raised as much as ¥100bn from the unauthorised issuing of memberships, and is being sued by purchasers, who claim that news of the huge number of memberships actually issued has made their certificates worthless on the secondary market. Like other Japanese golf course developers, Hitachi Kanko has been hit by a plunge in the golf membership market.

Mongolia secures \$155m aid package

By Robert Thomson in Tokyo

MONGOLIAN leaders yesterday secured about \$155m (£91.5m) in immediate international assistance and received administrative guidance from Japan's Ministry of International Trade and Industry (MITI), a Mongolian version of which has recently been established in Ulan Bator. A Mongolian delegation, including Deputy Prime Minister Gambold, Finance Minister Bazarihuu, and central bank

governor Jargalsaihan, met representatives of 14 countries in Tokyo to outline the country's need for at least \$150m in assistance this year to cope with the transition to a market economy. Mongolia, a virtual Soviet satellite until two years ago, has reformed its political system, allowing opposition parties and an election last year, which was won by the ruling communist party. But the

landlocked country of 2m, a majority of them nomadic herders, faces a difficult winter, as political independence from Moscow has been accompanied by a sharp fall in economic assistance and fears of food shortages. Mr. Taro Nakayama, Japan's foreign minister, said that Mongolia faces "a long and severe winter" with the prospect of shortages of fuel, machinery, food and medicine.

US and Israel head for clash on \$10bn loan guarantees

By Lionel Barber in Washington

THE US and Israel were last night heading for a confrontation over an Israeli request for \$10bn (£6.5bn) of loan guarantees for resettling and housing Soviet Jews.

President George Bush issued a strong statement urging Congress to delay approval of the Israeli request for 120 days, on the grounds that it could jeopardise prospects for a Middle East peace conference.

After meeting with Mr. James Baker, US secretary of state, Mr. Bush declared bluntly: "We will take no chance of unravelling the peace process. We want to give peace a chance." The president issued his statement in the Oval Office, just hours before Mr. Zelman Shoval, the Israeli ambassador in Washington, was due to present a formal request from his government for the guaran-

tees. Both Mr. Bush and Mr. Baker have been irritated by the refusal of Mr. Yitzhak Shamir, the Israeli prime minister, to delay the request, which the administration sees as symptomatic of Israel's general intransigence toward the peace process.

Mr. Yossi Olmert, the Israeli government spokesman, said last night Mr. Bush's linkage of the loan guarantee request to the peace process was "very disappointing". Hugh Carnegie writes from Jerusalem. "It is totally unacceptable that the issue of the Jews coming to Israel is seen as an obstacle to peace," he said. But he acknowledged that Mr. Bush's intervention amounted to a strong warning to Israel not to attempt to defy the administration by mobilising its traditional support in Congress.



## INTERNATIONAL NEWS

## US jobless rate boosts hopes for recovery

By Lionel Barber in Washington

THE US employment rate was unchanged at 5.9 per cent last month, the Labour Department reported yesterday. The flat conditions boosted hopes that a weak US economic recovery is under way.

Non-farm payrolls, the key employment barometer, were largely unchanged in August, but there were modest gains in manufacturing jobs and a continuing increase in the factory work week. It is now at the same level as July 1990, when the recession began.

Mr Michael Boskin, chief economic adviser to President George Bush, said the August figures confirmed earlier administration forecasts that the economy would improve in the second half of 1991.

"We haven't said it's healthy, we've said it is improving," he said.

Mr Boskin predicted growth in the second half of the year of 2.5-3 per cent. This is less than half the rate of expansion in typical postwar recoveries, and congressional Democrats seized on the employment data to press their case for extending benefits to jobless workers.

The unemployment rate has hovered around 6.5 per cent since last March, and yesterday's figures were eagerly

awaited by the financial markets, which have been watching for signs that the Federal Reserve might cut interest rates further to stimulate the recovery.

Although the pressure may have eased slightly yesterday, Mr Boskin suggested that the Fed could do more to foster a recovery by increasing the nation's money supply "well up into its target ranges."

Jobs data are often volatile in the early stages of a recovery. Yesterday, Dr Janet Norwood, the head of the Bureau of Labour statistics, cautioned in testimony to the Senate that the labour market last month "continued to lack clear direction."

Total employment fell by about 300,000 to 114.4m last month, some 1.5m lower than in July 1990.

The number of unemployed Americans remains at 8.5m, about 1.7m higher than in July 1990.

Manufacturing jobs rose by 48,000, consolidating July's modest gains in car-related industries, but these increases were offset by equally modest job losses in construction, the wholesale trade, and mining, which continued a six-month string of losses.

## EC agonises over trade concessions

By David Buchanan in Brussels

THE PAIN of putting solid trade concessions behind their promises of political solidarity with eastern Europe wracked EC foreign ministers yesterday.

European Commission proposals for a sizeable increase in food and textile imports from Poland, Czechoslovakia and Hungary drew sharp complaints from several governments, notably France, Ireland, Portugal and Belgium.

The Commission, backed strongly by the Dutch presidency of the EC and several northern states, wants the concessions to bring to a speedy conclusion long negotiations on EC association accords for each of the three central European states.

As talks continued last night, a compromise was floated which would still help the central Europeans offload some but not all of their rapidly-increasing food surpluses, on the EC market. The EC would allow Moscow to use the food credits, which it has already been pledged by the Community, to buy food in eastern rather than western Europe.

East Europe's traditional food sales to the Soviet Union

have plummeted, because of the latter's shortage of hard currency.

The Commission bowed to worries - chiefly in Portugal, where one manufacturing job in three depends on textiles - that phasing out all of the import quotas on central European textiles within six years would set too liberal a precedent for the Gatt world trade talks.

The Commission agreed to delay a decision on ending quotas on central Europe's textiles until agreement had been first reached in Gatt.

Philip Stephens adds: The threat of economic disintegration in the Soviet Union and still-sharp differences on economic and political union have confronted the EC with the prospect of at least two summits this year.

Senior British officials said yesterday the EC had pencilled in the beginning of October for a special summit to co-ordinate its aid policy towards Moscow.

That summit may be followed by another special gathering of heads of government to seek a breakthrough in negotiations in the two inter-governmental conferences on economic and monetary union.

## De Maizière resigns from CDU

By David Goodhart in Bonn

MR LOTHAR DE MAIZIERE, deputy chairman of the ruling German Christian Democratic (CDU) and leader of the short-lived democratic East German government in 1990, has resigned from the CDU after a bitter clash with west German CDU leaders about the state of the party in east Germany.

His resignation could be followed by others and is likely to further sour relations in the already demoralised party.

Mr Volker Rübe, the west German general secretary of the CDU, has in the past attacked several prominent east German CDU figures, including Mr de Maizière, who leads the party in the state of Brandenburg, for organisational incompetence and lack of political strategy.

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## Balkans crisis foists a new role onto the Community

Judy Dempsey analyses the background to today's meeting of the EC and Yugoslav political leaders

TODAY'S meeting of foreign ministers from the European Community with Yugoslav political leaders signals not only a new role for the EC but also the partial ceding of Yugoslavia's sovereignty to an international forum.

To what extent Yugoslavia is yielding, or suspending, part of its sovereignty will be open to many interpretations. However, international pressure has been one of the primary impulses behind attempts to settle a dispute which, if not solved, would spill over into other countries in the Balkans. That is one of the reasons why the EC was propelled into action.

Leaving aside the question of recognising the independence of Croatia, or Slovenia, the EC wanted to show that if it remained passive, it would have sent out the wrong signals to the other fledgling democracies in the region. The EC had to show that it would not accept the changing of internal borders by force," said one east European diplomat.

The inability of Yugoslav leaders to hold their own peace conference reveals not only lack of trust and confidence among themselves to negotiate a binding settlement, it also shows the weakness of Yugoslavia's democratic and political institutions.

Unlike the other countries of eastern Europe and the Soviet Union, Yugoslavia never had an anti-communist revolution from below which might have dismantled federal army power and the undemocratic and bureaucratic federal institutions.

Instead, the republics of Yugoslavia had a nationalist revolution, which was largely controlled by the top. Those new republican leaderships, many of them former communists, were elected on a nationalist ticket.

As a result, the institutions which emerged throughout the country after democratic elections last year did not lead to any radical economic reform

programme, or any strengthening of independent structures outside the state. Power still remains largely in the hands of the state, while authority has been legitimated through the medium of nationalism.

Furthermore, these nationalist and "étatist" platforms revived two issues which the late President Josip Tito suppressed for over four decades, and which even preoccupied the Kingdom of Yugoslavia when it was founded in 1918: the role of ethnic minorities in a multinational state, and the relationship between the centre and the regions.

The need to reassert ethnic identity and statehood, whether in the case of Croatia through initially marginalising the Serb community, or in the case of Serbia by using force as the means to create an ethnically unitary and greater Serbia, led to delay in completing the revolution and creating genuine democratic structures.

It is difficult to predict if today's meeting in the Hague will be the beginning of the end of that unfinished revolution. But whatever the outcome, diplomats believe that the Yugoslav experiment is over, and that the role of national/ethnic identity is likely to play a big role in Europe for some time to come.

## Carrington faces delicate task at Yugoslav peace talks

By Robert Mauthner, Diplomatic Editor

AT 72, Lord Carrington, who has been appointed as chairman, or "co-ordinator", of the Yugoslav peace conference, is facing one of the most delicate tasks of his long and distinguished career.

As the former British Foreign Secretary admits, his greatest previous achievement - the 1979 Lancaster House conference, which ended white rule in Rhodesia and led to the creation of an independent Zimbabwe - cannot be compared with the Yugoslav problem.

"The Lancaster House conference was essentially a domestic matter. We, the British, were responsible for Rhodesia. We held a few cards in our own hands."

A requisite for solving a problem of this kind is that all the participants want a settlement to be reached.

That was certainly true of the Lancaster House conference. "I am not sure that this is the case in Yugoslavia, for the moment."

He sees his role in brokering a peace agreement in Yugoslavia as much more like mediating in a dispute between two

Nato countries, a process he was frequently involved in during his term as Nato secretary-general from 1984 to 1988.

One of the pre-conditions for a successful outcome to such efforts, he stresses, is that the parties involved should not be fighting each other while negotiations on a political solution of their dispute are going on.

Lord Carrington has no doubts that the EC is right to intervene. "If the Community is to have a political reality when something like this happens on its borders, which his-

torically affects its members, it is right that it should seek solutions."

Though not pretending to have any special expertise on Yugoslavia, Lord Carrington has had some first-hand experience of its problems. He was a member of the first British parliamentary delegation to visit Yugoslavia in 1949, after Belgrade's break with Moscow.

"I knew Tito [Marshal Tito, the late Yugoslav leader] very well and once spent a whole day with him in Bosnia. One therefore has an idea of what their problems are," Lord Car-

ington says in a typical understatement.

Lord Carrington hotly denies that he has been getting itchy feet at Christie's, the art auction house of which he has been chairman since 1983.

"I am very happy at Christie's and hope to continue as chairman if they still want me," he insists. But if you are asked to do a job like chairing the Irish political talks, for which he was vetoed earlier this year by the Ulster Unionists, or to preside over the Yugoslav peace conference, "you can't refuse, can you?"

Carrington: broker's role



Carrington: broker's role

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## UK NEWS

## Hurd and Rifkind attack Labour economic policy

By Allison Smith

SENIOR MINISTERS launched a concerted offensive yesterday, based on growing confidence among the Tories that the economic recovery will be apparent in time to help them win an election.

Mr Douglas Hurd, the foreign secretary, said the government's fundamental strategy of "free markets and sound finance has stood the test of experience."

"That won't be lost on the elector-

ate. When the right time comes, a fourth term of government is firmly within our grasp."

He told an audience of west Oxfordshire businessmen that the most striking indicator was the rising optimism among ordinary voters, whose spending decisions would open a consumer-led route out of recession.

Mr Malcolm Rifkind, the transport secretary, joined him in reiterating

that the defeat of inflation had to be the core of the government's economic policy.

Speaking in Ayr, Scotland, Mr Rifkind emphasised the need for continued vigilance to prevent inflation rising again. He said: "As the weeks go by, the case for a continuation of Conservative government will become unanswerable."

Both cabinet ministers highlighted signs of further economic recovery,

with comparisons between prospective British and German interest rates and inflation rates. Mr Hurd said the current level of pay settlements, lower than in Germany, would also help to improve Britain's international competitiveness.

Just a week after a renewed Labour attack on the government's handling of the economy, with opposition plans for emergency measures to get Britain out of recession and

tackle rising unemployment and a continuing fall in manufacturing investment, Mr Hurd accused Labour of "short-termism".

He said: "In their headlong dash to cut interest rates, they would only have had to jack them up again to defend sterling."

Labour in turn stepped up its renewed attack on Mr John Major as "dithering" about when to call the election, and emphasised that when-

ever it came it would be fought on the whole of the Tories' economic record.

Mr Tony Blair, the shadow employment secretary, said the choice would be "between the Tories' stop-go policies with short bursts of apparent recovery succeeded by ever longer periods of recession" and Labour's policies for sustainable growth through investment in industry."

## Miners face loss of pay after accident

MINERS yesterday attacked a decision by British Coal to dock the pay of 66 men involved in an underground accident. The workers were left shocked and shaken after a conveyor belt taking them to the face went out of control at Thurncroft Colliery, near Rotherham, South Yorkshire, on Tuesday.

British Coal says 42 men who were taken to hospital as a result of the incident will be paid as normal. The 88 others not taken to hospital stand to lose up to £45 each because they did not return to work.

The men were given checks at the colliery medical centre, then went home, shaken and suffering from minor cuts and bruises. They will be paid only for two hours they spent underground waiting to be rescued.

Because production at the pit was halted, a total of 500 men will lose between £10 and £15 in bonuses.

Mr Paul Roddis, NUM branch secretary, said the 66 men affected would lose between £25 and £30 in wages plus up to £15 in lost bonuses.

He said: "The British Coal decision is absolutely disgusting. These men are being punished for something that was not their fault. It is true that taking the letter of our agreement British Coal are within their rights, but this is a harsh interpretation."

British Coal said: "All the men will be paid in accordance with standard procedure agreed between British Coal and the unions." It added that the procedures covered accidents.

Mines inspectors are still investigating the accident, which happened 1,000 ft below the surface.

## Didcot inquiry

THE Department of Energy is to hold a public inquiry into National Power's plans for a second power station at Didcot, Oxfordshire, after local people raised objections to the proposed gas-fired station.

National Power's application to build the new 1,500MW Didcot station was submitted in November last year. Oxfordshire County Council has already accepted the proposal.

## ICI pay deal

WHITE-COLLAR workers at Imperial Chemical Industries have accepted a 6.6 per cent pay offer with effect from June 1, the company said yesterday. The settlement covers 28,000 employees in the UK. ICI manual workers have also accepted a 6.6 per cent increase.

## County hall move

MR David Blunkett, Labour's local government spokesman, yesterday condemned the decision to allow County Hall, former headquarters of the Greater London Council, to be redeveloped for commercial purposes.

## Kinnock accused on defence

By Ivor Owen

THE Labour party was accused by Mr Tom King, defence secretary, yesterday of trying to hide its continuing commitment to unilateral nuclear disarmament.

He said the Labour party was prepared to "gamble away" the entire British deterrent in return for a fraction of the Soviet nuclear arsenal.

Mr King said the outcome would be the "classic unilateralist position", with a host of nuclear weapons targeted on Britain, which would be shorn of its own nuclear armoury.

In a jibe at Mr Neil Kinnock, the Labour leader, he said "no amount of lapsed CND membership fees" could conceal the "real" position.

Mr King reaffirmed the need to ensure that the reductions in Britain's forces were phased carefully over a period of years and warned of "potential new dangers" emerging from the fragile condition of much of eastern Europe and beyond.

The government did not make the mistake "as others persistently do" - of assuming that the apparent disappearance of one threat meant the disappearance of all.

Mr King said both Labour and the Liberal Democrats were clamouring for massive

## Major's style turns to substance

Philip Stephens assesses political gains of the PM's globe-trotting

IT IS not enough to win a general election. But as Mr John Major returns this weekend to the mundane realities of domestic politics he can draw much satisfaction from his recent spell on the international stage.

After an unsure start to his premiership, he no longer looks an interloper in the councils of Mr George Bush or Mr Mikhail Gorbachev. The Conservatives have snatched an edge in the opinion polls. His own standing with the electorate - as well as his lead over Mr Neil Kinnock - has been reinforced by 10 days of flattering photo-opportunities.

During a hectic trip which, with only a brief interval, took him to Kennebunkport, Moscow, Beijing and Hong Kong, Mr Major showed the confidence that comes with familiarity. There was little of the fiery unpredictability of Mrs Margaret Thatcher but neither was there any longer the awkward reticence of the new boy at school.

Most important, he provided frequent glimpses of the formidable political skills that took him from backbench MP to prime minister in little more than a decade. Party politics and government policies are beginning to collide with ever greater precision.

There was much in the trip that was style rather than substance. The well-publicised Soviet aid plan agreed with President Bush in between sugary photo-opportunities at his Maine retreat turned out in essence to be a reshaping of existing policies.

In Moscow for just nine hours, Mr Major had to listen

rather than lecture. His role as chairman of the G7 group of nations was not enough to make him more than an interested bystander in the power struggles of Mr Gorbachev and Mr Boris Yeltsin.

A public condemnation in Beijing of the Chinese leaders who crushed democracy in Tiananmen Square two years ago was dismissed even by some in his own entourage as "political froth". Regardless of whether Premier Li Peng responded to such strictures on human rights, a shared responsibility for Hong Kong meant

## Mr Major could claim justly that his travels had done more than simply bolster his reputation

that Mr Major would continue to do business with him.

In Hong Kong he showed flashes of tactlessness in response to charges that striking a deal with Beijing over a new airport or a court of appeal was not enough. Local political leaders argued forcibly that deference towards China before the colony's transfer in 1997 was denying Hong Kong the democracy sweeping the rest of the world.

At least once, Mr Major showed himself too easily wounded by criticism.

Yet in international diplomacy, style more often than not merges with substance; and in a world too complicated for

neat solutions, Mr Major could claim justly that his travels had done more than simply bolster his reputation with the British electorate.

The US had been nudged further in the direction of acceptance that the Soviet Union's full membership of the international Monetary Fund would provide the only credible backdrop for a comprehensive programme of economic reform. The leaders he met in Moscow had seemed impressed by the argument that the sooner they began negotiations with the IMF the better the chance of averting complete economic collapse.

In spite of the unease among local political leaders, Mr Major's case that a restoration of normal relations with China offered the best opportunity of maintaining economic growth during the approach to 1997 was not lost on Hong Kong's business community.

But it was in his handling of the human rights question in Beijing that Mr Major demonstrated his political acumen.

When he left London at the weekend, the consensus was that the mere fact of his talks with such a regime would lose the government political points. Yet the Foreign Office was advising that, whatever he might say in private, Mr Major should not jeopardise negotiations over Hong Kong with too public a condemnation of disregard for human rights.

By the time he had arrived in China, Mr Major was receiving reports from London that some of his critics - notably Amnesty International - were moderating their stance. If Mr Major condemned the political detentions and religious perse-

cution in Tibet, then the visit might be judged worthwhile.

It did not take him long to decide he would seize the opportunity to turn a political negative into a plus. The official advice was disregarded. As soon as the deal on Hong Kong had been sealed, Mr Major roundly condemned his hosts. The images transmitted back to London by the reporters in his entourage were those not of an embarrassed supplicant but of a brave leader sticking to his principles.

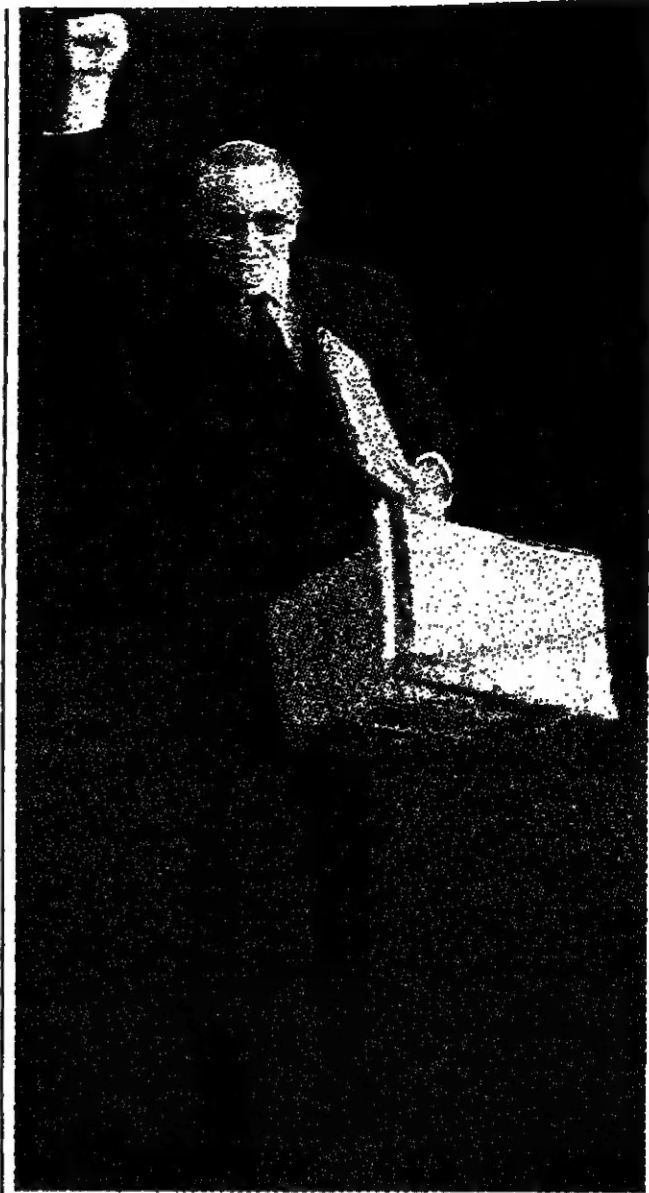
The globe-trotting is scheduled to continue over coming weeks. Mr Major flies to Paris for talks on Wednesday with President François Mitterrand. Next month it will be the Commonwealth summit in Harare. Then there is the prospect of two, if not three, European Community summits. His role as G7 chairman may take him back to Moscow. Mr Major can be relied on to extract the best from every photocall.

If he now looks like a prime minister enjoying rather than enduring his work, Mr Major has not been swept up by his own public relations.

There is considerable satisfaction with the polls - above all with the indicators showing a revival in economic optimism.

Still, Mr Major spent too long in the Treasury to be impressed by a single month's statistics. He is aware that the promise of economic revival may not be enough when the party conference turns the spotlight to domestic issues over the next few weeks.

He will not rule out November for the election, but the betting of those closest to him remains firmly on next spring.



Poll tax defiance: Terry Fields, Liverpool Broadgreen MP, leaves Walton prison yesterday at the end of his 60-day sentence for non-payment of the poll tax

## Bickerstaff takes over as TUC president

By Lisa Wood, Labour Staff

IT WAS on the principle of Buggins' that Mr Rodney Bickerstaff, general secretary of Nupe, the public-employees union, yesterday became president of the Trades Union Congress. If the position had been decided by election, he might have won anyway.

A poll published last week in the *National Statesman*, in which 100 trade union leaders rated the TUC general council, put 46-year-old, Yorkshire-born Mr Bickerstaff in first place.

Left of centre in the labour movement, he is described by his peers as combining a passion about the interests of his members with a commitment to the unity of the trade union movement.

His external critics, notably govern-

ment ministers, point to Nupe's advocacy of controversial issues, such as a national minimum wage, and its close involvement with the Winter of Discontent in 1978-79.

Both those considerations might be important for the TUC in the approach to a general election. The president of the TUC, who serves a one-year term, has little constitutional power - he or she chairs the general council's monthly meeting and its finance and general purposes committee. But the incumbent can be a figurehead for the TUC, particularly when Mr Norman Willis, its general secretary, is struggling to articulate the TUC's policies.

Nupe is media-conscious. Sober-

suited Mr Bickerstaff can be an astute performer, not getting involved in left-right union debates but more than willing to get up early for Breakfast TV to argue with a minister over the impact of a national minimum wage on employment - he believes it would create jobs because productivity would increase and the spending power of the low-paid would grow.

Mr Bickerstaff describes himself as conservative with a small c. "I change, but I am not the first person to do so," he says.

Elected three months ago to be president of an EC trade union committee, he says: "I was always opposed to Europe but now that important direc-

tives are coming out of Brussels it is clear that we have to be involved."

Alongside such hard-headed analysis of where a modern trade union should be, Mr Bickerstaff displays the strong emotion of the trade-union fundamentalist. He is proud that he was pictured under a Nupe banner at the age of nine and that his mother was a Nupe activist. He points out that his great-grandmother died in the workhouse.

With those credentials to draw on, his style of oration this week was as usual in the best "gutsy" traditions of old-fashioned trade union ranters like his friends Mr Ron Todd, general secretary of the TGWU general union, and Mr Ken Gill, general secretary of MSF.

## Investment official defends actions

By James Buxton, Scottish Correspondent



MR Donald Macleod, finance director of Western Isles Council, which lost £23m in the closure of BCCI, said yesterday it had believed it was investing in "a very safe financial institution".

He admitted that "it's easy to say with hindsight we were wrong to put all our eggs in one basket. That's fair comment". He denied that the council had, as has been alleged, borrowed on the money markets with the aim of on-lending to make a profit.

Leads from the external report on the affair commissioned by the council suggest that Mr Macleod is criticised for the way he ran the council's finance department, for delegating transactions with BCCI to junior staff and for failing to act on warnings about the bank.

Councillors are criticised for accepting the finance director's decision in 1988 to stop giving them information about the operations of its loan fund.

Mr Macleod said the partial leaking of the report, which occurred in spite of elaborate precautions by the committee considering disciplinary action against council officials, "seriously damaged the credibility of myself and the department in a way that is quite unfair. We have had no opportunity to defend ourselves."

He accepts responsibility for the actions taken by his department. "We knew about doubts over BCCI, but not at the time of the collapse," he told the *Financial Times*.

"We received warnings about BCCI about three years

ago [when BCCI was accused of laundering drugs money in the US] but we took advice from people with knowledge of the markets and involved in the banking business, who advised us that it was safe." He refused to name those advisers.

"After the bank was restructured last year we took advice and felt we were operating with a very safe financial institution. We didn't do it without a lot of thought. And we were not alone - 40 other local authorities did the same thing."

The finance department stopped giving councillors details of loan fund operations "because it was perfectly obvious that members didn't want to know. They never showed the slightest interest, so I decided it was a waste of time preparing reports for them."

The council had borrowed this year's authorised capital allocation of about £20m at what it considered the most advantageous time and on-lent the money on a three-month basis, "in accordance with the best practice recommended by the Commission for Local Authority Accounts".

"What we were doing was perfectly legitimate. We were not borrowing to on-lend. We were borrowing and on-lending."

The council had a strong incentive to make as much money as possible on its loans because of its very small tax base and the worst record for poll tax non-payment in Scotland. "We had to minimise the cost of service provision to assist our charge payers. We didn't specifically decide to invest in BCCI but we wanted the best return on our money. BCCI offered the best rates."

## Abedi puts out public denial

By Farhan Bokhari in Islamabad

MR Agha Hasan Abedi, the former President of BCCI, issued a public notice yesterday through his lawyers, rejecting allegations against him in the Pakistani and foreign press.

The notice on Mr Abedi's behalf, signed by his lawyers and advertised on the front page of a Pakistani newspaper, said he reserved the right to take legal action against those responsible.

Two former officials of Peru's central bank were charged on Thursday with taking bribes from Bank of Credit and Commerce International, Mr Nelly Malarin, a special prosecutor, told a press conference.

Mr Leonel Figueroa, president of the Central Reserve Bank of Peru in 1986-87, and Mr Hector Neyra, the bank's general manager, were the first government officials or former officials charged in connection with the worldwide scandal.

Mr Malarin said: "They are being charged with crimes of receiving bribes and corruption."

Mr Figueroa and Mr Neyra were named in July by Mr Robert Morgenthau, Manhattan district attorney, for having received \$8m in bribes from BCCI in return for deposits of up to \$270m of Peru's international reserves.

Malarin also said five members of the bank's board at the time the funds were deposited had also been accused of abuse of authority in the case but that the statute of limitations on those charges had expired.

## A tale of blunders and missed opportunities

Richard Donkin reports on a highly critical US report

THE FULL extent of US investigative blunders in the BCCI case over eight years has been outlined in a report released by a sub-committee of the House of Representatives Judiciary Committee.

The Crime and Criminal Justice sub-committee, chaired by Mr Charles Schumer, has catalogued a series of failures which it says should have pointed to BCCI's worldwide illegal operations at a much earlier date.

The treatment of BCCI information, said the report, was a "classic case of many of the most often cited stereotypes about large bureaucracies: lack of co-ordination, issues and functions slipping between the cracks, turf battling, little, if any, information sharing and inability to see the forest for the trees."

It was clear, says the Schumer report, that federal authorities had scores of contacts concerning BCCI as far back as 1983. A review of files by the Drug Enforcement Administration in Washington had disclosed 125 cases that had been identified as having "something to do with BCCI". Most were undercover money-laundering operations that had led to warrants to seize BCCI accounts.

"In other words," the report says, "DEA undercover agents in store-front operations all over the country knew, as a matter of course, that BCCI was the place to launder drug money."

No one in the law enforcement community noticed the pattern, Schumer said, adding: "On at least two occasions, high-ranking officers had quashed actions recommended

by rank-and-file investigators that might have transformed the government's isolated brushes with BCCI in the United States into a full-scale investigation of a criminal enterprise of international proportions."

"Time and again, the front-line crime fighters did the job but their colleagues elsewhere or bosses never got the news." No mechanism existed, said the report, to ensure a sharing of information between agencies. "The government had enough information on BCCI by the mid 1980s to have put BCCI on the most wanted list," it said.

The report singled out Customs and Excise, the Justice Department and the Internal Revenue Service for its most scathing criticism. The IRS, it said, could point to 15 separate matters from 1984 that could have linked BCCI to criminal acts.

Most startling, it said, was an IRS refusal in 1986 to begin an undercover investigation of deposits in Miami and interviews conducted by IRS special agents with a former BCCI staff member who handed over documentation of deposits to a non-existent bank in Nassau in the Bahamas.

The report outlined the discovery by customs officers in 1983 of the alleged coffee smuggling activities of Mr Munther Bilbeisi, a Jordanian arms

dealer and one of the largest customers of BCCI. "Any reasonable investigation into Bilbeisi's operations would have uncovered that Bilbeisi's coffee business had established a financial relationship with BCCI in 1983, and that BCCI had issued phony letters of credit from 1983 to 1986 to finance his smuggling."

The Justice Department had failed to bring an indictment against Mr Bilbeisi until August this year for tax evasion - after the expiry of the five-year statute of limitations on most of the coffee smuggling allegations.

The report also disclosed how Operation G-Chase, once described as the US's most successful operation in its fight against drug money launderers, was wound up against the wishes of the undercover agent who was working at the sharp end of the operation.

The two-year operation, which started in 1986, ended with the conviction of five BCCI officers, two of BCCI's banking subsidiaries and several members of Colombia's Medellín drugs cartel. The undercover agent criticised the lack of resources put into the case, which he said was wound up just when he had arranged to meet senior cartel members.

The report quoted one official who said that BCCI was "on the list of usual suspects" for various illegal activities. It said: "Much more could and should have been done to put it out of business, sooner rather than later."

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## UK NEWS

# Royal Life to make cut of 600 in staff

By Norma Cohen, Investments Correspondent

ROYAL Insurance Group said yesterday it planned to eliminate 600 jobs in its Royal Life subsidiary, about 15 per cent of the workforce, as part of a restructuring intended to reduce costs.

The main changes involve the merging of the administrative operations and the streamlining of the organisation. Royal said the changes were part of a review that included the restructuring of its US operations and a revision of its UK product pricing and underwriting practices.

The company said the number of involuntary redundancies was still not clear. It would first eliminate jobs through attrition and by offering early retirement and voluntary redundancies. MSF, the financial services unit which represents 75 per cent of workers at Royal Life and which has sole bargaining rights, said it was seeking to prevent involuntary redundancy.

The company said the restructuring reflected its rapid expansion in the 1980s, when its workforce grew five-fold. As a result, the company found it had duplicated administrative services, marketing and other functions.

The life insurance unit, a significant writer of endowment insurance policies and mortgage insurance, has been affected by the fall in house prices and the rise in mortgage repossessions. Royal had also seen a decline in its personal pensions business as executive redundancies increased.

Royal's move to shed jobs is the largest of any UK life insurer, which have all been affected by rising claims and falling new business. Other insurers, such as Sun Life, have announced more modest reductions in staff.

Royal had reported first-half losses of \$97m and announced mortgage indemnity insurance losses of \$45m.

# Granada's record attacked by rival

By Raymond Snoddy

MR Phil Redmond's North West Television launched a ferocious attack yesterday on rival Granada as the franchise battle intensified.

North West, which has outbid Granada in the competitive tenders for a new 10-year commercial broadcasting licence for north-east England, said Granada did not deserve to be saved by the Independent Television Commission. The ITC has the discretion to award the franchise to a lower bidder in "exceptional circumstances".

Mr Allan Hardy, commercial director of Yorkshire Television, which has a minority stake in the North West consortium, said that if Granada lost "no one would notice it if it left. It wouldn't matter, not in the least."

Mr Hardy said that last year Granada produced 190 programmes which produced audiences of more than 9.5m for the ITV network. But, Mr Hardy said, 155 of those were Coronation Street, leaving only 35 such programmes a year.

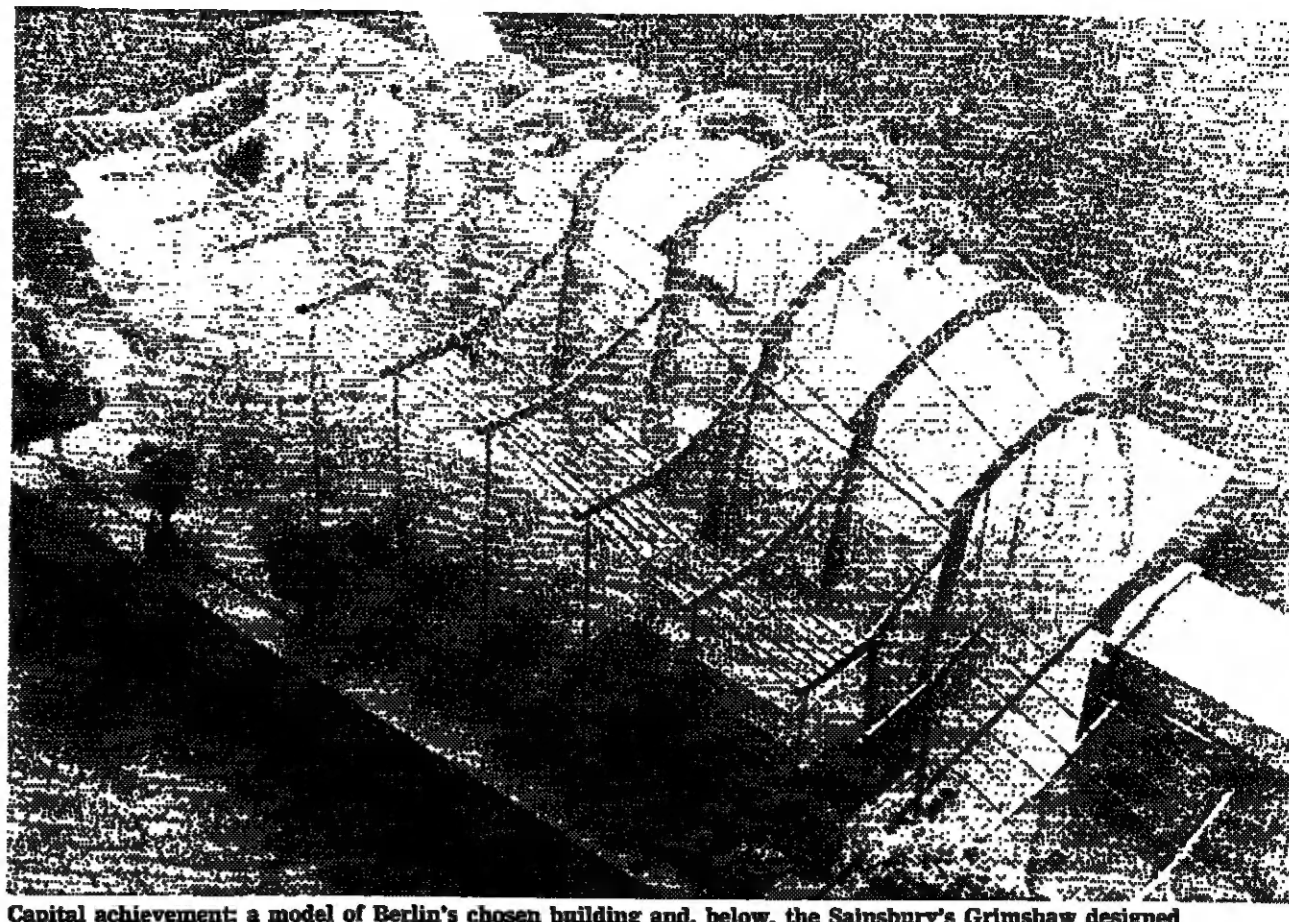
Thames Television (which has also been outbid) had a much stronger case for "exceptional circumstances" because of its economic importance to the network. In the same year, Thames had produced 203 programmes with audiences of more than 9.5m - 90 of them accounted for by The Bill.

Mr Hardy said until this March, Granada had regularly been beaten by the BBC in local news.

He also argued that it was a myth to say that if one or two of the big network production companies were to lose their franchises there would be a "black hole" in the network.

The new central scheduler for the network would be "embarrassed by choice. He will be overwhelmed by programmes". In addition to the proposals of the new players the central scheduler would be able to call on programmes made by losing ITV companies, which would become independent producers.

North West has bid about \$35m for the franchise and Granada has bid less than \$20m.



Capital achievement: a model of Berlin's chosen building and, below, the Sainsbury's Grimshaw designed

# Berlin picks UK firm to design stock exchange

By Richard Evans

NICHOLAS GRIMSHAW & PARTNERS, the British firm of architects, has won an international competition to design a new stock exchange and communications complex in Berlin, the proposed capital of Germany.

The project, which is expected to be started next year, is complicated by the need to keep the existing stock exchange going while the new one, which is three times the size, is built on the site.

As well as the new exchange with a traditional trading floor, the complex will contain offices, restaurants, exhibition space and conference and other facilities for chambers of commerce and industrial organisations. Offices will be suspended above the trading floor.

The new exchange is part of the trend to make Berlin a much more significant financial centre now that Ger-

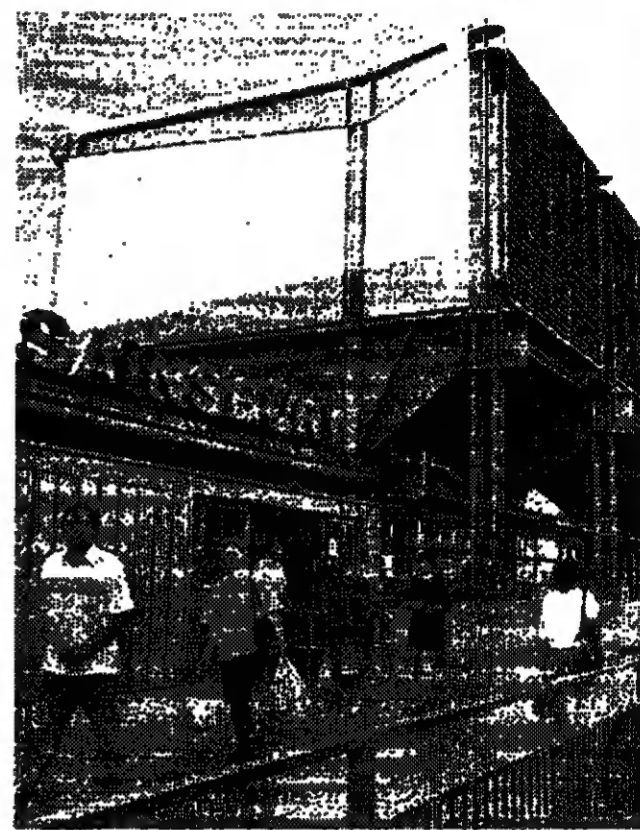
many has been reunited.

The contract was won against competition from nine German architects, including six from Berlin, plus one from France and one from Austria.

The schemes will be displayed at an exhibition in Berlin on September 13, when the contract will be signed. The overall cost has not been disclosed.

Award-winning schemes designed by Nicholas Grimshaw & Partners in the UK include the high-tech Sainsbury's supermarket in Camden Town, north London, the international Channel tunnel terminal under construction at Waterloo, London, and the Financial Times printing works in east London.

The project team consists of two directors, Mr Nicholas Grimshaw and Mr Yveon Sidor, with, as lead architects, Mr Matt Keeler, Mr Michael Pross and Mr Stefan Camenzind.



## OBITUARY

# Founder of Racal and trade adviser

SIR Raymond Brown, who died on Thursday aged 71, was an energetic industrialist equally skilled in engineering and marketing, who jointly founded Racal, the electronics company, and worked in both the public and private sectors.

Born in July 1920, he left school at 14 to join Rediffon as an engineering apprentice and studied by night at the South East London Technical College and at Morley College.

During the Second World War he was seconded to the government to help install radio navigation beacons for the RAF and decoys for enemy aircraft. In 1949 he moved to Plessey as sales manager of the communications division.

He left in 1950 and with £100 set up his own company to manufacture high-frequency radios, in conjunction with Wing Commander Calder Cunningham. The two men called it Racal, a combination of the first few letters of each of their first names.

The company was floated in 1961, and Sir Raymond remained chairman and managing director until 1968. At his departure dinner he dropped a bundle of keys into the hand of his successor, Sir Ernest Harrison, and said: "It's all yours."

The Labour government persuaded him to leave Racal and help the Ministry of Defence establish a defence sales unit. He worked there for three years and was rewarded with a knighthood in 1969.

He advised the Department of Health and Social Security on commercial policy and exports until 1972.

He maintained his business interests, becoming in 1970 chief executive and managing director of Muirhead, an electronics company which was one of the pioneer manufacturers of fax machines. He served as chairman from 1972 to 1985 and then spent five years as executive director of STC until 1990. He was a director of the National Westminster Bank, outer London region from 1978 to 1984.

He is survived by his second wife, two sons and a daughter.

# Co-op Bank launches 'free-for-life' card

By John Authers

THE Co-operative Bank, a child of the trade union movement, is introducing a credit card that will be free for life for what it calls wealthy "high rollers".

The move has been timed to cash in on the deluge of criticism of the "big four" clearing banks - Barclays, National Westminster, Midland and Lloyds - that have levied annual charges on their credit cards. All claim to have made heavy losses on their credit card operations over the past three years, blaming the increasing proportion of cardholders who "freeload" by repaying their bills in full each month.

The Co-op's new Visa Gold card guarantees never to levy a fee during the life of the holder. There is one catch -

the longest possible period for free credit has been reduced.

The card is not aimed at the Co-op's traditional constituency. Holders must earn at least £20,000 a year, only home owners may apply and the bank admits that it expects to reject most applicants. Also the offer closes at the end of this year.

The bank wants to attract people who pay in full each month. It hopes these wealthy customers will be encouraged to bring more of their lucrative business to the bank.

Mr Terry Thomas, the marketing manager behind the new launch, parried criticism that this was a betrayal of the Co-op's principles, saying: "We're supposed to be a classless society."

Details, Weekend II

# Interest cut may be of little benefit to small business

By Charles Batchelor and David Barchard

THE latest half-percentage-point cut in interest rates is unlikely to have a significant impact on the finances of Britain's small companies.

If the full value of the cut is passed on by the banks it will mean small businesses should save a total of about £150m. Lending to them by the UK banks stands at about £450m, of which £200m is at variable rates.

Many businesses will not feel the benefits of the latest cut - the first since Mr Norman Lamont, the chancellor, issued his report on the way the banks treat their small business customers - until the banks deduct interest charges at the end of December. Some may see the reduction neutralised by a bank manager's decision to raise interest charges on the grounds that the business has become a riskier proposition.

Small-business lobby groups such as the National Federation of Self-Employed and Small Businesses and the Association of Independent Businesses are planning their hopes



Small gains: smaller businesses such as corner shops may have to wait for cheaper loans

on a further half-point cut around the time of the Tory Party conference in October. "The impact of movements in interest rates - both up and down - is delayed by the way in which the banks implement changes. Most change the daily calculation of interest charges as soon as a change in rates is announced, but they do not bill customers until the end of the quarter."

This means interest charges deducted at the end of September

will include only a few days at the lower rate. Customers will not benefit from a full quarter at the lower level until the end of December.

The latest cut in interest rates may also be overtaken by a bank manager's review of a customer's borrowing arrangements. Mr Jim Watson, owner of a pub and restaurant in Margate and Kent regional treasurer for the National Federation, said: "The banks have

recently gone from annual to six-monthly reviews. And of course they charge you for the review."

According to the Big Four clearing banks, recession rather than high interest rates is now the main problem for small businesses.

Mr Andrew Hunter, small-business manager at National Westminster, said: "The principal problem facing the market is obviously recession. Sales and employment are at their lowest level since 1984."

Barclays said late payment by suppliers, the uniform business rate, and the recession are what now caused businessmen most grief.

Interest rates are blamed by 15 per cent, against 29 per cent a year ago, while late payment is quoted by 12 per cent.

The banks believe last summer's controversy about bank charges to small companies has produced changes in the relationship between banks and their customers.

But both the National Federation and the Forum of Private

Business reported that members continued to have difficulties in dealing with their banks, with managers raising charges or reducing loan facilities in spite of the chancellor's call for the introduction of bank codes of conduct.

Lloyds said since the furore over charges to small businesses last summer more businesses were in regular communication with their banks over their problems, and managers were spending more time talking to them.

Lloyds and the other banks are trying to produce the customers' charter for small businesses, which the chancellor asked them to produce. Lloyds believes it will have its small business charter in operation by November.

But all the banks admit that real changes in the plight of many small businesses are still some way off and cannot be expected until the economy - and domestic demand - revive strongly.

That looks unlikely to happen, they say, until the spring at the earliest.

# Repossessions risk ruin for home-loan profits

David Barchard reports on the difficulties facing mortgage lenders as the tide of bad debt mounts

WHEN HALIFAX, the largest UK building society, with assets of £150m, announces its half-year figures next week, it will be the first time since 1984 that the market will be looking for.

At the end of last year, Halifax had put aside \$54.8m in provisions on residential mortgage lending that was in trouble. This year's figure is certain to be higher - the half-year figure may well be near the total for the whole of 1990.

Higher bad loan provisions represent a double danger signal for the market. They threaten to erode the profits of a growing number of mortgage lenders this year. They also

reflect the degree to which the sale of repossessed homes is itself becoming a factor depressing the mortgage market.

This week Halifax admitted that although it had foreseen the likely number of homes that would have to be repossessed, it had not realised how far the housing market would fall and that it would not be able to recover as much of its money as it expected from forced property sales; hence the higher than expected provisions.

Mr Mark Bolat, director-general of the Building Societies Association, says: "Lenders have got the numbers right for repossession but the amount per case wrong. They are getting back significantly less than they had hoped, and this is affecting provisions."

Halifax will not give figures for the number of homes it has repossessed, merely saying that the figure is commensurate with its mortgage market share of just below 20 per cent.

The seemingly inexorable growth of the numbers of repossessed properties speaks for itself.

In 1989 there were 15,810 homes repossessed, according to the Council for Mortgage Lenders. In the first half of 1990 alone, the figure was 16,560, rising to 27,330 in the second half, and then to 38,610.

That implies that some 50,000 homes might be repossessed in the second half of this year, since at the end of June, according to the CML, there were 58,690 mortgages 12 months in arrears and moving inexorably towards repossession.

Repossession figures do not take lenders by surprise. They know what sort of trouble is coming many months ahead as the number of customers in the six-months arrears and 12-months arrears categories starts to mount up. What is more, in the past, repossessions have tended to continue to grow for many months after

the economy has begun to recover.

That means that the UK will face a growing human and social worry over the next year. Mr John Wriglesworth, building society analyst at UBS Phillips & Drew, says: "You could be talking about 100,000 repossessions in 12 months. That is the size of a town like Exeter, or not very far from one in every 10 transactions."

The CML believes a humane way to deal with the issue would be for housing associations to use funds provided by central government to buy up repossessed homes and allow their former owners to remain as tenants.

Some local authorities have implemented the idea, but it is still unclear exactly how much of an impact the CML scheme will have on the overall repossessions picture, which is geographically very varied.

Mr Bolat says: "Repossession is a regional problem. It is most significant in the south-east, though it is a bit of a problem everywhere."

He is doubtful about the idea that repossessions will snowball and cause the depression in the housing market to accelerate. He sees the impact of repossession as one factor that will retard a recovery, which

with interest rate cuts in place - is already overdue.

More immediately worrying for the mortgage lenders is the fear of what provisions will do to their balance sheet.

Mr Andrew Longhurst, chief executive of Cheltenham & Gloucester, the sixth-largest society, says: "I believe that we are going to see massive increases in the provisions made by building societies in their accounts this year."

Mr Wriglesworth says: "The £54.8m in Halifax provisions on residential loans could easily more than double by the year end." Although that is a large figure, it is easily sustainable for a society of the size and capital strength of the Halifax.

Several new lenders - the foreign banks and mortgage specialists that entered the UK mortgage market in the late 1980s - have already suffered severely from bad loans, and some have quietly withdrawn from the market by selling their mortgage portfolios.

Some two dozen mortgage portfolios, including names such as Chase Manhattan, have been offered for sale in the past year. Mortgage Express, one of the best known new lenders, has been shut down by its parent, TSB.

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## Living in hope

THE UK stock market's response to this week's cut in base rates looked a little grudging after the buoyant performance of equities in the holiday season. But that is unlikely to have caused much loss of sleep to the chancellor, Mr Norman Lamont.

For him the more telling reaction will have been in the foreign exchange markets, where sterling remained close to the centre of its fluctuation bands within the exchange rate mechanism (ERM). The pound scarcely twitched in response to the cut, even though the margin between comparable UK and German short-term interest rates has now shrunk to less than 1% per cent from a spread of 7 percentage points last October. That leaves open the possibility of further cuts before the general election, whose timing is now the subject of increasingly feverish speculation. But it also raises the question of how far increased convergence between sterling and D-Mark interest rates reflects the enhanced credibility of British monetary policy within the ERM and how far it simply results from the quite extraordinary circumstances surrounding German unification.

The good news, from Mr Lamont's point of view, is that the UK headline rate of inflation looks set to fall below 4 per cent in October, from 11 per cent at the peak last year. That will almost certainly be below the comparable German rate. Yet the retail price index in Britain exaggerates the rate at which inflation is falling, most notably because it includes mortgage interest. A low rate of increase in retail prices is not synonymous with an internationally competitive level of inflation, which is what Britain needs to achieve before it can fulfil its growth potential with the ERM. The more pressing questions concern the rate of increase in UK earnings and unit labour costs.

### Earnings growth

So far the slowdown in average earnings growth has been unbroken, to put it kindly. From a peak of over ten per cent last year the figure has fallen to 8% per cent - marginally above the comparable figure in Italy and around double the rate in France. But there are signs that the level of settlements in manufacturing is finally beginning to reflect the impact of recession and rising unemployment figures. The Confederation of British Industry reports that settlements in the second quarter of this year had fallen to about 6.5 per cent, compared with 9 per cent at the end of 1990.

Some economists argue that unemployment is now exerting a more powerful restraining influence on earnings because of the lower proportion of long-term jobs in the total. The long-term unemployed are less attractive to employers and less active job seekers, thereby applying less downward pressure on wages than the more recently unemployed.

### Structural changes

At the same time changes in the structure of the labour market after the Thatcher decade, including the decline in union power and the decentralisation of pay bargaining, must also have had some effect. A further factor is the different regional distribution of unemployment compared with the recession of the early 1980s, when an overvalued exchange rate penalised exporters north of Watford. The present recession has been driven primarily by a squeeze on heavily indebted borrowers in the corporate and personal sectors, who face real rates of interest higher than at any time since the Depression. Many of those borrowers are workers in service industries in the south-east. For them, higher pay may suddenly seem less attractive than job security; many are more mobile than their counterparts in traditional manufacturing industries in the north.

Time will tell, but there is little doubt that unit labour costs are due to fall sharply in manufacturing on the basis of increased productivity following the labour shake-out that is already well under way. Even at unchanged levels of activity this will ensure increased output per head and higher profits for industry next year.

It also provides a measure of support for an equity market that has risen about 30 per cent since the start of the year on the basis of little tangible good news. Yet a sustained recovery cannot be built on labour-shedding. The personal sector will have to regain its confidence and lift consumption before the wheels of the economy turn freely again.

This will no doubt happen in a modest way before the year is out. But the old questions remain. Will very modest recovery and declining mortgage rates be enough to persuade the electorate to put Mr John Major, who is suddenly riding high, back into Downing Street? And will the Germans put a spoke in his wheel by raising their interest rates at a sensitive political moment for the Tories? The capacity of the ERM to spring a nasty pre-electoral surprise should not be underestimated.

What a difference a month makes! A pall of gloom has lifted from the British economy since the beginning of August. At that time, bleak surveys of business opinion from the Confederation of British Industry and the Association of British Chambers of Commerce had eclipsed a modest surge of optimism in July.

Now the pendulum has swung the other way. Optimism is back in fashion, reinforced by Wednesday's surprise half percentage point cut in bank base rates to 10.5 per cent. Consumers have returned from their holidays more confident and there is a growing perception among businessmen that conditions are certainly getting no worse.

Yesterday, as speculation of an early November general election received further impetus from the latest Gallup poll giving the Conservatives a 4.5 percentage point lead over Labour, the prime minister added his own upbeat assessment of the economy. Mr Major suggested that the economy could be entering a "virtuous circle" as it comes out of the recession. "We are beginning to see the economy turning round," he said in an interview with BSkyB television. "People begin to spend again which means the economy begins to grow."

But what has really changed over the past few weeks? True, there have been some encouraging statistics which suggest that earlier hopes of a recovery may at last be becoming reality. The provisional retail sales figures for July showed a small increase instead of a widely anticipated drop. Housing starts in the north and west in July were up on both the previous three months and the same period last year. August car registrations fell less sharply than feared.

But other official figures - notably the money supply and credit statistics from the Bank of England - remain subdued and so far offer little hope for sustained recovery. Although individuals have gone a long way towards cutting their personal debt burdens, the UK corporate sector remains heavily indebted.

The main change over the past month has been in attitudes. One important clue was a sharp move in the economic optimism indicator published by MORI from minus seven in July to plus seven at the end of August. This indicator gives the balance of voters' answers on whether they think that the general economic condition of the country will improve, stay the same or get worse over the next 12 months.

This indicator leads economic activity, according to Mr Robert Worcester, MORI's chairman. He says it also has been an accurate guide to voting intentions, notably in 1987 when it moved from negative to positive in the months before Mrs Thatcher's third election victory.

But if there has been a change of mood - and the accompanying chart contains a cautionary tale by showing how a surge in economic optimism in April this year was not sustained - it has yet to be reflected in the way forecasters view the economy until the end of 1992.

The latest monthly survey of 32 forecasters, published yesterday by Consensus Economics, showed that their average expectation was for a 2 per cent drop in UK gross domestic product this year and below-trend growth of 1.8 per cent in 1992. These findings, based on replies gathered on September 2, were unchanged from those in the previous survey of August 5.

Yesterday, BZW, the City securities house, stuck its neck out and forecast a 3 per cent growth in the UK economy next year. But offsetting such optimism, there are several forecasters who argue that next year's growth will be either below or only slightly higher than 1 per cent.

Such divergences are commonplace among economists. But they also highlight the problems of judging Britain's economic future in the still relatively novel environment of membership of the exchange rate mechanism of the European Monetary System.

Only a month remains before the first anniversary of sterling joining the ERM, but it is still unclear how far Britain's economy has adjusted to full EMS membership. There are some encouraging signs such as the steady monthly drop of 0.25 percentage points in average earnings growth since December. The City expects next Thursday's labour market figures will confirm this trend, with underlying earnings growth slowing to 8 per cent in July from 8.25 per cent in June.

On the other hand, the 736,000 jump in unemployment over the past 12 months shows how the ERM imposes a tough disciplinary framework on a weakening economy.

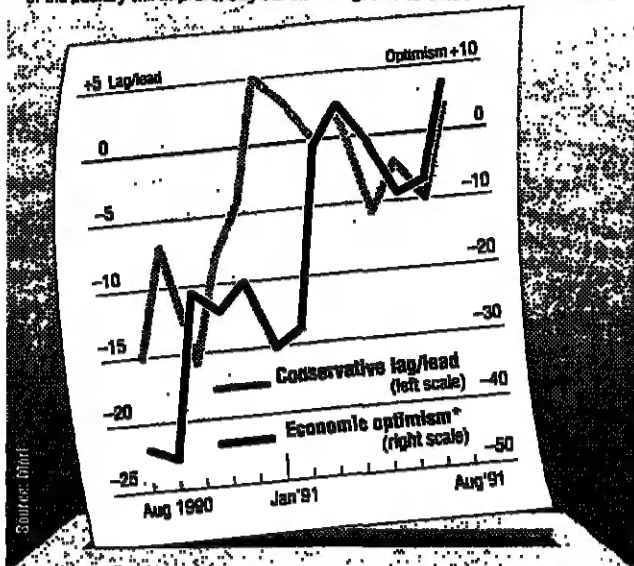
It is also unclear how far the relative buoyancy of retail sales and exports reflects "real" economic strength in the UK. Mr Peter Spencer, chief UK economist of Shearson Lehman Brothers in London, suspects that growth in recent years could be supply-driven rather than demand-led, with large scale discounting supporting sales.

There is a good chance, however, that the recession will formally end in the current quarter, if only because increased oil output will boost the industrial production figures. Moreover, the decision of Mr Norman Lamont, the chancellor, to cut interest rates on Wednesday and the calm response that his action met on financial markets has increased the possibility of a further cut in base rates

Peter Norman asks if the current upbeat economic mood is justified

## Optimism in fashion

Balance in answer to the question, Do you think the general economic condition of the country will improve, stay the same or get worse over the next 12 months?



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in the weeks ahead as inflation falls. These factors could set off a virtuous circle, similar to that described by Mr Major, that would prepare the ground for a possible November election. Whether they could prepare the way for a more sustained boost in economic activity is open to question.

Britain's ERM membership means that the traditional UK escape from recession through monetary expansion and currency depreciation is no longer an option. Seen in this light, Mr Lamont's decision to cut rates this week simply brought forward by a few weeks a move that had been widely built into economic expectations.

Base rates have come down by 4.5 percentage points from 15 per cent since Britain entered the ERM while the key German Lombard rate has risen by 1.25 points to 9.25 per cent. Taking three months money market rates as a guide, the differential between UK and German rates yesterday morning had shrunk to just over 1 percentage point from around 7 per cent.

The narrowing of the differential limits the scope for further rate cuts in Britain. The Bank of England does not believe UK interest rates can fall below German levels in the foreseeable future. Although the UK's headline inflation rate may drop below the German level this month, and is almost certain to do so in October, when the annual rate of UK retail price inflation is expected to be well below 4 per cent, the UK's counter-inflationary credentials are not yet sufficiently well established to allow a crossover in rates. Moreover, as the chart shows, economists generally expect inflation to creep up again after hitting a low point in October.

Another half percentage point cut in UK base rates is possible. But further reductions to below 10 per cent would probably have to wait for a decline in German rates. This in turn would depend on Germany's achieving clear control over the inflationary pressures unleashed by unification, which is far from certain at present. Britain, like other ERM countries, therefore seems set to experience a regime of high real interest rates for some time to come that will restrain economic growth.

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The incipient euphoria about the economy will probably turn out to be as misplaced as the deep gloom of a month ago. With the UK firmly established as an ERM member, its economic performance is likely to look more akin to that of its EC partners.

The example of France in recent years suggests steady, unspectacular growth rather than a bounce back from recession. Such a development would lay the foundations for recovery without inflation, which Mr Major has said he wants.

The cost - if the experience of France or the Netherlands is any guide - is a continuing high level of unemployment. A November election could therefore be an increasingly attractive option for the government if signs of economic recovery in the short term are supported by a strong showing in the opinion polls.

British Steel also needs political skills. Despite the company's privatisation it is still caught up in political webs, most recently by the protests against its decision to close the Ravenscraig hot strip mill, Dalzell plate mill and Clydesdale tube plant in Scotland.

For a man who is very definitely a Scot in accent and habit, there are still some painful decisions to be taken to close British Steel's retreat from Scottish steelmaking.

Some within the company believe Sir Robert did not do enough to soothe Scottish sentiment. Sir Alistair seems well versed in defusing public rows. At Wellcome he has begun to calm the controversy over the pricing of Retrovir, its AIDS drug, which has provoked attacks from homosexual activists; at RTZ he grew used to defending the company against attacks from anti-apartheid campaigners.

Sir Alistair has worked with a variety of governments - he even served on the National Enterprise Board under the last Labour government. With the change in the political environment following Mrs Thatcher's departure, his wide political contacts should serve British Steel well.

That is not to say he will flinch from embarrassing politicians by telling them, quite publicly, where to get off. In 1978 he resigned from the NEB when Mrs Thatcher transferred control of Rolls-Royce to the Department of Industry.

If British Steel shareholders harbour any doubts about Sir Alistair's appointment, they might be thinking back to events in 1983. In March that year, after long negotiation, Sir Alistair suddenly turned down a job he had been close to taking for weeks - the chairmanship of the nationalised British Steel Corporation - ostensibly because he would not contemplate government interference.

Sir Robert will probably take pleasure in pointing out to Sir Alistair that he is arriving eight years later than planned and after the hard work has been done.

## A shift in the power balance

The Labour party leadership and the unions are testing a new *modus vivendi*. John Willman and Michael Smith report

Does what goes on at the Trades Union Congress matter to the Labour party? Delegates to this week's annual congress in Glasgow certainly thought so.

"If it goes well, we might do the Labour party a bit of good," said one at the start of the week. "If it goes badly, we could do it a lot of harm."

The employment secretary, Mr Michael Howard, seemed to agree. He used the first day of congress to launch a campaign with the slogan "The unions used to run the country: now they just run Labour".

Journalists were bombarded with press releases proclaiming fresh outrages - at least one on each day of the congress. His message was that the unions were not the pussycats they portrayed themselves to be. They would revise the old agenda of collectivism and state interference after the election, imposing it on a Labour government.

Union delegates headed home yesterday satisfied that the week's proceedings had left the Labour party relatively unscathed. Mr Howard could be expected to plug away at the continuing exclusion of the electricians' union IETPU from the TUC and the snub delivered to Japanese inward investors whose approach to industrial relations was described as "alien".

But criticism of the minimum wage policy advocated by the unions and now adopted by Labour appears to have made little impact on public opinion. Whatever the merits of the policy, it seems to be popular. In a MORI opinion poll released by the GMB general union at Glasgow, mentioning the minimum wage converted a majority for the Conservatives into a Labour victory.

Nonetheless, it is clear that the links between the unions and Labour are not popular with voters, even though public approval for unions is now higher than at any time since 1979. But there was some evidence this week that it is now Labour which calls the shots, rather than union paymasters.

One sign came in the address on the opening day of Congress from this year's chairman of the Labour party, Mr Tom Sawyer. He warned delegates of the need to win public support in campaigns to extend workers' rights and improve pay and conditions.

"You want rights for a movement that doesn't say: 'We closed your hospital because we wanted to improve patient care... we closed your school to improve your children's education'."

The need to consider the consumers of public services is now a strong theme in Labour's policy-making, and one which has not always had



Tom Sawyer: warning

a clear ride from unions affiliated to the party. For the congress to be lectured on it by Mr Sawyer was ironic: he is also deputy general secretary of NUPE, the public employees' union which played a big role in the strikes of the "winter of discontent" that toppled the last Labour government.

Labour leaders sought to influence this week's TUC debates more directly. One of the few seriously embarrassing motions was that on Employment Action, a scheme to provide the unemployed with work experience which unions criticised for the low pay and low training content.

Recognising that the decision was likely to be in favour of a boycott, Mr Kinnock's office contacted the leaders of the major unions to ask them to be sure to moderate their language. The request was heeded, and few hostages were given in what might have been an acrimonious debate.

As for the debate on trade union law, the unions now accept what Labour leaders have been telling them for some time: the clock cannot be wound back to 1979. The Conservatives were denied a propaganda coup when the TGWU delegation was persuaded not to vote for Mr Arthur Scargill's motion which called for the Labour party to repeal all anti-union legislation.

Mr Kinnock, a member of the TGWU who has not enjoyed the easiest of relationships with his union in the past, expressed himself well-pleased with the three-to-one defeat of his old adversary.

For much of the 1980s, Labour party leaders relied on the unions to hold the party on an even keel. Union leaders set the agenda, and fended off the hard left activists. Now the balance of power is becoming less one-sided.

Whether the change would last beyond the arrival of a Labour government cannot, of course, be known. Certainly for now there is remarkable unanimity on both sides that the new arms-length relationship is an improvement.

## MAN IN THE NEWS

Sir Alistair Frame

## Aiming to maintain steel's harder edge

By Charles Leadbeater



man, has built his management reputation upon close relationships with chief executives.

At RTZ in the 1970s he learned how difficult it was to work beneath an autocratic and uncommunicative chairman, Sir Mark Turner. Later, when he became chairman, Sir Alistair's partnership with Sir Derek Birkin, his chief executive, was vital to RTZ's restructuring in the 1980s.

Over the past year as chairman of Wellcome, the pharmaceuticals group, he has formed a similar alliance with Mr John Robb, its chief executive, guiding Wellcome's disposal both of its peripheral activities and of its academic culture.

Sir Alistair apparently plans to continue as Wellcome's chairman alongside his new role at British Steel, although a mixed diet of biotechnology and AIDS research, vacuum degassers and continuous casters does not seem the most focused of business portfolios.

At British Steel the vital relationship will be with Mr

Brian Moffat, the chief executive, who will have a much more significant role than he did under Sir Robert.

Indeed there will be a shift of generation at the top of British Steel this year, with the departure of the last of a group of senior executives who saved the company through rationalisation and privatisation in the 1980s. "Thirtysomething" executives such as Mr Philip Hampton, the 37-year-old finance director, and a clutch of young managers running the general steel, strip products and distribution divisions will gain more responsibility. Sir Alistair favours lean lead offices and decentralised responsibility.

He is no soft touch. The most recent evidence of that ruthlessness was his role in the final months of Davy Corporation, the troubled engineering group which he joined as chairman in January last year. Two months ago he pushed through Davy's sale to Trafalgar House in the face of opposition from some directors who wanted it

to remain independent and following the departure of Mr Sir Alistair, the company's chief executive, who had known Sir Alistair since the 1960s.

Sir Alistair is a skilled survivor. Davy had a disastrous final year, beset by legal action over the late completion of large contracts. Yet he left without much blame attaching to him.

Perhaps his most important contribution to British Steel could be in reducing its dependence on the UK. British Steel's managers have been born and bred on the UK steel market. They are largely untried in making acquisitions.

Sir Alistair will bring from RTZ valuable expertise in dealing with foreign business cultures. He capped his career at RTZ in 1989 by buying British Petroleum's worldwide mineral and mining assets for \$3.7bn and selling RTZ's chemical division for \$568m to Rhône-Poulenc of France.

But business skills will not be enough. The chairman of

British Steel also needs political skills. Despite the company's privatisation it is still caught up in political webs, most recently by the protests against its decision to close the Ravenscraig hot strip mill, Dalzell plate mill and Clydesdale tube plant in Scotland.

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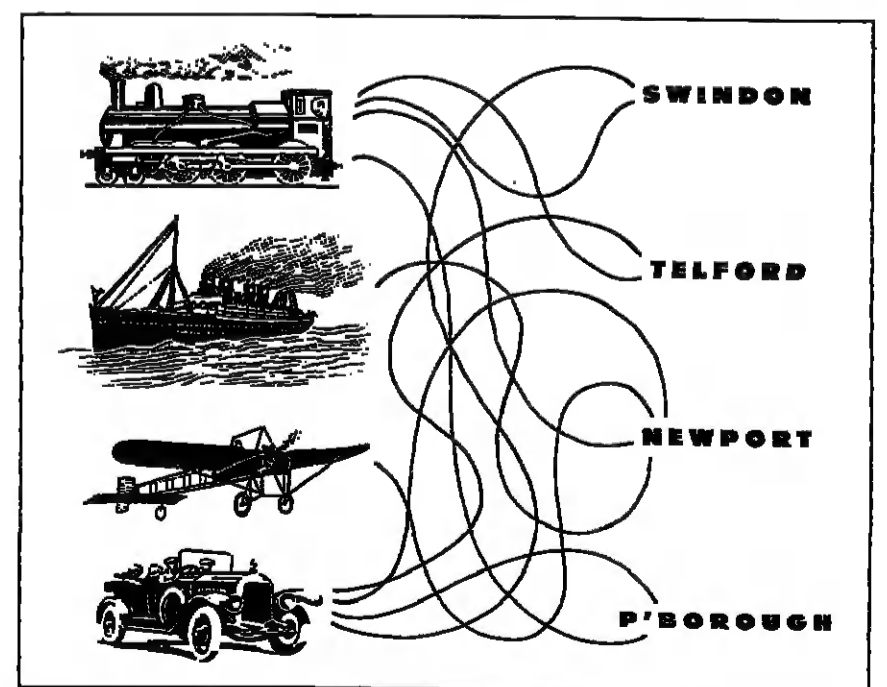
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# ECONOMIC DIARY

**TODAY:** European Community foreign ministers are expected to hold a peace conference in The Hague.

**TOMORROW:** Liberal Democrat party conference in Birmingham (until Thursday).

**MONDAY:** Credit business (US) - Retail sales (July-final), US consumer instalment credit (July), UN review conference of biological weapons convention in Geneva (until September 27), European Parliament in plenary session in Strasbourg (until September 13), European Community finance ministers meet in Brussels.

**TUESDAY:** Producer price index numbers (August-provisional), International banking statistics (second quarter), US current account (second quarter), Mr Javier Perez de Cuellar, UN secretary general, visits Iran for talks expected to focus on matters arising from the Iran-Iraq war.

**WEDNESDAY:** United Kingdom balance of payments: 1991 Edition (CSO Pink Book) (1990). Overseas earnings of the City (1990). United Kingdom balance of payments (second quarter). US wholesale sales for July. US bank officials Mr Clark Clifford and Mr Richard Altman are scheduled to testify before the House banking committee in Washington as it examines the Bank of Credit and Commerce International scandal.

**THURSDAY:** United Kingdom National Accounts: 1991 Edition (CSO Blue Book) (1990). CBI survey of distributive trades (August). Labour market statistics: unemployment and unfilled vacancies (August-provisional); average earnings indices (July-provisional); employment, hours, productivity and unit wage costs; industrial disputes. Capital issues and redemptions (August). US producer price index (August). Mr Aail Nadi, Polly Peck chairman, on remand at Bow Street magistrates' court on charges of theft and false accounting.

**FRIDAY:** Usable steel production (August). Retail prices index and tax and price index (August). Construction output (second quarter-provisional). US consumer price index (August) and real earnings (August). Liberal Party assembly opens in Morecambe (until September 15).

## FT-ACTUARIES SHARE INDICES

The Financial Times Ltd 1991. Compiled by the Financial Times Ltd in conjunction with the Institute of Actuaries and the Faculty of Actuaries

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INTERNATIONAL COMPANIES AND FINANCE

Yuen resigns as head of Hong Kong exchange

By Angus Foster in Hong Kong

MR FRANCIS Yuen, the chief executive of the Hong Kong Stock Exchange, is stepping down next month to become chief executive of Hang Chong Investment, the trading and agency group which is being taken over by a consortium led by Citic Pacific.

His resignation will add to the uncertainty surrounding the exchange, which is in dispute with the Securities and Futures Commission (SFC) over an enforced reform package designed to bring it in line with international standards.

Sir Q W Lee, chairman of the exchange, is expected to retire at the end of the year while Mr Philip Wong, the former first vice chairman, was forced to step down earlier this year following a controversy over special share allocations.

Mr Yuen said he felt it was time for him to do something different. "My background is in merchant banking and stock broking. Hang Chong is perhaps the biggest private trading company in Hong Kong and, together with Citic, I think there is tremendous potential for growth," he said.

The appointment is another sign that Citic Pacific, the Hong Kong-listed arm of Beijing's main overseas investment vehicle, China International Trust and Investment, is



Yuen: will join Hang Chong Investment

emerging as China's first "hong" or trading conglomerate. Although only 39, Mr Yuen has had a high profile career and is widely regarded as able. Indirectly, he will be rejoining two former colleagues, Mr Philip Tse and Mr Francis Lueng. All three left Citicore three years ago. Mr Yuen went to the stock exchange while the others set up Peregrine, a fast-growing merchant bank

which holds an 8 per cent stake in the Citic Pacific-led consortium.

Mr Yuen's record at the stock exchange is mixed and he was rumoured to have been looking for another job for some time. He had said he intended to work for the exchange for "three to five years". Earlier this year he agreed to stay on at the exchange upon the expiry of a three-year contract next month but that has now changed.

Mr Yuen was the exchange's first independent chief executive. He was brought in to separate the exchange's management from its ruling council. This was in the wake of the chairmanship of Mr Ronald Li, now in jail for corruption, who closed the exchange for four days during the 1987 global crash.

Although the exchange's reputation has improved under Mr Yuen, he failed to push through a voluntary reform package last month. This was designed to remove the remaining practices - such as voting by proxy - that were seen as open to abuse following the 1987 closure.

Failure to implement the voluntary package led the SFC to impose harder-hitting measures which are due to come into force next year.

Giorgio Armani expects 5% sales decline

By Haig Simonian in Milan

MR GIORGIO Armani, the Italian designer best known for his stylish high-fashion clothing lines, expects sales this year to fall by around 5 per cent to L730bn (\$563.7m).

Mr Armani, who is launching a new retailing initiative in the US, said net profits for his privately-owned group looked set to decline by a similar percentage. Net earnings last year had been \$54.2m, he revealed.

Mr Armani denied that the new chain, called Armani Exchange (A/X), represented a reaction to the more difficult US trading climate for luxury goods producers. However, he attributed the expected fall in group sales this year principally to the tougher economic conditions in a number of key markets.

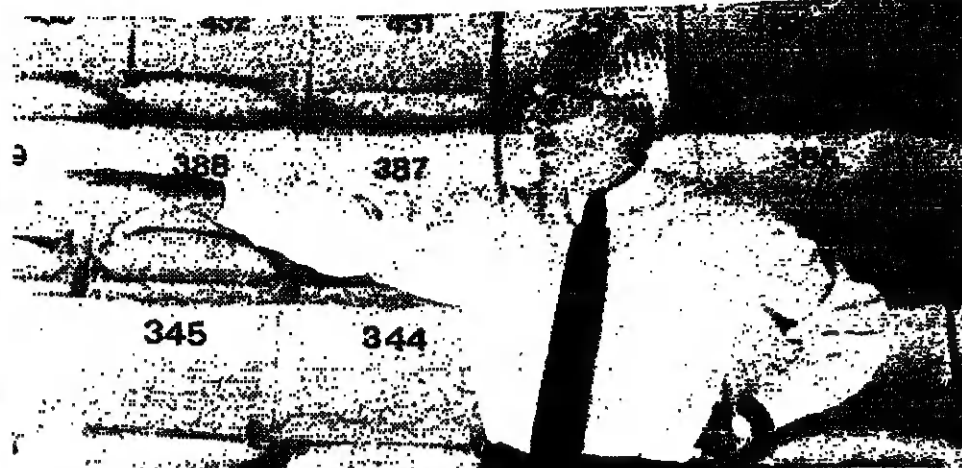
"We have been thinking about this for two years," said Mr Armani who claimed that new lines was not so much a make Armani wear available to a new range of customers.

"We want to construct a clientele which lasts for the future," he said.

Much of the new range, comprising mainly jeans and casual wear, will sell for under \$100. That is especially below the prices in the existing Armani high-fashion boutiques and even the slightly cheaper Emporio Armani stores.

The new chain will be owned and operated by Simint, the quoted Italian clothing manufacturer in which Mr Armani owns a 20 per cent stake. Simint's controlling shareholder is Mr Francesco Micheli, the Milan financier.

Simint, which already produces much Armani label apparel, is expected later this month to report net profits of over L1.7bn for its 1990-91 financial year. Setting up the new chain is expected to involve an investment of around \$30m over the next two to three years, according to Mr Armani. The group expects first year retail sales of \$80m.



Armani: the designer plans to open a new retailing chain in US

The first A/X store is due to open in New York before the end of this year, with further outlets in another five US cities by the end of 1992. Additional sales points will be developed in conjunction with existing department stores.

Mr Armani said the new chain would relieve space in the existing Emporio Armani stores in the US, which would then be able to concentrate on more seasonal and fashion-conscious designs.

By contrast, items in the new range will have much longer production runs, and are more likely to be manufactured in low-cost centres such as south-east Asia.

TEA forced to seek court protection from creditors

By Andrew Hill in Brussels

BELGIUM'S largest independent airline was forced to seek court protection from its creditors, some of which have threatened to go directly to the airline's clients for repayment of their debts.

Trans European Airways (TEA) said that one creditor, Eurocontrol - the pan-European air traffic control body - had impounded a TEA aircraft at London's Gatwick airport.

TEA, which only won the right to operate scheduled flights between Brussels and Gatwick in June, was last night seeking a legal injunction against Eurocontrol's action.

TEA, owned by the family of its founder and president Mr Georges Guitelman, is also negotiating with other airlines and potential investors.

Mr Alain Zenger, the group's lawyer, said yesterday: "We are now bound to consider a takeover or at least investment by another airline."

The company said its operations would continue as

usual, but it has asked the Liege commercial court for a "composition procedure" - the Belgian equivalent of Chapter 11 protection in the US - to cover four group companies, including the holding company and the airline subsidiary.

The court meets on Monday to consider the case.

TEA has an annual turnover of about Bfr1.5bn (\$419m), but has been trading at a loss for the last two years.

The four companies covered by the creditor protection scheme have liabilities of Bfr2.94bn, excluding intra-group loans.

Of this total, Bfr1.975 is owed to suppliers and Bfr1.84bn to banks. The airline refused to say which creditors had threatened to recover their debts.

The group was already considering a restructuring plan which could involve alternative financing for its fleet, refocusing on its core aviation business with the help of a partner, and the sale of its maintenance and tourism activities.

Mr Marc Uilenbroeck, TEA's

finance director, said last night that the creditor protection scheme was bound to cause some uncertainty in the market.

But he added: "Our hope is that once we get this restructuring plan in place we can convince the travel community that things are secure."

The group had also appealed to the regional Flemish authorities in Belgium for a Bfr3.6bn injection of cash.

However, the regional investment authority said yesterday, following an emergency meeting, that it was not the Flemish government's policy to grant straight subsidies.

TEA had hoped to emulate its principal rival, Sabena, the state-controlled airline which has received a Bfr3.5bn package of aid from the Belgian government.

TEA was founded 20 years ago by Mr Guitelman as a pure charter operation, and is likely to be one of the main beneficiaries of the EC's aviation liberalisation package.

Nippon Steel warns of fall

By Steven Butler in Tokyo

NIPPON Steel, Japan's largest steelmaker, yesterday issued a warning that its pre-tax profits would fall by 30 per cent to Y55bn (\$406m) in the six months to September.

The company blamed the steep fall in earnings on the rising costs of iron ore, labour and distribution.

Nippon, whose profits fell by 20.5 per cent last year, had warned in May that it expected

to see a decline in pre-tax profits of 25 per cent for the entire year.

The company said that in the face of the deceleration of the Japanese economy, demand for steel had remained flat. Its sales in the first half of the fiscal year were expected to show a small decline to Y1,300bn.

The company warned that sales were expected to continue declining in the second half of the year and that profits were expected to be under severe pressure even though it had negotiated increases in steel prices.

A cost-cutting programme was to be implemented in the second half of the year. In spite of the expected decline in profits, Nippon Steel hopes to maintain its interim dividend unchanged at Y3 a share.

TransCanada agrees to buy US pipeline operator

By Bernard Simon in Toronto

TRANSCANADA Pipelines is planning a sizeable expansion in the US by buying Pacific Gas Transmission, which owns the main pipeline carrying natural gas from western Canada to California.

TCPL, which is one of North America's largest gas pipeline operators, has signed a letter of intent to buy PGT from Pacific Gas and Electric, the California utility, for between C\$330m (US\$226.5m) and C\$400m.

The final price will depend in part on progress made in PGT's planned US\$1.7bn expansion of its 960km pipeline. The project, which involves doubling the existing pipeline, is due to come on stream in 1993. However, it faces competition from the Altamont consortium, which is proposing a more easterly route.

The acquisition, expected to

be completed early next year, includes PGT's 49 per cent stake in Alberta Natural Gas, which has various gas distribution and extraction facilities in western Canada, as well as a specialised chemicals business.

TCPL is also discussing with PG&E the purchase of Alberta and Southern Gas, a gas supply broker which has contracts with 190 producers in Alberta.

The proposed purchase is another sign of the growing presence of Canadian natural gas in the US. TCPL is already the largest shareholder in the Iroquois Gas Transmission System, a consortium which is in the midst of a C\$2.4bn project to bring natural gas from Alberta to the north-east US.

Canada's share of the US natural gas market is expected to rise to about 10 per cent from 7 per cent currently.

Heineken edges up 1.8% as beer sales stagnate

By Ronald van de Krol in Amsterdam

HEINEKEN, the Dutch brewer, lifted net profit by less than 1.8 per cent in the first half of 1991, as the Gulf war, poor summer weather and economic recession reduced beer sales.

Net profit totalled F168.38m (\$68.5m) in the six months to end-June. Sales, measured in litres of beer sold, fell by an unspecified amount, but group turnover rose by slightly more than 1 per cent to F14.2bn.

The company said: "Not only were the weather conditions in Europe unfavourable, but also the Gulf crisis had a negative influence on sales in many countries, owing to a decline in visits to restaurants and cafes and tourism."

Heineken, the world's third largest beer group, forecast that net profit would match, or be slightly higher than, its 1990 results, when net earnings climbed by 12.4 per cent to F136.7m.

The 1991 forecast does not include an estimated F160m after-tax extraordinary income

which is expected to be realised in the second half through the sale of land in Singapore by Asia Pacific Breweries, which is 42.5 per cent-owned by the Dutch group.

Heineken's interim dividend for 1991 was left unchanged at F11.50. Although beer sales were down, Heineken's margins rose because of higher sales prices and lower personnel costs achieved through reorganisations at several of its subsidiaries.

The 2 per cent increase in operating profit to F128.8m was due in part to the first-time consolidation of Heineken's long-standing US importer Van Munching & Co, which was acquired in late 1990.

Dividends from non-consolidated participations showed a sharp increase, to F10.3m from F3.1m a year earlier. Heineken said the large rise was due mainly to the fact that several associate companies had transferred their payouts earlier in the year than usual.

Labatt sees improvement next year

JOHN Labatt, the brewing and consumer products group controlled by Brascan, expects improved profits for fiscal 1992, writes Robert Gibbins in Montreal.

In the last quarter, the company reported a decline in net profit to C\$46m (US\$35.5m) or 52 cents a share, from C\$48m or 55 cents in the corresponding period of 1990. Sales were little changed at C\$1.3bn.

The dividend is being raised from 19.5 cents a share to 20 cents.

In the first quarter ended July 31, Labatt increased its domestic beer market share to 42.6 per cent from 41.8 per cent a year earlier.

Laurentian Bank of Canada, part of the Laurentian Financial Services Group, achieved an 8 per cent gain in third-quarter profit with strength in its core retail business. Profit was C\$9.2m or 56 cents a share in the July quarter, against \$8.6m or 60 cents

BSN acquires Spanish offshoot of General Mills

By William Dawkins in Paris

BSN, the French food group, is to expand its interests in prepared meals by buying the Spanish leader in the sector.

The group says it will complete by the middle of this month the purchase of Pycasa, a subsidiary of the US food giant General Mills.

This is the only frozen prepared meal business owned in Europe by General Mills, which is refocusing its activities in the region, with the construction of a savoury snacks factory in the Netherlands and

its agreement two years ago to produce breakfast cereals with Nestlé, the Swiss food multinational.

Pycasa's Cocinera brand has a 52 per cent share of the Spanish market for frozen prepared meals, which is the fastest growing segment of Spain's food market, said BSN.

The purchase price is not being disclosed, though Pycasa last year reported sales of F47.08m (\$65m) and employs 460 people at its factory in Torreon, near Madrid.

WORLD COMMODITIES PRICES

WEEKLY PRICE CHANGES	Latest prices	Change on week	Year 1991	High 1991	Low 1991
Gold per troy oz.	\$348.80	+0.55	\$387.00	\$392.25	\$353.55
Silver per troy oz.	\$234.00p	+7.55	\$222.20p	\$230.55	\$183.35p
Aluminium 99.7% (cash)	\$1258.5	+3.0	\$1200.7	\$1170.0	\$1127.2
Copper Grade A (cash)	\$1219.0	+1.0	\$1172.0	\$1172.0	\$1127.0
Lead/cash	\$215.0	-3.5	\$145.4	\$132.5	\$122.5
Nickel (cash)	\$774.0	-2.0	\$1119.0	\$1227.5	\$804.0
Zinc 99.99% (cash)	\$1064.5	-1.0	\$1142.0	\$1142.0	\$1027.0
Tin (cash)	\$5525.5	-27.5	\$5775.0	\$5915.0	\$5470.0
Cocoa Futures (Dec)	\$743	+43	\$773	\$747	\$598
Coffee Futures (Nov)	\$254	-1.0	\$251	\$251	\$232
Sugar (Lump) (Nov)	\$227.0	+9.5	\$225.4	\$225.4	\$194
Barley Futures (Nov)	\$113.70	-2.85	\$113.85	\$121.50	\$107.75
Wheat Futures (Nov)	\$116.60	-3.05	\$116.50	\$141.10	\$111.50
Cotton Outlook A Index	\$10.55	-0.35	\$11.30	\$12.50	\$7.85
Wool (84s Super)	\$80.0	-2	\$435.0	\$421.0	\$325.0
Oil (Brent Blend)	\$20.175c	-0.350	\$20.25	\$22.15	\$16.75

London Markets

SPOT MARKETS	Latest prices	Change on week	Year 1991	High 1991	Low 1991
Crude oil (per barrel FOB)	27.17-27.20c	+0.15	26.70	27.20	23.00
Brent Blend (diesel)	\$26.10-26.20c	+0.05	25.80	26.20	23.00
Brent Blend (Oct)	\$26.10-26.20c	+0.05	25.80	26.20	23.00
WTI (1st oct)	\$21.75-21.80c	+0.05	21.50	21.80	20.00

SUGAR - London POE (\$ per tonne)	Latest prices	Change on week	Year 1991	High 1991	Low 1991
Raw	267.00	267.00	268.00	268.00	263.00
White	267.00	267.00	268.00	268.00	263.00
White (1st oct)	267.00	267.00	268.00	268.00	263.00

COFFEE - London POE (\$ per tonne)	Latest prices	Change on week	Year 1991	High 1991	Low 1991
Arabica	267.00	267.00	268.00	268.00	263.00
Robusta	267.00	267.00	268.00	268.00	263.00

WHEAT - London POE (\$ per tonne)	Latest prices	Change on week	Year 1991	High 1991	Low 1991
Hard	267.00	267.00	268.00	268.00	263.00
Soft	267.00	267.00	268.00	268.00	263.00

BARLEY - London POE (\$ per tonne)	Latest prices	Change on week	Year 1991	High 1991	Low 1991
Two row	267.00	267.00	268.00	268.00	263.00
Four row	267.00	267.00	268.00	268.00	263.00

MAIZE - London POE (\$ per tonne)	Latest prices	Change on week	Year 1991	High 1991	Low 1991
White	267.00	267.00	268.00	268.00	263.00
Yellow	267.00	267.00	268.00	268.00	263.00

SOYABEANS - London POE (\$ per tonne)	Latest prices	Change on week	Year 1991	High 1991	Low 1991
White	267.00	267.00	268.00	268.00	263.00
Yellow	267.00	267.00	268.00	268.00	263.00

WHEAT - London POE (\$ per tonne)	Latest prices	Change on week	Year 1991	High 1991	Low 1991
Hard	267.00	267.00	268.00	268.00	263.00
Soft	267.00	267.00	268.00	268.00	263.00

CRUDE OIL - LME (\$ per barrel)	Latest prices	Change on week	Year 1991	High 1991	Low 1991
Brent Blend	26.10	26.10	26.20	26.20	23.00
WTI	21.75	21.75	21.80	21.80	20.00

COFFEE - LME (\$ per tonne)	Latest prices	Change on week	Year 1991	High 1991	Low 1991
Arabica	267.00	267.00	268.00	268.00	263.00
Robusta	267.00	267.00	268.00	268.00	263.00

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BARLEY - LME (\$ per tonne)	Latest prices	Change on week	Year 1991	High 1991	Low 1991
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SOYABEANS - LME (\$ per tonne)	Latest prices	Change on week	Year 1991	High 1991	Low 1991
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Yellow	267.00	267.00	268.00	268.00	263.00

WHEAT - LME (\$ per tonne)	Latest prices	Change on week	Year 1991	High 1991	Low 1991
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Soft	267.00	267.00	268.00	268.00	263.00

BARLEY - LME (\$ per tonne)	Latest prices	Change on week	Year 1991	High 1991	Low 1991
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## LONDON STOCK EXCHANGE: Dealings

business done shown have been taken with consent from last Thursday's Exchange List and should not be reproduced without permission.

Details relate to securities not included in FT Share Information Services.

Unless otherwise indicated, in the prices are at which the securities were dealt in the hours up to 5 pm on Thursday, settled through the Stock Exchange Talliesman, they are not in order of execution in ascending order which denotes the day's highest and lowest dealings.

For a full list of securities in which no business in Thursday's List is given with the relevant market.

Rule 11. Third Market securities not regulated by International Exchange of the United Kingdom and the Republic of Ireland Ltd.

Bargains at special prices. Bargains at the previous day.

## British Funds

No. of bargains included 1919

Exchequer 100% Ss 2000 - 10000

Guaranteed Investment Fund PLC 12% Ss 2000 - 10000

## Corporate and County

Stocks No. of bargains included 3

London County 2% Ss 2000 - 10000

Greater London 2% Ss 2000 - 10000

## UK Public

No. of bargains included 1919

Exchequer 100% Ss 2000 - 10000

Guaranteed Investment Fund PLC 12% Ss 2000 - 10000

## Foreign Stocks, Bonds, etc.

No. of bargains included 73

Greenwich 0.5% Ss 2000 - 10000

London 1989 0.5% Ss 2000 - 10000

## Companies

No. of bargains included 1867

Exchequer 100% Ss 2000 - 10000

Guaranteed Investment Fund PLC 12% Ss 2000 - 10000

## Breweries and Distilleries

No. of bargains included 776

Exchequer 100% Ss 2000 - 10000

Guaranteed Investment Fund PLC 12% Ss 2000 - 10000

## Building

No. of bargains included 3

Exchequer 100% Ss 2000 - 10000

Guaranteed Investment Fund PLC 12% Ss 2000 - 10000

## Registered Housing

No. of bargains included 3

Exchequer 100% Ss 2000 - 10000

Guaranteed Investment Fund PLC 12% Ss 2000 - 10000

## Commercial, Industrial

No. of bargains included 14767

Exchequer 100% Ss 2000 - 10000

Guaranteed Investment Fund PLC 12% Ss 2000 - 10000

## Sterling

No. of bargains included 43

Exchequer 100% Ss 2000 - 10000

Guaranteed Investment Fund PLC 12% Ss 2000 - 10000

## Borrowers

No. of bargains included 43

Exchequer 100% Ss 2000 - 10000

Guaranteed Investment Fund PLC 12% Ss 2000 - 10000

Associated Leasing Hldgs PLC 7% Ss 2000 - 10000

Associated Leasing Hldgs PLC 7% Ss 2000 - 10000

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## LONDON STOCK EXCHANGE

## Steady close after a successful week

By Terry Byland, UK Financial Editor

POLITICAL factors continued to influence the London stock market yesterday, and equities rounded off the week firmly after the latest public opinion poll indicated increasing support for the governing Conservative Party. Early gains were trimmed when the August employment data from the US failed to excite Wall Street. But London saw a remarkable level of trading and closed within some 20 points of the current high on the FT-SE index.

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## Demand for utility stocks

The published opinion poll, giving the Conservative Party a 4.5 per cent lead over Labour, provided the impetus for a general upward drive by the utilities sector of the market. Water and electricity stocks, among the equity market's top performers this week, were notably strong.

Many of the City's institutions moved heavily into the utilities sector this week, anticipating a general election in November and re-election of the Conservative Party. Demand for utility stocks, tended to be focused on the 21st-plus index included in the FT-SE index. "They're liquid assets, easily traded and very attractive, with good earnings," said a specialist.

He said at least one big institution had been switching its remaining holdings out of the smaller, less liquid water stocks, and into the Footsie stocks. Anglian rose 4 to 40p, leaving the shares up 39 over the week. Over the week North West was 20 ahead, Severn Trent up 20 and Thames 31 firms.

Regional electricity stocks continued to move ahead, responding to a big buy note from Kleinwort Benson. The broker recommended the electricity sector, up 48 to 52008, Manweb, 5 stronger at 1210, South Wales, 10 higher at 140, and Yorkshire, 8 higher at 140 and Yorkshire, 8 higher at 140 and Yorkshire, 8 higher at 140.

**Rolls cheer**

News of an order worth £100m cheered Rolls-Royce, the shares adding 5 to 143p. Turnover rose to 1m shares after that. Airways said it had chosen Rolls' new Trent engine to power six new Boeing 777s it had ordered. The airline had been looking for a further 10 aircraft.

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was up by more than 14 points on the FT-SE scale to within three points of the all-time high. Shares were encouraged by a firm performance from the UK government bond sector, where longer dated issues put on about half a point. The Bank of England announced plans to sell £100m of gilts between 2003 and 2005.

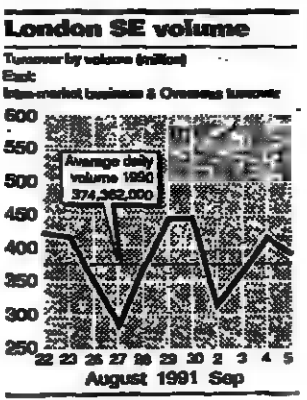
Friday will bring the latest statistics on UK inflation, which are expected to show another significant fall. Some analysts predict that UK inflation will be down to about 3.5 per cent by the end of the year.

The announcement of the US employment statistics, which had been seen as a possible catalyst for investment sentiment, played out quietly, with stocks markets regarding the

figures as confirmation that the recovery in the US economy is proceeding without undue pressure. UK stocks quietened down in the afternoon, and early gains were trimmed to leave the market with a mixed pattern. See volume remained fairly brisk at 379.3m shares against 457.2m in the previous session. Traders said that intra-market activity again made up a substantial proportion of the day's business, but commented that the market had remained firm despite a generally neutral day in terms of news.

Some analysts, notably the Japanese securities houses, have suggested that, with further scope for base rate cuts now limited, the stock market may find it difficult to make further headway this year.

● Retail, or customer, business is now returning towards the level of last year's daily averages. In the week's aim to limit losses.



FINANCIAL TIMES STOCK INDICES									
	Sept 6	Sept 5	Sept 4	Sept 3	Sept 2	Year Ago	High	Low	Since Completion
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Ordinary Shares	2567.4	2563.3	2552.3	2542.3	2532.3	2108.3	2582.3	2452.3	474.0 (26/9/40)
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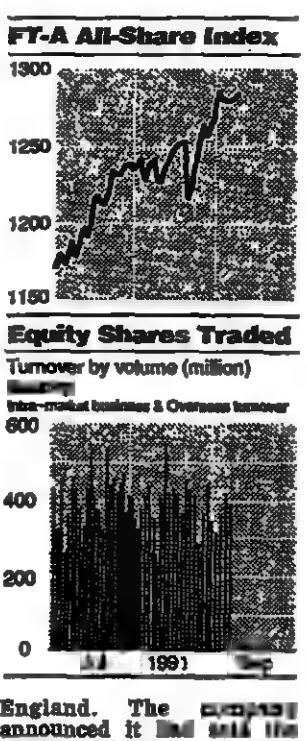
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FT-A INDICES LEADERS ANDLAGGARDS									
	Sept 6	Sept 5	Sept 4	Sept 3	Sept 2	Year Ago	High	Low	Since Completion
100 Shares	2567.4	2563.3	2552.3	2542.3	2532.3	2108.3	2582.3	2452.3	474.0 (26/9/40)
FT-SE 100	2567.4	2563.3	2552.3	2542.3	2532.3	2108.3	2582.3	2452.3	474.0 (26/9/40)
FT-SE 250	2567.4	2563.3	2552.3	2542.3	2532.3	2108.3	2582.3	2452.3	474.0 (26/9/40)
FT-SE 500	2567.4	2563.3	2552.3	2542.3	2532.3	2108.3	2582.3	2452.3	474.0 (26/9/40)
FT-SE 1000	2567.4	2563.3	2552.3	2542.3	2532.3	2108.3	2582.3	2452.3	474.0 (26/9/40)
FT-SE 1500	2567.4	2563.3	2552.3	2542.3	2532.3	2108.3	2582.3	2452.3	474.0 (26/9/40)
FT-SE 2000	2567.4	2563.3	2552.3	2542.3	2532.3	2108.3	2582.3	2452.3	474.0 (26/9/40)
FT-SE 2500	2567.4	2563.3	2552.3	2542.3	2532.3	2108.3	2582.3	2452.3	474.0 (26/9/40)
FT-SE 3000	2567.4	2563.3	2552.3	2542.3	2532.3	2108.3	2582.3	2452.3	474.0 (26/9/40)
FT-SE 3500	2567.4	2563.3	2552.3	2542.3	2532.3	2108.3	2582.3	2452.3	474.0 (26/9/40)
FT-SE 4000	2567.4	2563.3	2552.3	2542.3	2532.3	2108.3	2582.3	2452.3	474.0 (26/9/40)
FT-SE 4500	2567.4	2563.3	2552.3	2542.3	2532.3	2108.3	2582.3	2452.3	474.0 (26/9/40)
FT-SE 5000	2567.4	2563.3	2552.3	2542.3	2532.3	2108.3	2582.3	2452.3	474.0 (26/9/40)
FT-SE 5500	2567.4	2563.3	2552.3	2542.3	2532.3	2108.3	2582.3	2452.3	474.0 (26/9/40)
FT-SE 6000	2567.4	2563.3	2552.3	2542.3	2532.3	2108.3	2582.3	2452.3	474.0 (26/9/40)
FT-SE 6500	2567.4	2563.3	2552.3	2542.3	2532.3	2108.3	2582.3	2452.3	474.0 (26/9/40)
FT-SE 7000	2567.4	2563.3	2552.3	2542.3	2532.3	2108.3	2582.3	2452.3	474.0 (26/9/40)
FT-SE 7500	2567.4	2563.3	2552.3	2542.3	2532.3	2108.3	2582.3	2452.3	474.0 (26/9/40)
FT-SE 8000	2567.4	2563.3	2552.3	2542.3	2532.3	2108.3	2582.3	2452.3	474.0 (26/9/40)
FT-SE 8500	2567.4	2563.3	2552.3	2542.3	2532.3	2108.3	2582.3	2452.3	474.0 (26/9/40)
FT-SE 9000	2567.4	2563.3	2552.3	2542.3	2532.3	2108.3	2582.3	2452.3	474.0 (26/9/40)
FT-SE 9500	2567.4	2563.3	2552.3	2542.3	2532.3	2108.3	2582.3	2452.3	474.0 (26/9/40)
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PERCENTAGE CHANGES SINCE AUGUST 31 1980 BASED ON									
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كتاب ابن الجوزي



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## WORLD STOCK MARKETS

## AMERICA

## Dow moves in a tight range as Fed fails to act

## Wall Street

SHARE PRICES stayed in a tight trading range yesterday morning. Hopes of a cut in interest rates receded when the Federal Reserve kept monetary policy steady in the wake of a modest rise in employment.

By 1.00 pm the Dow Jones Industrial Average was just 2.68 at 3,005.81. The more broadly based Standard & Poor's 500 was 2.68 at 3,005.81.

BRAZIL rose 5.6 per cent on interest rate hopes yesterday, hitting a record high at the end of floor trading. The Bovespa index in dollar terms gained 0.03 to 0.57.

Poor's 500 weakened slightly, easing 0.87 to 398.27, while the Nasdaq composite of over-the-counter issues edged 0.13 higher to 817.06. NYSE volume was 94m shares.

Before the opening, all eyes were on the August employment numbers which, when released, showed a rise in non-farm payrolls of 34,000 and an unchanged unemployment rate of 6.8 per cent. The data were in line with expectations, and failed to spur the Fed into cutting the discount rate.

Although analysts are not ruling out the possibility of an easing in policy in coming weeks, the lack of a move yesterday disappointed investors. The bond market, however, took a more positive view of the employment numbers. By early afternoon the benchmark 30-year Treasury bond was up 1/8 at 100 1/8, yielding 8.024 per cent, while the two-year note was up 1/8 at 100 1/8, yielding 8.385 per cent.

Among individual issues, there was an order imbalance in JAL owing to a queue of sellers. When the market opened after a brief delay, they dropped 3/4 to 197 1/4 in volume of 8m shares.

The sell-off followed cuts in earnings estimates for the airline by a group of Wall Street analysts, on the news that the amount of revenue JAL has been earning on each passenger

mile remains weak.

Other big airline stocks were troubled by the JAL decline, with AMR, parent of American Airlines, falling 3/4 to 54 1/4 and Delta slipping 3/4 to 54 1/4.

American Express fell 3/4 to 36 in active trading as investors reacted to news that the group's investment banking subsidiary, Shearson Lehman Brothers, had suspended two senior executives in the equity department as part of an investigation into improper trading of ConAgra shares.

Yesterday ConAgra, which has been paid \$100m by Shearson Lehman of the affair, fell 1/4 to 37 1/4.

Pfizer jumped 1 1/2 to 57 1/4 in the morning as a spokesman said that the company had received an "approvable" letter from the Food and Drug Administration for Zithromax, its antibiotic drug, and that it was now in discussions over labelling. Analysts expect the drug to receive full approval before the end of this year.

## Canada

TORONTO made a bullish reaction to the long-anticipated unemployment data, the composite index easing 0.7 to 3,484.6 by mid-session. Declines led advances by 210 to 205 in volume of 16.8m shares valued at C\$248.8m.

Among active issues, Canadian Pacific rose 1/4 to 37 1/4, Bank of Nova Scotia fell 3/4 to C\$19 1/4, and BWA Corp slipped 50 cents to a 52-week low of C\$4.90.

## SOUTH AFRICA

SPECULATIVE demand for quality shares lifted Johannesburg yesterday. The continued shortage of scrip also pushed prices higher, although volume was thin.

The industrial index rose 46 to a record 4,189, passing the previous peak of August 14, as Sasol jumped another R1.10 to R8.8 per cent to R17.85 on its recent annual results. The all-gold index gained 8 to 1,183 as gold prices edged higher.

## Hong Kong collects its thoughts after all-time high

Worries about Jardine Matheson's domicile have replaced a property share boom, writes Angus Foster

MR JOHN Major may have impressed the world with his state-manship, but he cut little ice this morning with the Hong Kong stock market.

The blue-chip Hang Seng index closed down 100 at 3,070.1 yesterday, a loss of nearly 30 points on the week. This was in spite of the UK Prime Minister's visit to Beijing, where he signed the agreement on the colony's new airport. Although business is happy that the project is going ahead, the news had already been discounted and Hong Kong is mindful of other worries.

The market is now concerned about a threatened delisting of Jardine Matheson. The controlling Keswick family arrives in Hong Kong this morning ahead of the group's interim reporting season. There are also worries about China, in defensive mood because of events in the Tiananmen Square, and the fact that the company has been accused of "unacceptable" trading from the Food and Drug Administration for Zithromax, its antibiotic drug, and that it was now in discussions over labelling. Analysts expect the drug to receive full approval before the end of this year.

## ASIA PACIFIC

## Further fall in short-term rates boosts volume to 650m

## Tokyo

A SHARP fall in short-term interest rates encouraged active trading yesterday. Volume swelled to 650m shares on heavy trading in rate-sensitive shares, although prices ended below their highs as speculation that the economy was not as weak as expected dented hopes of a discount rate cut.

The Nikkei average rose 1.1 per cent to 19,125.81, moving between a low of 19,088.41 and a high of 19,199.81 in the afternoon. Gains led losses by 747 to 948, while 138 issues were unchanged. The Toxix index of all first section stocks added 13.97 to 1,763.97 in London trading, the ISE/Nikkei 50 index rose 4.17 to 1,763.97.

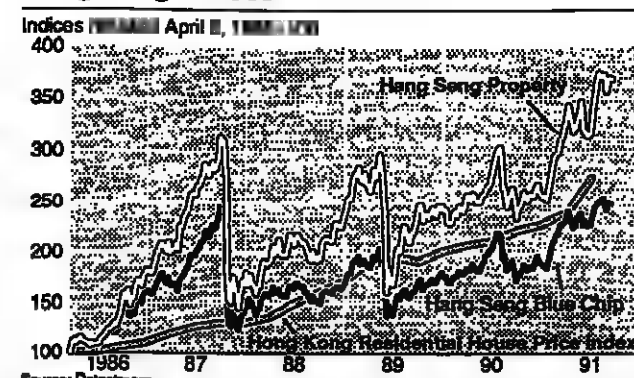
The injection of additional funds into the money market by the central bank pushed the overnight rate down to 3.5 per cent, the first fall since June last year. Government bonds and futures rallied sharply, and share prices rose.

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Volume, which had reached 600m shares on Thursday, rose above the 600m level for the first time in 10 weeks. Traders said they were buying and selling for foreigners and dealers, but there had also been demand from individuals and institutional investors, who had been reluctant recently to commit funds to equities.

The Bank of Japan tanked, its quarterly survey of business sentiment, prompted profit-taking in the bond and stock markets, as it revealed that conditions were not as weak as had been expected. The central bank reported that, although business sentiment was weaker, capital invest-

## Hong Kong Indices



Source: DataStream

seen as an investment hedge. Cheung Kong, Mr Li Ka-shing's property development group, has risen by 70 per cent this year. However, property prices are now expected to fall, and there are concerns about the affordability ratio, which measures the percentage of household income spent on mortgage repayments, has crept back above 70 per cent.

But the figure is still some way off the 100 per cent mark, and higher-than-expected interim

profits, up 21.6 per cent at HK\$1.86bn. Several brokers have published extremely optimistic reports on the bank, predicting that problems with overseas subsidiaries are nearly over.

Utilities, which have underperformed so far this year, may also come into play. "If we go into a prolonged consolidation phase, people will be looking at defensive stocks again," says a UK securities house in the colony.

Jardine Matheson's plans to move its primary listing to London, and its threat to delist from Hong Kong, knocked its share price down by nearly 9 per cent at the end of August. Although the bank has now reassured investors that it is not worried about China interfering in Hong Kong after 1997, but the company's share price in the Hong Kong exchange, where the group has been listed since 1986, is expected to be 15-18 per cent compared with an inflation rate of less than 10 per cent - will be the driving force, as long as political troubles with China remain in the background.

If the company does delist, Hong Kong fund managers would have to move their current exposure to Jardine in other Hong Kong stocks. Hong Kong pension funds would also be sensitive to currency exposure from holding Jardine's sterling denominated assets.

With the market searching for direction, analysts are split over the immediate outlook, but most expect the index ending the year at 4,000-4,200. Looking to next year, corporate profits growth - expected to be 15-18 per cent compared with an inflation rate of less than 10 per cent - will be the driving force, as long as political troubles with China remain in the background.

and all sides hope a compromise can be reached.

It is not clear what Jardine's move to London, or a delisting from Hong Kong, would have. While it may affect Hong Kong's image as a regional financial centre in the short term, it seems unlikely that investors in the group would be buying and selling Hong Kong shares altogether.

Land Lease, the property group, sold around 10 per cent of the supermarket developer and manager, Westfield Holdings, to brokers JB Were, which sold it on to a variety of investors as AS335. Westfield closed down 10 cents at AS335.

ANZ 13m shares in Australia Consolidated Investments, formerly Bell Resources, passed through the market. ACI closed down 1 cent at 10 cents.

TAIWAN ended a mixed week with banks strong and the weighted index up 0.46 to 4,189.22, up 0.4 per cent on the day. The SET index rose 0.13 to 1,183.97, up 0.1 per cent on the day. There were no changes in the BANGKOK was lifted by finance shares, as the SET index ended 5.45 higher at 728.51 on a turn-

over of 3.5m baht.

KUALA LUMPUR fell 0.8 per cent on the day as index-linked selling, but rose by 0.2 per cent on the week. The composite index ended at 1,071.10, up 0.2 per cent on the day. The SINGAPORE fell in last-minute selling, but rose by 0.2 per cent on the week. The Straits Times Industrial index ended 1.07 to 1,071.10, up 0.2 per cent on the day.

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## EUROPE

## Early US downturn wipes out French gain

WEAKNESS on Wall Street wiped out an early French gain yesterday. Most bourses, other than in Scandinavia, finished the week little changed, writes our Markets Staff.

PARIS reached a day's high of 1,974.95 on the CAC 40 index, before closing 8.28 lower at 1,966.67. The index rose 0.8 per cent on the week. Turnover was moderate after Thursday's 27.7bn.

Lafarge Coppel, the cement maker, fell FF15 or 4.1 per cent to FF354.50 in volume of 312,550 shares. A Paris banker issued a call warrant on the stock, while Thursday's news of a sharp fall in interim profits at Blue Circle of the UK hurt sentiment in the sector.

Among other losers, Peugeot lost FF12 to FF202 on the news that the finance director, while Michelin shed FF4.50 to FF20.50 on profit-taking.

LVMH fell FF30 to FF4,051 in 42,510 shares as the Vuitton family confirmed the sale of 400,000 shares, or 2.4 per cent, of the luxury goods group, to Goldman Sachs.

Other losers, Sept. FF1.1 to FF15.15 in 106,050 shares. The stock has risen 34 per cent in two days, following the holding

## FT-SE Eurotrack 100 - Sep 6

Open	10 am	11 am	Noon	1 pm	2 pm	3 pm	Close
1127.46	1127.46	1127.46	1127.46	1127.46	1127.46	1127.46	1127.46
Day's High	1127.46	1127.46	1127.46	1127.46	1127.46	1127.46	1127.46
Day's Low	1127.46	1127.46	1127.46	1127.46	1127.46	1127.46	1127.46
Sept 5	1128.92	1128.92	1128.92	1128.92	1128.92	1128.92	1128.92
Sept 6	1128.46	1128.46	1128.46	1128.46	1128.46	1128.46	1128.46
Sept 7	1128.91	1128.91	1128.91	1128.91	1128.91	1128.91	1128.91
Sept 8	1128.81	1128.81	1128.81	1128.81	1128.81	1128.81	1128.81
Aug 30	1128.44	1128.44	1128.44	1128.44	1128.44	1128.44	1128.44

Base value 1000 (20/10/85)

company's profits forecast.

CSRE, the electronics company, was suspended at Thursday's closing. FF188.20, as Quadral fell FF150 for the shares it does not own.

FRANKFURT, depressed and flat, saw a solace in a little more speculation as Hoesch, Klöckner-Werke and Thyssen went on DM2.20 to DM305.50, DM1.70 to DM150 and DM2.90 to DM241.30, respectively.

Other losers, Philips, head of European research at Kleinwort Benson, said that this suggested a move on cyclical recovery situation by investors frightened of being left behind when the European industrial recovery turns.

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## The DAX index closed 0.99

lower at 1,846.18 after a 1.43 rise to 1,847.61 in the FAZ at 11.00 am. The index rose 0.8 per cent on the week. Volume rose from DM2.2bn to DM3bn.

AMSTERDAM edged higher, as short-covering and selective buying of international blue chips outweighed a disappointing inflation figure for August. The CDS tendency index rose 0.1 to 92.6, a gain of 1.1 per cent on the week, in low volume.

Heineken lost FL1.70 to FL149.50, announcing a half-year results at the end of the market expectations. One analyst said that the share price did not justify their level of 12 or 13 times earnings. But he added that the price had already fallen 11.4 per cent in the year's high and so was

unlikely to fall much further. Interim figures for Thursday helped Internationale Nederlanden, the banking and insurance group, gain FL1.51 to FL30.50 and Alcan, the retailer, add 70 cents to FL33.20.

MILAN's Comit index fell 1.74 to 553.53, 0.3 per cent lower on a week debilitated by the postponement of the August annual settlement.

Transport had a poor day. Fiat closed another 124 lower at L5,608, following Thursday's 124-point fall. The index indicated that the company had not benefited from a recovery in Italian car sales. Alitalia, a notoriously volatile airline stock, shed L40 to L750.

ZURICH was disappointed that the Swiss annual inflation fell to only 0.6 per cent in August, from 0.8 per cent in July, and ahead of Monday's holiday. The Credit Suisse index fell 1.7 to 333.2, 1.1 per cent lower on the week.

OSLO fell for the sixth day in a row, the all-share index losing 1.00 to 124.10 on the week. Elsewhere in the Nordic region, STOCKHOLM and HELSINKI lost 0.1 and 0.1 per cent, respectively, on the week.

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## LONDON SHARE SERVICE

## BRITISH FUNDS

## BRITISH FUNDS - Cont'd

## INT. BANK AND O'SEAS

## CORPORATION LOANS

## COMMONWEALTH &amp; AFRICAN LOANS

## LOANS

## Index-Linked

## Five to Fifteen Years

## Public Board and Ind.

## FOREIGN BONDS &amp; RAILS

## Continued on next page

## FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest Securities Limited. MacKenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS		THURSDAY SEPTEMBER 6 1991										WEDNESDAY SEPTEMBER 5 1991										DOLLAR INDEX	
Figures in parentheses show number of lines of stock		US Dollar Index	Day's Change %	Point-Starting Index	Yen	DM Index	Local Index	Local % chg on day	Gross % Yield	US Index	Starting Index	Real Index	DM Index	Local Currency	1991	% ago							
Australia (58)		149.82	+0.4	131.20	119.3	123.4	124.4	+0.2	1.4	180.01	137.9	127.82	134.78	126.56	151.58	112.74							
Austria (20)		181.90	+1.1	159.37	158.1	161.4	164.41	+1.1	1.72	114.15	111.67	117.75	114.69	122.97	124.4	117.47							
Belgium (47)		128.98	-0.4	113.72	113.7	115.1	116.08	-0.3	3.11	121.44	118.80	114.69	142.27	117.14	257.58								
Canada (14)		138.76	-0.5	121.53	119.7	125.1	114.66	-0.3	1.54	252.30	216.03	227.18	230.26	226.15	217.14	257.58							
Denmark (37)		91.45	-0.3	220.20	219.2	227.47		-0.2	8.3	81.02	82.05	82.05	82.05	82.05	119.24	120.92							
Finland (16)		93.04	+0.4	83.23	81.62	85.98	84.39		1.3	120.77	120.77	120.77	120.77	120.77	120.77	120.92							
France (100)		197.92	+0.4	120.78	118.43	124.8	124.8		1.2	106.11	106.11	106.11	106.11	106.11	106.11	106.11							
Germany (103)		105.38	-0.2	95.07	94.20	95.07	95.07		2.29	93.12	93.12	93.12	93.12	93.12	93.12	93.12							
Hong Kong (28)		188.34	-0.2	148.87	142.94	150.48		-0.3	1.86	142.67	142.67	142.67	142.67	142.67	142.67	142.67							
Ireland (16)		153.94	-0.7	138.58	131.46	142.81		-0.5	15.02	134.43	141.74	143.51	152.46	146.81	146.81	146.81							
Italy (77)		72.24	-0.3	83.26	83.26	89.97		-0.3	1.7	70.13	70.13	70.13	70.13	70.13	70.13	70.13							
Japan (74)		127.08	+0.3	111.29	111.29	111.29		+0.3	1.7	106.50	114.22	108.50	114.22	108.50	114.22	108.50							
Netherlands (42)		220.42	-0.3	178.81	178.81	242.12		-0.1	2.71	209.37	193.1	224.33	204.79	204.79	204.79	204.79							
Mexico (16)		215.93	-0.8	1068.80	1045.5	1099.74	4051.96	-0.9	1.2	1073.11	1106.95	1226.13	1226.13	1226.13	1226.13	1226.13							
Norway (31)		139.50	+0.2	122.16	117.79	118.1	118.1	+0.4	3.5	119.24	124.43	124.43	124.43	124.43	124.43	124.43							
New Zealand (14)		47.40	+1.0	41.51	40.71	40.71	40.71	+0.2	4.18	41.08	41.08	41.08	41.08	41.08	41.08	41.08							
Norway (31)		139.50	+0.2	122.16	117.79	118.1	118.1	+0.4	3.5	119.24	124.43	124.43	124.43	124.43	124.43	124.43							
Portugal (14)		109.61	-0.3	175.05		218.42		-0.2	1.8	170.61	170.61	170.61	170.61	170.61	170.61	170.61							
South Africa (51)		261.45	-0.6	211.44		218.42	188.98	-0.4	3.1	240.20	173.47	169.70	178.94	203.25	171.71	171.71							
Spain (55)		122.99	-0.1	130.25	130.25	137.22		-0.1	4.31	117.82	132.92	132.92	132.92	132.92	132.92	132.92							
Sweden (16)		138.23	-0.2	114.64	114.64	170.29		-0.2	1.3	160.91	160.91	160.91	160.91	160.91	160.91	160.91							
Switzerland (38)		91.44	-0.1	89.85		175.90		+0.1	9.2	92.57	92.57	92.57	92.57	92.57	92.57	92.57							
United Kingdom (248)		160.76	-0.3	155.23		175.90		-0.4	4.84	155.23	155.23	155.23	155.23	155.23	155.23	155.23							
USA (202)		157.94	-0.1	138.31		142.88	157.94	-0.3	1.87	158.33	158.33	158.33	158.33	158.33	158.33	158.33							
Australia (27)		140.57	-0.1	120.71	127.17			+0.1	1.9	161.93	161.93	161.93	161.93	161.93	161.93	161.93							
Belgium (20)		184.93	+0.0		167.29			+0.0	1.97	185.02	185.02	185.02	185.02	185.02	185.02	185.02							
Canada (10)		128.76	-0.1	112.73	116.45	117.08		+0.0	2.4	130.57	130.57	130.57	130.57	130.57	130.57	130.57							
France (14)		128.73	-0.3	112.73	116.45	117.08		-0.2	1.57	105.00	105.00	105.00	105.00	105.00	105.00	105.00							
Germany (14)		128.73	-0.3	112.73	116.45	117.08		-0.2	1.57	105.00	105.00	105.00	105.00	105.00	105.00	105.00							
Hong Kong (14)		128.73	-0.3	112.73	116.45	117.08		-0.2	1.57	105.00	105.00	105.00	105.00	105.00	105.00	105.00							
Italy (14)		128.73	-0.3	112.73	116.45	117.08		-0.2	1.57	105.00	105.00	105.00	105.00	105.00	105.00	105.00							
Japan (14)		128.73	-0.3	112.73	116.45	117.08		-0.2	1.57	105.00	105.00	105.00	105.00	105.00	105.00	105.00							
Netherlands (14)		128.73	-0.3	112.73	116.45	117.08		-0.2	1.57	105.00	105.00	105.00	105.00	105.00	105.00	105.00							
Portugal (14)		128.73	-0.3	112.73	116.45	117.08		-0.2	1.57	105.00	105.00	105.00	105.00	105.00	105.00	105.00							
South Africa (14)		128.73	-0.3	112.73	116.45	117.08		-0.2	1.57	105.00	105.00	105.00	105.00	105.00	105.00	105.00							
Spain (14)		128.73	-0.3	112.73	116.45	117.08		-0.2	1.57	105.00	105.00	105.00	105.00	105.00	105.00	105.00							
Sweden (14)		128.73	-0.3	112.73	116.45	117.08		-0.2	1.57	105.00	105.00	105.00	105.00	105.00	105.00	105.00							
Switzerland (14)		128.73	-0.3	112.73	116.45	117.08		-0.2	1.57	105.00	105.00	105.00	105.00	105.00	105.00	105.00							
United Kingdom (14)		128.73	-0.3	112.73	116.45	117.08		-0.2	1.57	105.00	105.00	105.00	105.00	105.00	105.00	105.00							
USA (14)		128.73	-0.3	112.73	116.45	117.08		-0.2	1.57	105.00	105.00	105.00	105.00	105.00	105.00	105.00							
Australia (14)		128.73	-0.3	112.73	116.45	117.08		-0.2	1.57	105.00	105.00	105.00	105.00	105.00	105.00	105.00							
Belgium (14)		128.73	-0.3	112.73	116.45	117.08		-0.2	1.57	105.00	105.00	105.00	105.00	105.00	105.00	105.00							
Canada (14)		128.73	-0.3	112.73	116.45	117.08		-0.2	1.57	105.00	105.00	105.00	105.00	105.00	105.00	105.00							
France (14)		128.73	-0.3	112.73	116.45	117.08		-0.2	1.57	105.00	105.00	105.00	105.00	105.00	105.00	105.00							
Germany (14)		128.73	-0.3	112.73	116.45	117.08		-0.2	1.57	105.00	105.00	105.00	105.00	105.00	105.00	105.00							
Hong Kong (14)		128.73	-0.3	112.73	116.45	117.08		-0.2	1.57	105.00	105.00	105.00	105.00	105.00	105.00	105.00							
Italy (14)		128.73	-0.3	112.73	116.45	117.08		-0.2	1.57	105.00	105.00	105.00	105.00	105.00	105.00	105.00							
Japan (14)		128.73	-0.3	112.73	116.45	117.08		-0.2	1.57	105.00	105.00	105.00	105.00	105.00	105.00	105.00							
Netherlands (14)		128.73	-0.3	112.73	116.45	117.08		-0.2	1.57	105.00	105.00	105.00	105.00	105.00	105.00	105.00							
Portugal (14)		128.73	-0.3	112.73	116.45	117.08		-0.2	1.57	105.00	105.00	105.00	105.00	105.00	105.00	105.00							
South Africa (14)		128.73	-0.3	112.73	116.45	117.08		-0.2	1.57	105.00	105.00	105.00	105.00	105.00	105.00	105.00							
Spain (14)		128.73	-0.3	112.73	116.45	117.08		-0.2	1.57	105.00	105.00	105.00	105.00	105.00	105.00	105.00							
Sweden (14)		128.73	-0.3	112.73	116.45	117.08		-0.2	1.57	105.00	105.00	105.00	105.00	105.00	105.00	105.00							
Switzerland (14)		128.73	-0.3	112.73	116.45	117.08		-0.2	1.57	105.00	105.00	105.00	105.00	105.00	105.00	105.00							
United Kingdom (14)		128.73	-0.3	112.73	116.45	117.08		-0.2	1.57	105.00	105.00	105.00	105.00	105.00	105.00	105.00							
USA (14)		128.73	-0.3	112.73	116.45	117.08		-0.2	1.57	105.00	105.00	105.00	105.00	105.00	105.00	105.00							
Australia (14)		128.73	-0.3	112.73	116.45	117.08		-0.2	1.57	105.00	105.00	105.00	105.00	105.00	105.00	105.00							
Belgium (14)		128.73	-0.3	112.73	116.45	117.08		-0.2	1.57	105.00	105.00	105.00	105.00	105.00	105.00	105.00							
Canada (14)		128.73	-0.3	112.73	116.45	117.08		-0.2	1.57	105.00	105.00	105.00	105.00	105.00	105.00	105.00							
France (14)		128.73	-0.3	112.73	116.45	117.08		-0.2	1.57	105.00	105.00	105.00	105.00	105.00	105.00	105.00							
Germany (14)		128.73	-0.3	112.73	116.45	117.08		-0.2	1.57	105.00	105.00	105.00	105.00	105.00	105.00	105.00							
Hong Kong (14)		128.73	-0.3	112.73	116.45	117.08		-0.2	1.57	105.00	105.00	105.00	105.00	105.00	105.00	105.00							
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Netherlands (14)		128.73	-0.3	112.73	116.45	117.08		-0.2	1.57	105.00	105.00	105.00	105.00	105.00	105.00	105.00							
Portugal (14)		128.73	-0.3	112.73	116.45	117.08		-0.2	1.57	105.00	105.00	105.00	105.00	105.00	105.00	105.00							
South Africa (14)		128.73	-0.3	112.73	116.45	117.08		-0.2	1.57	105.00	105.00	105.00	105.00	105.00	105.00	105.00							
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Switzerland (14)		128.73	-0.3	112.73	116.45	117.08		-0.2	1.57	105.00	105.00	105.00	105.00	105.00	105.00	105.00							
United Kingdom (14)		128.73	-0.3	112.73	116.45	117.08		-0.2	1.57	105.00	105.00	105.00	105.00	105.00	105.00	105.00							
USA (14)		128.73	-0.3	112.73	116.45	117.08		-0.2	1.57	105.00	105.00	105.00	105.00	105.00	105.00	105.00							
Australia (14)		128.73	-0.3	112.73	116.45	117.08		-0.2	1.57	105.00	105.00	105.00	105.00	105.00	105.00	105.00							



## INDUSTRIALS (Misc.)—Contd.

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## REGIONAL & IRISH STOCKS

The following is a selection of Regional and Irish stocks, the latter being quoted in Irish currency.

Crup & Sons Ltd.	646	McKewen Wkgs.	42nd
Finlay Bros.	80	INC	150
Watt Const. Co.	277 1/2	United Drop.	100

### IRISH

Cap. 6 1/2% L.S. 1906	694 1/2
Cap. 6 1/2% L.S. 1906	694 1/2
Inc. 13% 1970/02	212 1/2



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# FINANCIAL TIMES

Weekend September 7/September 8 1991

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## Negotiations to begin with centre defining trade and legal links

# Soviet Union recognises the Baltics

By John Lloyd and Mark Nicholson in Moscow, Gillian Tett in Vilnius and David Buchan in Brussels

MR BORIS PANKIN, foreign minister, yesterday ended more than half a century of annexation for Latvia, Lithuania and Estonia with the announcement: "We have recognised their independence. The Baltic republics are now separate from the Soviet Union."

He was speaking at the meeting of the newly-formed State Council, the supreme body of union power. Mr Pankin said that a prolonged period of negotiations would ensue between the Baltic states and the Soviet Union - covering citizenship, legal rights, and the future of the military stationed there.

Delegations, including on the Soviet side representatives from the contiguous Russian and Belorussian republics, would begin immediately, he said.

None the less, the Baltics, to join the Soviet "family" under the coercive terms of the secret protocols of the Molotov-Ribbentrop pact in 1939, and the republics with the longest experience of independent statehood between the wars, now begin their period of sovereign recognition.

Mr Pankin's long-awaited recognition was welcomed in Vilnius by Mr Vytautas Landsbergis, Lithuania's president, as a "positive and joyful step" not just for the Baltic but also for the Soviet Union and entire world community. He hoped diplomatic links would be established "once it was clear what the

Union actually wants."

According to Mr Pankin, Mr Edgar Savitsky, the Estonian prime minister, was expected to arrive in Moscow at the end of the week. Mr Pankin had said they were now considering the proposed economic union of former Soviet republics.

Baltic leaders, however, have said that they will not join the economic union until the remaining republics and the remaining Soviet states.

Mr Aleksandr Rutel, Belarus's president, said in a speech to the World Economic Forum that independent Belarusian political and economic independence would not be introduced until Estonia had complete control of its terri-

## Gorby and Boris TV show charms its US audience

By Lionel Barber in Washington

IT WAS A surreal experience. In the early hours of yesterday morning, barely a fortnight after the collapse of the camp in Moscow, President Mikhail Gorbachev and President Boris Yeltsin sat side by side in the Kremlin fielding questions from American television viewers thousands of miles away.

"Do you believe in God?" asked a priest from the Ukrainian Church in Philadelphia. Mr Gorbachev, once renowned for his secularism, replied: "I am an atheist" - but quickly added "as he believed, sincerely, in freedom of conscience."

It was a virtuoso performance by Mr Gorbachev, who showed why he remains so popular in the US - and why he is expected to take part in ABC News's post-midnight "teletown". This feat of modern technology featured select audiences in 10 US cities,

including San Francisco, Houston, Atlanta and New York, throwing questions at the two Soviet leaders for more than an hour and was also shown on Soviet television.

Not so long ago, Soviet leaders used to communicate to American people through "peacenik" letters to schoolchildren in the Mid West; television has brought everyone closer. In the past two weeks, Americans have seen Soviet reformers, religious leaders and all sorts on their screens. The televised news conference with Mr Gorbachev and Mr Yeltsin was a fitting climax.

Mr Gorbachev placed the women's movement, acknowledging deep discrimination in the Soviet Union; he admitted unequivocally that the communist model had failed in the Soviet Union - though he still talked wistfully about successful social democratic movements in Europe; he reassured

live wires: Mikhail Gorbachev and Boris Yeltsin taking US viewers' questions yesterday

man young lady's concerns about abortion, and in a direct message to President Bush, he pledged to co-operate with Mr Yeltsin to ensure stability in the Soviet Union.

## UniChem £75m bid for Macarthy referred to monopolies commission

By Jane Fuller

UNICHEM'S £75m bid for Macarthy, which would see UK chemists' shops referred to the Monopolies and Mergers Commission yesterday because of concerns about competition in the wholesaling of prescription drugs.

UniChem, a UK pharmaceutical wholesaler, has nearly 28 per cent of the market in supplying Britain's 11,900 chemists' shops. A similar chunk is owned by Vestrac, part of the healthcare group AHH. Both, Britain's largest retail chemist, has its own distribution system for its own shops.

The referral by the Office of Fair Trading is a blow for UniChem, which was fighting for Macarthy against two rivals, Lloyds Chemists and Gramp. UniChem's bid, which was the highest bidder at £83m, while Gramp's bid was £75m, was rejected by the OFT.

Macarthy was not pleased by the referral. Just before the

OFT announcement, it had said it was continuing to talk to UniChem and Lloyds to see if it could recommend. With UniChem's offer lapsed under the MMRCA deadline in December, the OFT is playing its cards against the other is greatly reduced.

Yesterday's referral was UniChem's second brush with OFT competition regulators. In 1989, when UniChem was still a co-operative, the MMRCA ruled that a share incentive scheme it was offering to its pharmacist members was anti-competitive. UniChem floated on the stock market last year and is about 70 per cent owned by more than 4,000 pharmacists.

But now Macarthy is lamenting the referral, albeit under a different management

which has been offered jobs by UniChem but not by Lloyds. Mr Ian Parsons, Macarthy's chief executive, said: "We fought for an even playing field for our shareholders. We did not want impediments in the way of the most possible value being put on the table."

## British Aerospace set for £500m rights issue

By Robert Peston

BRITISH AEROSPACE, the UK aerospace and manufacturing giant, is planning to raise up to £500m by selling new shares in a rights issue.

The share sale is planned for next Wednesday, when it will be the first-half results, unless there is a dramatic change in market conditions. The amount likely to be raised is substantial compared with the £1.47bn of capitalisation at the end of 1990, which showed it had net cash of £700m. However, all this cash was advanced payments from the Arab world defence orders, according to Mr Chris Avery, an analyst at Smith Barney.

Mr Avery said the rights issue is not immediately apparent from its balance sheet at the end of 1990, which showed it had net cash of £700m. However, all this cash was advanced payments from the Arab world defence orders, according to Mr Chris Avery, an analyst at Smith Barney.

But the main reason for the issue is not to increase the company's equity base, which will give it greater security for carrying out hedging transactions in the foreign exchange market.

Analysts estimate BA has forward orders totalling £1.5bn. It will receive payments on most of them in dollars, but as a UK manufacturer its overheads are in pounds. BA's interim results will show that it is badly hit by the recession. The Rover vehicle subsidiary has fallen into loss and defence profits are down.

The group's pre-tax profits are expected to be at least £85m, at the bottom of analysts' expectations, compared with £115m in the same period last year.

## Salomon admits losing up to £5m on MGN flotation

By William Macdonald

SALOMON BROTHERS, the US investment bank which was the global co-ordinator for the May flotation of Mirror Group Newspapers, acknowledged yesterday that it lost up to £5m through trading MGN shares.

MGN, Mr Robert Maxwell's UK newspaper group, was floated at 125p a share but the price has slipped steadily to its present 102p.

Salomon, which is reeling from recent disclosures that it rigged US Treasury auctions, said that the firm's market makers had bought shares after the float as part of its obligation to provide liquidity in the market.

The firm's share price came under heavy selling pressure at the flotation.

Salomon's UK operations were warned by the warning given a month earlier from Maxwell Communications Corp, another public company in Mr Maxwell's media empire, that its pre-tax profits for the year to March 1991 would be lower than the previous year's £172m.

Salomon officials said, however, that subsequent trading had recouped part of the loss. Salomon's advisory fee for the flotation is also believed to be between £1m and £2m.

## Unions

Continued from Page 1

Congress is the motion overwhelmingly, with only the ABU and GMB unions voting against, after the TUC general council supported the motion with reservations. Mr Norman Willis, TUC general secretary, said the unions were not restricted to Japanese companies.

Mr Laird said the resolution would have made more sense if it addressed the large number of British and overseas companies which did not recognise unions.

He accused MSF of hypocrisy. It had bid for the Toyota plant in Japan. Japanese brochures offered a no-disruption clause stating there would be no industrial action during pay negotiations.

Unions

Unions

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## WORLDWIDE WEATHER

Today: London, south-east and south-west England and the Channel Islands will be cloudy but first but soon turn sunny. Northern Scotland, along with Orkney and Shetland, will be cloudy with drizzle. The rest of the country will be clear, though Northern Ireland and south-west Scotland may turn cloudy. Outlook: dry, sunny.

Reported at the post office. Printed by St. Clements Press for and published by The Financial Times Ltd, Number One Southwark Bridge, London SE1 8UL. "FINANCIAL TIMES", "FT", "FT ORDINARY SHARE INDEX", "FT ACTUARIAL SHARE INDEX", "FT ACTUARIAL SHARE INDEX", "FT ACTUARIAL SHARE INDEX".



# Weekend FT

Weekend September 7/September 8 1991

SECTION II

**T**HERE IS NO eminence grise in the mould of Charles Powell, no brooding presence like Bernard Ingham. Nor is there a kitchen cabinet of the kind which served Harold Wilson in the days when honours lists could be scrawled on lavender notepaper.

But after nine months in Downing Street John Major, the British prime minister, has assembled the cast of colleagues and confidantes who will help shape his premiership. If he wins the general election they will emerge from the shadows as among the most influential figures in British politics.

It is an odd bunch. Cabinet colleagues mingle with fellow football and cricket fans and with civil servants and advisers befriended in the Treasury, contemporaries from his time in the government Whips' Office, with neighbours in East Anglian politics.

Some share his humble background. Others his unease that the Conservative Party under Margaret Thatcher was too ready to sacrifice the underprivileged on the altar of market economics. Some are erstwhile rivals for the party leadership. Like their boss many are relative innocents at this level of politics. After the slick, unremitting professionalism of the Thatcher entourage, there have been occasions when Major's men and women have looked like well-intentioned amateurs.

They — and the prime minister — learnt the hard way just why Thatcher's speech writers would spend days, even weeks drafting, redrafting and honing the speeches she delivered to the Tory party faithful. She was never heard in polite silence.

As his advisers have gained experience, early pledges to create a "classless" society and to invent a new creed of "Majorism" are looked back on with more than a hint of embarrassment. Most of those in the new team are 10 or 15 years younger than their predecessors. Some confess they still shake their heads occasionally to remind themselves it is real.

There is Gus O'Donnell, another south London grammar-school boy turned Treasury economist chosen to fill Ingham's size 10 boots in the Downing Street press office. Sarah Hogg, the erstwhile economics writer who second-guessed (and impressed) Major when he was chancellor, heads the all-important policy unit. Chris Patten, the intellectual beacon of the Tory left, is charged with election strategy. Party chairman, Richard Ryder, a slight, boyish figure who entered parliament only in 1983, commands the party at Westminster as chief whip. Then there is David Mellor, a long-time companion of Major on the terraces of Chelsea football ground, now charged with control of public spending.

From the ancien regime comes John Wakeham, the supreme political fixer who may yet emerge as the Willie Whitelaw of Major's government. Douglas Hurd, the Old Etonian gentleman of the cabinet, is not counted a close personal friend. But as foreign secretary he has become the wise uncle, trusted by a prime minister whose own three months in that role left him a relative novice in foreign affairs.

There are more than half-a-dozen others, some civil servants, Tory ministers or backbench MPs, some political advisers. All share one thing: influence. They attend the regular No 10 Downing Street breakfasts at which Major floats ideas for a fourth Conservative term over platters of fried eggs, bacon and sausages. They are recipients of the Sunday morning telephone calls which he uses to consult and console in private. Some are guests at



## Bacon and eggs at No 10

Philip Stephens assesses the prime minister's inner circle, in which sporting chums, would-be rivals and 'classless' advisers decide government policy over breakfast

the informal lunches at Chequers which the prime minister builds around his personal heroes from the more innocent world of county cricket.

Major has promised a more consensual style of government to match the Conservative he is offering voters. He has, we are told, no time for the crassness which tarnished the reputations of so many of his predecessors.

"He is a meritocrat. He does not want sycophants," comments one in the most charmed inner circle. "He wants arguments not compliments." Old hands marvel at the frankness of Cabinet discussions. "We talk about 'arguing'," a senior minister blurts with the wide-eyed innocence of a schoolboy.

The good intentions are genuine, a coincidence of Major's personality and astute political instincts. He built his political success — from humble backbench MP to prime minister in a dozen years — on an ability to make friends, scores of them. He is as happy serving as eating the fried

bread at those No 10 breakfasts. The informal, chatty friendly — are the tools of a politician who has prospered by drawing the best from his advisers and friends. "He wants to know what you think, really think... how you say it when there are no civil servants around", one recipient of an early morning call comments.

**H**e is also a pragmatist, a man who does not believe in philosophical Kings. So, unlike Thatcher there is no ideological monster lurking in the shadows. For her the Downing Street policy unit — headed by loyalists such as John Hoskins and Brian Griffiths — was the praetorian guard which battled the forces of conservatism in her own party. Under Major it is concerned with practical policy rather than political ideology.

Friends say he is acutely conscious also of the risks of retreating into the splendid isolation of his predecessor. For all the

talk of consensus, Thatcher ultimately fell because her numbers were too obsequious, blinded in her political mortality. But no prime minister can operate effectively in the British system of government without a group of trusted friends who will do his bidding in the jungles of Whitehall and Westminster.

The occupant of 10 Downing Street has immense powers of patronage in the ministerial and civil service machines. Yet he is the only prime minister without his own department. The two divisions of his private office and the No 10 policy unit compare with hundreds who work directly for the chancellor, the foreign secretary or the health secretary.

As Major found to his cost in the uncertain early months, the departmental empires are jealous guardians of their territory, powerful forces for inertia. The prime minister needs personal advisers to translate his policies into the day-to-day

business of government.

Major's men and women sit around the edge of a series of concentric circles drawn during 12 years at Westminster. There is the 'whip' circle, the Treasury circle, the East Anglian circle, the sports fanatics circle. The most influential claim membership of more than one. Most, though not all, are in the 40s, children of post-war rather than pre-war Tory politics.

Ryder is the best example. Like Major he served a junior government whip. He worked for him in the Treasury and his constituency, like the prime minister's, is in East Anglia. The 42-year-old son of a Suffolk farmer, Ryder's career in politics began when he became Thatcher's political secretary in 1975. By last November he was a middle-ranking Treasury minister but it was his role in running the press side of the prime minister's leadership campaign that catapulted him into a job he has always coveted.

A quiet, outwardly diffident man, Ryder's job is to keep the Tory party at

Westminster — fragile and fractured after the civil war — autumn — solidly behind Major. He meets the prime minister daily, sits in on the important cabinet committees, as referee in disputes between colleagues, and, crucially, what is politically possible: on the poll tax, Europe, the economy.

He made little public impression when he worked for Major in the Treasury but a colleague describes him as the "vital pivot between Whitehall and Whitehall". Another wonders how so apparently gentle a man can be so "utterly ruthless in managing colleagues". Major trusts him completely.

Patten is from a different mould. The anti-Thatcherite who finally made it to her Cabinet, he was once regarded as Major's rival for the party leadership. Last autumn he backed Hurd. But in a shrewd move which rewarded his talents and tied Patten's fortunes to his own, Major made him party chairman.

In other circumstances they might be close friends. Their political backgrounds are similar but forged from different backgrounds. At 47 Patten is a year younger than his boss but he is consciously educated, a philosopher politician who draws his metaphors from the classics. Major prefers to describe his Conservatism as simply a "common sense view of life from a tolerant perspective".

In the approach to a general election, however, party chairman and prime minister can never be far from each other. And those who watch them working together believe that both have convinced themselves that the political alliance has developed into personal friendship.

The relative youth of Ryder and Patten is supplemented by the battle-hardened soul of Wakeham on the team set up in May to map out the government's communications strategy. At 58 he is stepping down from the Commons in the general election, but his colleagues expect a selected Major to give him a prominent role in the House of Lords.

John MacGregor, one of the common, whose fortunes and reputation have revived since Thatcher's departure, is the fourth of these fixers. Another ex-Treasury minister, MacGregor played an important role in refereeing disputes about public spending and is tipped as the most likely chairman of the Star Chamber is convened to break any deadlock at the end of the current round of spending negotiations.

They meet most mornings at 8.30 (three o'clock in the afternoon, Wakeham chain-smokes the cigars so opposite to his image) to ensure that while running the government ministers do not forget about winning the election.

Inside Downing Street, Hogg has emerged as the most influential adviser. Early on she cut through the mutual suspicions which clouded the prime minister's relationship with Michael Heseltine as they mapped out the replacement of the poll tax. More recently she was charged with knocking ministerial heads together to add substance to the promise of the Citizen's Charter. As one cabinet minister puts it: "She is a superb operator. Three weeks before it was published there was nothing in it. She made it work".

The 45-year-old Hogg, married to Douglas Hogg, the foreign office minister, heads a team of seven in the policy unit. A brisk no-nonsense figure, she is dry on economics but is a liberal on social policy. Like the prime minister she prefers pragmatism to philosophy.

Major is comfortable working with

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### The Long View/Barry Riley

## Every cloud has a lead lining



**WE MAY** soon see the end of double-digit sterling interest rates. Indeed, the return to the standard rate, a taxpayer on modestly building society savings is already dipping towards 6 per cent. It is doubtful whether the deposit-taking institutions — the retail banks as well as the building societies — understand the scale of the implied threat to them. The influence of high German interest rates may hold sterling rates up for a while, but a fundamental shift in the savings market is under way.

There has been a very long period of high nominal interest rates in Britain, going back to the late 1970s. Low real rates subsided into single figures for a year up to mid-1984, and then for another twelve months or so during the notoriously lax monetary regime of late 1987 and early 1988.

Generally, though, gross real rates have typically 12 or 13 per cent well above inflation — and savers have naturally been attracted to high interest deposit accounts, so that personal sector short-term savings have ballooned from £95bn to more than £300bn during the past ten years.

Over this sort of time-scale savers can come to believe that holding such large sums on short-term deposit is natural, but on the contrary, it is rather strange to rely on fluctuating money market returns. Many retired people need investment income to live on, and are now suffering a serious nominal income squeeze (although they have often been worse off overall in the past, if they only realised it, because of inflationary erosion of their capital). The process has now gone a stage further in the US, where gross interest rates on savings deposits are down to 6 per cent or less and according to *Business Week* investors are suffering a "sticker shock" from the miserable rates advertised in bank and savings loan.

The search is therefore on for higher income alternatives, but this means accepting bigger risks: there can be cap-

ital gains on bonds or equities, currency fluctuations on foreign investments, and default problems on deposits with fringe institutions. Moreover, the tax on something like a minor pension fund, while the American banks have been shrinking in size, the mutual funds have been enjoying their best period since the pre-crash months of 1987.

The response of savers is lower interest rates is crucial to the counter-cyclical behaviour of the stock market. It is conventional to say that the equity market, like Wall Street, is discounting an economic recovery. Well, that is one way of looking at it, but more precisely it is reflecting the changing ambitions of investors. They are forced to reduce their expectations of investment returns generally. Perseverance, when long-term returns are in decline, a by-product of a boost to short-term returns from capital appreciation.

It works like this: if the implied long-term annual return required by investors (dividends plus capital growth) falls from, say, 15 to 12 per cent, then things being equal (such as dividend yields there will be a capital gain of 25 per cent).

**T**his adjustment in the process by which the market strategists as "multiple expansion" which is not a Spencer building branches but shares moving on to a higher average price-earnings ratio. This is essentially why most of the capital gains achieved during a cyclical bull market come before the upturn in the underlying economy has properly begun, and long-term profits have started to recover.

For instance, the FT-Actuaries All-Share Index has now climbed by 33 per cent since its low point just under 18 months ago. Corporate news remains dismal, but the important point is that share prices have crumpled from 15 to 10.5 per cent over the same period, and long-term yields have declined quite sharply, from 11.2 to 9.6 per cent.

One the recovery starts to recover with any vigour the interest rate trend is liable to go into reverse, encouraging investors to hope for higher returns (which can only be reliably achieved, however, if share prices fall first). So far so perverse. The response of companies, however, is rational enough. They perceive that investors have moderated their ambitions and have increased the opportunity to come out with a wave of new issues (which dilute the recovery prospects for earnings per share).

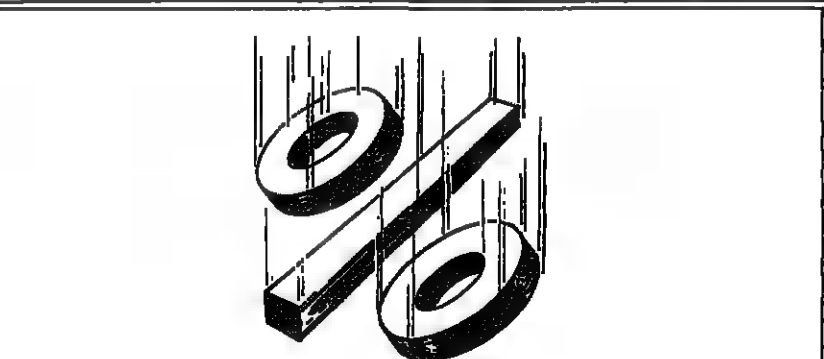
From the companies' point of view the cost of capital has fallen. So far this equity rights issues in the UK have raised some £7.7bn and are on course for the full year to rival the £10.5bn of 1987.

This is also bad news for the banks, of course, in that much of this cash is being used to pay down debt. Moreover it is the companies that are going to the banks, while the dodgy loans remain stuck on the banks' books. There is no rights issue option for Brent Walker.

Perhaps, as industrial confidence recovers, those sound companies will once again be able to obtain bank loans at the much lower rates which are becoming established. But there will be no repetition of the private sector borrowing binge of the late 1980s.

In 1989 the personal sector and the corporate sector ran a combined financial deficit of £27bn, while the public sector registered a surplus of £8.5bn. But already the public sector is back in the red, and next year or two, its deficit is likely to soar to something of the order of £20bn while the private sector runs into surplus.

This shift has a number of consequences, one of which is that it spells lean times ahead for the banks. While private individuals and companies borrow through the banks the government finances itself primarily by selling bonds (and occasionally BT shares) to investors. At the margin, the public sector will be outbidding the banks and building societies for savings. Give it a year or so and lower interest rates could produce more than just a down on High Street.




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# Born-again bear comes out to play

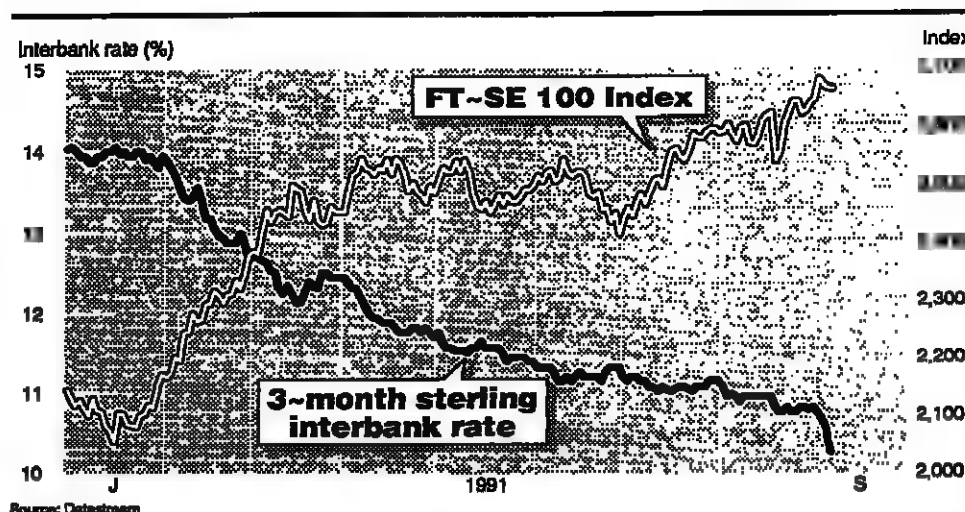
SINCE THE beginning of 1991 - a period that coincides roughly with the stock market rally - UK short-term interest rates have dropped by 10 per cent and the FT-SE index has risen by 24 per cent. The close correlation between the downward shift in interest rates and the upward move in equities is clear from the chart: the two lines are mirror images.

Over the past few months, the lines sometimes move differently: in the late spring, for example, interest rates continued to fall, but the equity market moved sideways. None the less, the divergence was particularly noticeable.

Market interest rates have dropped significantly - a decline reflected in this week's half percentage point base rate cut - but the equity market has made little progress. The mood has been cautious about the future, but prices can be expected to rise as the recovery pushes these concerns to their limit this week, came from Nicholas Knight, of Nomura International Institute, who was among the early proponents of a bull market late last year.

He described a melodramatic reversal in view: Nomura's year-end target for the FT-SE was reduced from 2,600 to 2,400 - implying a 10

## London Markets



Thus, says Knight, even if all goes well and there are no nasty surprises in the year ahead, you should expect the FT-SE to drop from its current level of 2,400 to around 2,300. If things go wrong, the FT-SE could fall to 2,100 or even lower - perhaps a 20 per cent crash.

Most other commentators agree. In the short term, though, there seems to be a general expectation that the market is likely to pause, held back by rights issues - a wave of which is still confidently expected despite this week's drought - and by the need to await confirmation of economic recovery before any further upward move.

This week at least, that confirmation was hard to glean in the welter of interim results. Only Cookson's chairman, Robert Malpas, said unambiguously that there were "tentative signs of recovery". Other chairmen confined themselves to the thought that the economy was now bouncing along the bottom, and was unlikely to fall further.

There was little to remark in the results themselves - one analyst, rising to the occasion, said there were "fewer surprises than expected", a perfect example of stock market jargon. The lack of surprises probably contributed to the unimpressive statistics which have been given to BTR's results, in which a change of accounting policy led to a 11 per cent decline in profits and a 1 per cent increase in the year and 3,100 by the end of 1992, arguing that the shift in the FT-SE index was fully justified by the mid-1990s. Bill Smith of BZW, expecting a 10 per cent end of next year, also emphasised the team's expectation of 3 per cent economic growth next year, nearly twice as strong as the consensus.

In the short term, though, there seems to be a general expectation that the market is likely to pause, held back by rights issues - a wave of which is still confidently expected despite this week's drought - and by the need to await confirmation of economic recovery before any further upward move.

For the market as a whole, the political impact was less easy to judge. Clear signs that the government is really planning a November poll might well - after a brief burst of optimism - lead to a sharp fall in the market. The government's intention to improve the savings rate - personal savings divided by disposable income - which was down at 6.6 per cent in 1990 from 11.4 per cent in 1984, is hoped to do so by encouraging the man and woman on the street to put aside a regular amount of savings every month which would encourage a more mentally active approach to investments, in the form of a new scheme.

The new scheme was compared favourably to existing ones. But the companies

serious money. Give the small saver a break. By Scheherazade Daneshkhu

AT BREAKS. Who needs them? The government seems to have forgotten the answer to this question. During the past 10 years, a series of schemes have been introduced by the government aimed at broadening the base of public participation in equity and investment. These included, in descending order of popularity, the Tax Exempt Special Savings Scheme (Tessa), Personal Equity Plans (Peps) and the Business Expansion Scheme (BES).

The first of these was for small savers while the last was intended to entice shareholders to riskier investments in small companies. All made some progress at the time.

The aim of each has been to encourage broader participation and attract new money to the market. The original idea of encouraging broader participation and attracting new money has been diverted along a path signposted increasingly by financial institutions rather than government.

John Major's 1990 Budget for Tessa took its principal aim from the introduction of Tessa which was aimed at the "mass of ordinary taxpayers" rather than the "mass of ordinary taxpayers". Under the Tessa scheme, individuals could earn a tax-free interest of 10 per cent on a deposit of up to £5,000. The concept was simple and the product could be taken out at any time without penalty.

The government wanted to improve the savings rate - personal savings divided by disposable income - which was down at 6.6 per cent in 1990 from 11.4 per cent in 1984. It hoped to do so by encouraging the man and woman on the street to put aside a regular amount of savings every month which would encourage a more mentally active approach to investments, in the form of a new scheme.

The new scheme was compared favourably to existing ones. But the companies

National Savings schemes administered by building societies. SAYE schemes were introduced in 1989, originally allowing savers to put away £10 a month.

However, Tessa was quickly overtaken by the "new" money. In the first six months, 80 per cent of the Tessa funds sold by Halifax Building Society were opened with money which came straight out of other Halifax accounts. At Skipton Building Society, 88 per cent of Tessa funds were transferred from other accounts.

Moreover, the Tessa funds were used for regular investments. In the first six months, the average balance in a Halifax Tessa fund stood at £2,700, almost up to the maximum of £5,000 for the first year.

Clearly, those who already had savings were quick to obtain the Tessa funds. Regular savers were all but ignored by the Tessa scheme. The Tessa funds were all but ignored by the Tessa scheme. The Tessa funds were all but ignored by the Tessa scheme.

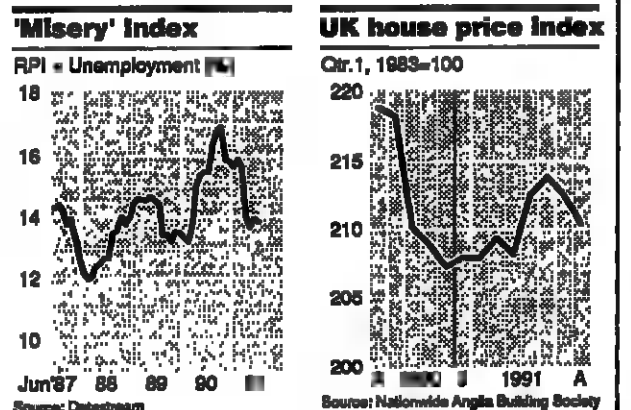
But promoters and the larger investors were drawn towards asset-backed companies rather than manufacturing. Once again, the government has obliged and BES now provides investment in low-grade rental accommodation, provided by sponsors, rather than manufacturing. The relative safety of such investment compared to manufacturing can be seen in the drop in BES fund investment from £47m in 1983 to less than £1m last year. But if risk has been minimised to such an extent, it is difficult to see why the government should provide tax breaks.

It is difficult to resist concluding that despite the government's original intentions, the ordinary saver has scarcely benefited from tax breaks. Instead, it is the wealthy investor, the hedge fund manager and the entrepreneur who have prospered for very little effort.

## HIGHLIGHTS OF THE WEEK

	Price	Change	1991	1991
	£/share	£/share	High	Low
FT-SE 100 Index	2657.4	+21.7	2679.6	2657.4
AMEC	117	+14	280	117
Barrat Dev	57	+13 1/2	128	29
Beezer	96 1/2	+14 1/2	195	50
British Airways	100	+15 1/2	190 1/2	100
Burton	48 1/2	+8	94 1/2	30
Electronics Textiles	435	+45	437	200
Electricity Holdings	22205	+181	22280	1000
Elm	210	+27	213	17
Hickson Int	206xd	+18	208	100
Hillson	250	+18	259	100
Imperial Bank	404	+19	404	100
Sovereign Trust	363	+32	370	300
Ultramar	288xd	+14 1/2	388	100
Wentworth	437	+23	437	100

## AT A GLANCE



**Misery index grim reading for Labour**

The misery index gripped the country this week, as City analysts trying to read the economic runes. The popular "misery index", which simply adds the figure for annual inflation to unemployment (expressed as a percentage of the workforce).

Nobody pretends this is a measure which will predict the outcome of the next election, but the grim picture is an interesting reading. If the theory is right, people are getting much more miserable, so this is a good time for the government to go to the polls. When the misery index was high, corresponded closely to high Labour poll ratings.

## Housing market fails to revive

This year's interest rate cuts have had much less effect on the housing market, according to the Nationwide Building Society's price index for August. The figures show an average 0.1 per cent drop in house prices in July.

The average UK house price fell to £58,337, down from £58,400 in August 1990, according to Nationwide. John Hutchinson, of Nationwide, said: "While the recession continues and uncertainty over employment prospects lingers, the housing market is unlikely to pick up in any significant degree."

Nationwide's findings were backed up by a separate survey conducted by Infolink, a credit information agency. Infolink applications for July were 11 per cent down on the same month last year leading Infolink to conclude there is no indication of a recovery in the housing market.

## Co-op launches gold card

The Co-operative Bank announced the launch of a Visa Gold card which is guaranteed to be the best card for the life of the holder. The maximum period for which the card has been held is 40 years, but the card is valid for life. The card is a competitive 1.75 per cent per month (20.1 per cent APR). The card is valid at 11 and 12 December. All holders must be homeowners, earning a minimum of £10,000 per year. Minimum limit will be £3,000.

The National Children's Home is launching another credit card. NCH Mastercards, issued by the Bank of Scotland, make donations to charity on every use of the card. Donations are made from the NCH's profits on the card.

## Smaller companies indices rise

Smaller company indices were up in the week ending September 6. The Govett Smaller Companies Index (capital version) rose 2.2 per cent to 1211.4. The 1237.9. County Natwest smaller companies index was up 1.9 per cent from 1237.9 to 1261.8 over the same period.

## Commercial property trusts go public

Private trusts can now be listed on the stock exchange. The City of London Property Trust, which specialises in commercial property, has been authorised by the City of London and Investment Board, the City regulators, to sell their commercial property directly to the public.

The City of London Property Trust, which specialises in commercial property, has been authorised by the City of London and Investment Board, the City regulators, to sell their commercial property directly to the public.

**DISCO FEVER.** That, in the memorable phrase of one Wall Street wit, is what the US markets got a bout of this week.

Traders became obsessed with the question of whether the Federal Reserve will ease monetary policy yet again, or whether the tentative American economic recovery is enough to keep interest rates where they are.

The question still hangs unresolved in the air this weekend, after a succession of statistics which have underlined that, while some signs of recovery is under way, it remains very modest.

Throughout the week, the market's focus was firmly on employment during August. The figures showed a 100,000 increase in the number of jobs, but the market's focus was firmly on employment during August. The figures showed a 100,000 increase in the number of jobs, but the market's focus was firmly on employment during August.

figures were an anti-climax: not that poor, but not that good either. They were broadly in line with what the analysts had been expecting, showing a 34,000 increase in non-farm payrolls, compared to a drop of 78,000 in July, and an increase of 42,000 in manufacturing jobs.

The manufacturing figures, following a strong improvement in the monthly index of purchasing managers - an important gauge of sentiment - shows that industrial production is expanding significantly.

But a substantial proportion of this may be due to a cyclical rebuild of inventory, and it remains far from certain that consumer confidence is recovering sufficiently to sustain the manufacturing upturn in the months ahead. Consumers remain weighed down by debt, a sluggish housing market and fears of unemployment.

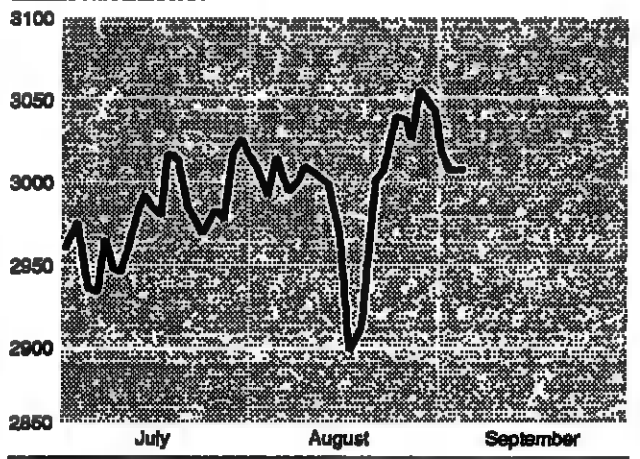
Their caution was underlined this week by poor retail sales figures for August and another set of poor car sales figures for the last 10 days of the month.

In the event, however, the

## Wall Street

# Disco fever, the latest obsession

## Dow Jones Industrial Average



All these ambiguous signals gave ammunition both to those who argue that the economy is on course for a modest, non-inflationary recovery, with no immediate requirement for the Fed to ease; and to those who say the recovery is in danger of petering out. Wall Street also remained

as possible between it and its disgraced predecessors. The company announced it would pay no compensation, or future legal expenses to the four most senior executives who have resigned.

Giving testimony before a Congressional Committee, Buffett testified that Salomon had controlled 80 per cent of a Treasury note auction in May - an extraordinarily high figure. It was, he added, almost like a "wall destruct mechanism".

Congressmen are pressing Salomon to tighten up regulation of the Government bond market - in part a plea for caution from the Securities and Exchange Commission and the Treasury.

Salomon itself, for all Buffett's Nebraska charm, faces formidable difficulties. It has been losing clients, including, this week, British Telecom, whose \$5m share offer it was going to lead-manage. Its ability to profit from its core bond trading business has been restricted by a Govern-

ment ban which prevents it handling clients' business in Treasury auctions; and its admitted rule-breaking has opened up a Pandora's box of legal suits.

Still, Salomon remains the main adviser to Chrysler, the financially stretched car maker. Its efforts to raise some \$400m of new equity from US and international investors. The company has just begun a road-show to woo US fund managers, who have been expressing concern about the company's future management, given that Lee Iacocca, the chairman, is nearly 67. Perhaps that is why Chrysler chose this week to answer the second most popular guessing game in Detroit: when will Iacocca retire? It is to be in December 1992. But the most popular guessing game - who will succeed him? - is still unresolved.

Martin Dickson

## The Bottom Line

# Base your forecast on the forecasters

IF THE combined experience of two leading forecasters (reported in the FT on Monday) is to be believed, the UK economy will be growing again next year, inflation will fall to 4 per cent, but unemployment will be further.

The survey did not cover the political outlook, but whichever party is in power is expected to keep a tight rein on interest rates, which are cast to be 10 per cent on average in 1992, only just below current levels.

This would be good for the company profits, because the recovery would allow increased sales; rising unemployment would signal control. It would also be good for equities, but at least part of the benefit is already reflected in the price: one of the reasons for the recent market rally is that investors have gradually come to accept this type of forecast as likely.

Still, there should be some further gains as the forecast moves off the computer print-out and into the reality of corporate profit and loss.

Another implication of the forecasts is that interest rates will stay well above inflation, so the more competitive bidding society accounts will not be a bad home for funds, at least for basic-rate taxpayers. The low inflation outlook suggests that index-linked gilts will not perform stunningly well, while offering a prospect that conventional gilts could see gains.

The forecasters do not venture an opinion on the exchange rate, but with inflation down, interest rates staying high, and the current account scarcely widening, there appears to be only a low probability that a realignment within the European Monetary System's exchange rate mechanism would be necessary to halt the sterling value - poor-performing continental funds.

These conclusions could be thrown off course as speculation about an autumn election results, but will the forecasts be any more useful once attention returns to fundamentals?

Economic forecasts have been a reasonably good guide to what will happen in most

UK Economy in 1992	FT average of forecasts (annual percentage rise)
GDP Domestic Product	1.72
Government spending	1.72
Unemployment (millions)	2.79
Current Account	-7.92
Public Borrowing (£bn)	15.52
Interest Rate (3 month interbank)	10.03

years, but there have been several occasions when they have been disastrously wrong. One example was the oil price hike during the Six Day War in 1973 and sharp decline in the economy that followed. It was very difficult for the forecasters to have predicted the oil crisis, but that is scant comfort if you were holding equities during the stock market crash that resulted. A more recent example was the forecasters' failure to predict the 1988 boom in UK house prices and consumer spending.

That was a purely domestic event, so there was less excuse

for missing it, and even less comfort for anyone holding a stake in one of the many small companies bankrupted by the high interest rates. The result. The current round of forecasts are equally vulnerable.

Abroad, the market break-up has given rise to the forecasters' dilemma. The current round of forecasts are equally vulnerable.

The UK, the election outcome will affect the forecast: a Labour government might well raise interest rates well above 10 per cent, at a time when the economy is in a recession - and when wage inflation remained stubbornly above 8 per cent, in spite of the high jobsless rate.

Comparing the British economy now with its 1980s in the early 1980s is like comparing a player with a photograph. The unemployed ten years ago were concentrated in the old heavy industries, and in the northern parts of the country; once out of work, chances of re-employment were often very low.

By contrast, job losses in the recent recession have had a severe impact on the services sector and the southern parts of the UK; there is little heavy industry left to close, unless you count the car sector.

The notion that an unemployed secretary in London in 1992 will find as much difficulty getting re-employed as a redundant Liverpool dock worker in 1982 is nonsense. But it is exactly the nonsense that is unfortunately embodied in the computer models used by the forecasters. There is a good chance that unemployment will start falling much more quickly than the forecasters fear. That would boost consumer confidence and help strengthen the recovery. This would raise equity prices, particularly since the source of the stronger recovery would not be an inflationary surge in demand, but instead a greater than expected flexibility in the labour market, which would help to restrain wages.

One thing about the forecasts is certain: they will not turn out correct. But they make a good starting point for looking at the risks.

Giles Keating

Giles Keating is chief economist at Credit Suisse First Boston.



## FINANCE AND THE FAMILY

# BES: risks behind the renovated facade

## WATERTIGHT AT LAST?

SHOULD THE small investor touch the Business Expansion Scheme with a bargepole?

Until about a year ago, advisers and accountants almost unanimously answered: "No". Typically, this was for the good reason that investment should not be made for tax reasons alone. As one adviser put it: "If I said I could put you into low-grade property with no chance of seeing your money for five years, you would run a mile."

This has some truth. For all the beautiful buildings and gloss of the prospectuses, ultimately you are being invited to invest in cheap rented accommodation. Student digs, not ivory towers, receive the tax breaks.

However, advisers have shown more willingness to consider the BES over the last year, thanks to the latest idea by the corporate financiers who sponsor the scheme. This is the "buy-back" company. A BES company spends \$5m on housing, which is then used by another body, such as a university or housing association. The university covenants to buy back the housing stock after five years at a fixed price, typically equivalent to around 21.35 for every £1 originally spent.

This reduces risk, and these schemes dominated the market last year. As a rule, it is only covenanted buy-back schemes which mainstream advisers will touch.

The national interest rates on offer are very impressive — once 40 per cent tax relief has been taken into account, the typical annual return is around 17 per cent, although you should remember that you cannot get any income out within five years, unless you buy another product such as a temporary annuity.

However, the early failures of the BES are proving hard to live down, which explains attempts to popularise new names for the schemes — for example, Johnson Fry tries to sell them FICS (Fixed Interest Growth Shares), while Close Brothers now offers a BESSA (Business Expansion Secure Share Account).

Are these schemes all that they seem? There are certainly more snags than the brochures and marketing tactics, which

range from the bogus grandeur of moral blackmail, would you?

One problem is that the schemes are only as strong as their "guarantor". Universities and housing associations are profit-making and are not immune to failure.

However, an innovation of the current BES is to arrange third-party underwriting with a bank. IMAGE, which invests in property in the south west, is underwritten by the Bank of America, a double A credit-rated institution. Other schemes are planning to follow this lead.

They may also fail to deliver by simply not doing the deals they say they will. If a scheme does not have covenants in place when it launches, it will be a long time before your money is invested. That also harms the tax relief you eventually receive. Again, sponsors are trying to improve this for the current season. Sun Life has made a point of starting its company's activities early, so tax relief should come through sooner.

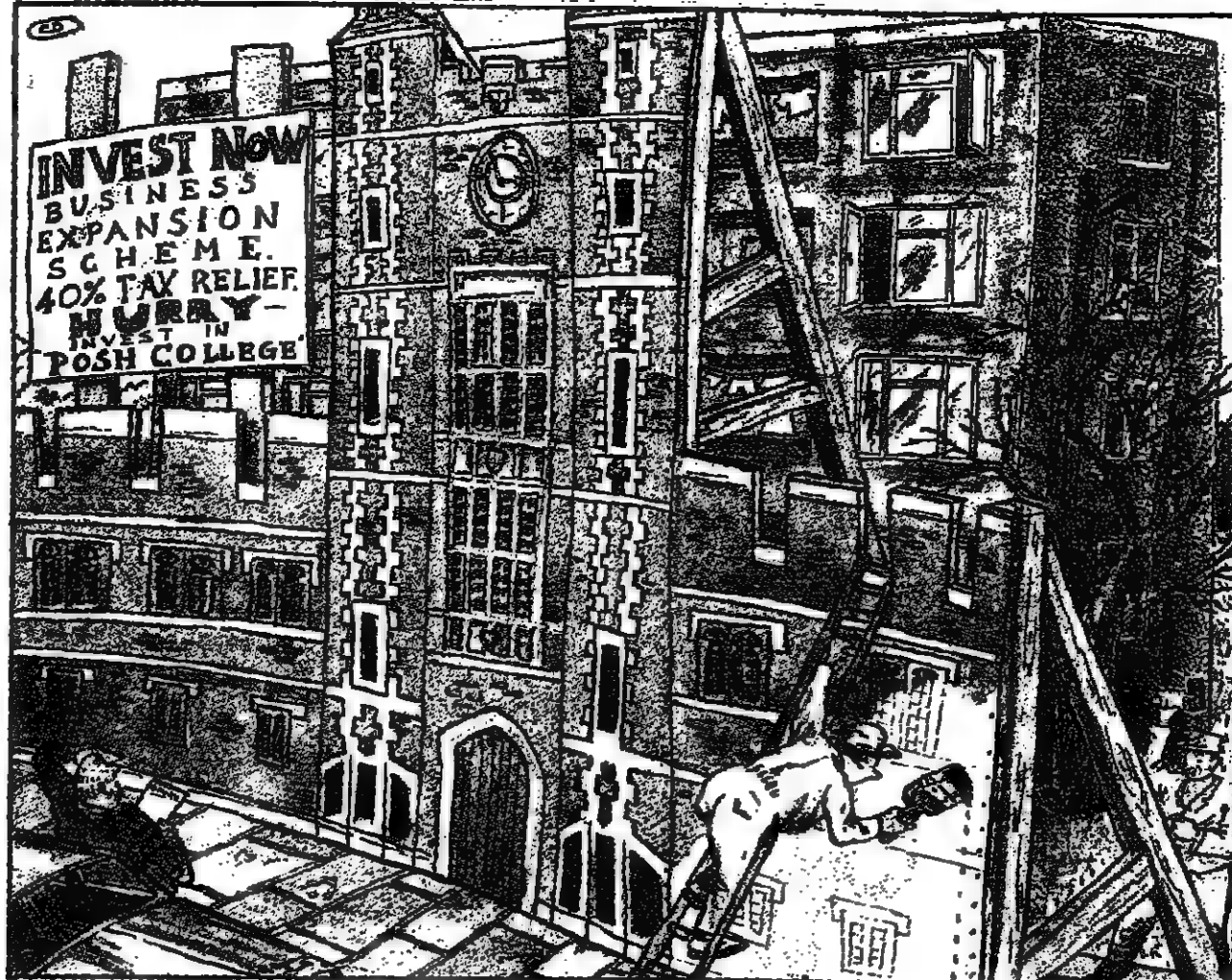
Given the BES's past record, it is unwise to invest in a scheme which does not have a formal buy-back covenant. If you are rich, a born gambler and deeply averse to paying tax, if so there are a number of "predator"-type BES companies. They raise money in the usual way and then go looking for bargains, of which there are plenty in the recession.

They buy property cheap, let it for five years, and then sell it, hoping to catch a recovery in the housing market. The BES is as assured as a route, along with no definite deals already in place at the outset, make these schemes inherently much more risky.

However, the kind of bargains which the various operators have been picking up suggest that you could be in a winner with your risk money.

The BES has managed to synthesise a number of different products with different levels of risk. There are some opportunities, but investors still need to be very wary of the misleading claims which litter the industry.

John Authers



## THE BASICS

YOU BUY newly-issued shares in the BES company and receive the right to claim tax relief at your top rate of tax. The maximum amount on which relief can be claimed is £100,000 in any one year. However, you can carry forward relief if you invest before October 1 — hence the rash of schemes until the end of the year.

To qualify for relief, the shares must be held for five years. There is no capital gains tax when shares are realised. The full sum of the investment must be initially paid to the BES in form. The company cannot issue shares until at least four months after it has started trading. It also must satisfy tax inspectors that it trades fully in accordance with BES rules. Once you have the form

you can claim your relief. Choosing a scheme is difficult. The new schemes make assumptions about the ability of the institution offering the buyback option to meet its obligation.

An assessment of the security provided by the property assets the company will be purchasing. This helps guard against any political risk. Current issues: Investors are spoilt for choice. "Buy-back" schemes launched in the last year include: Western Assured Growth, sponsored by Dartington & Co, will buy housing for Knightstone housing association, based in the south west. Adjusted return: 16.2 per cent. Johnson Fry Growth has covenants from Bedfordshire Pilgrims Housing Association and Northampton University. Adjusted return: 15.7 per cent. Sun Life BESRes VII Campus

will also invest in university and housing association accommodation. Adjusted return: 15.7 per cent. ZENITH UKC, sponsored by Close Brothers, will buy the main accommodation for the University of Kent. Adjusted return: 15.7 per cent. Hungrier Associates will buy for bargains mainly in the south of England. Kerrington Developments III, also under Johnson Fry wing, will chase bargains in north London. Urban Academic Housing, from the same sponsor, will buy properties in Oxford and let it for student digs. Recovery II, sponsored by solicitor Neill Clark will scavenge in the south. SunLife VII Phoenix buys from troubled developers.

## A STRANGE HISTORY

TRIAL and error is probably a polite way to describe the story of the government's handling of the Business Expansion Scheme.

The BES today is very different from its predecessor, the Business Start-Up Scheme, introduced in 1981.

During the last recession, the government tried to encourage people to move their money from deposit accounts to new companies to encourage manufacturing. Geoffrey Howe, then Chancellor, described the Business Start-Up scheme in his 1981 Budget as a way of "overcoming the difficulties experienced by people starting their own business in attracting risk capital." The incentive for private investors was generous tax relief available at the investor's highest rate of tax — then 75 per cent — on the money invested. The disadvantage was risk.

But the public response was disappointing and BES raised less than £40m in its first two years. This was primarily because of the complexity of the legislation which included much anti-avoidance provisions, according to Mavis Seymour, BES specialist at Story Hayward.

A more concerted attempt to develop the scheme — which, for the government, had the virtue of promoting wider share ownership — was made in 1983. The ceiling on investment qualifying for tax relief was raised from £10,000 to £40,000, and investments were allowed in companies wishing to expand, not just start-up. Hence the change of name to the Business Expansion Scheme.

This made it easier for companies to obtain equity. The higher ceiling meant that a company which needed £300,000 in investment now only had to find eight investors rather than 30. For the investor, the tax relief was greater, making the potential risk more worth taking.

BES finally took off — the total funds raised through public offers in its first year (1983/4) was £76.4m. People with the nerve to invest during the early BES

years seem to have deserved any money they made. The failure rate was high. At least 85 of the 227 companies funded by funds or through public prospectus in the 1983/84 tax year failed.

BES funds raised through public offer totalled £123m in 1984/5 and £141m in 1985/86. However, manufacturing was not the main beneficiary of these funds. Investors showed a preference for asset-backed investments such as farmland, fine wine, hotels, and property development.

In an attempt to correct this and direct the money towards British trading companies, the government in 1986 imposed restrictions on the type of companies qualifying for the BES. These were not allowed to hold more than 50 per cent of their assets in land nor could they hold collectable goods (such as wines and antiques) for investment.

But two years later, the government decided to allow BES to get the availability of private rental property. "It seems almost crazy," said one BES expert. "After all this legislation to stop people investing in bricks and mortar, the government suddenly used the BES to get assured tenancy off the ground."

While a number of the assured tenancy projects are as "worthwhile" as the manufacturing companies which originally inspired the scheme, many regard the BES today as little more than a tax shelter for low-grade property development instead of an incentive for entrepreneurial businesses.

Seymour believes the government itself regrets the way the BES evolved. "The tax relief on BES was generous but the basis for investment was narrow and no one took it up. The government felt foolish so it broadened the scheme. It then regretted not refining the BES. This could have been done by limiting tax relief for companies it did not wish to encourage, such as hotels, and giving the full relief to manufacturing companies."

Schwarzade  
Dunham



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Consider smaller companies: When the economy is under pressure investors tend to abandon them for the relative safety of larger companies. Hence they become undervalued. When stock markets start to recover, however, the converse applies and the resulting increase in demand causes prices to rise.

So with falling inflation and interest rates pointing to a further upturn in the markets, what better than to consider the TR Smaller Companies Investment Trust. It's from Touche Remnant, one of Britain's leading investment trust management groups, with over £1,300 million of assets under management. Investments can be made through the Touche Remnant Investment Trust Savings Scheme — from as little as £25 a month or with lump sums starting at £1,000.

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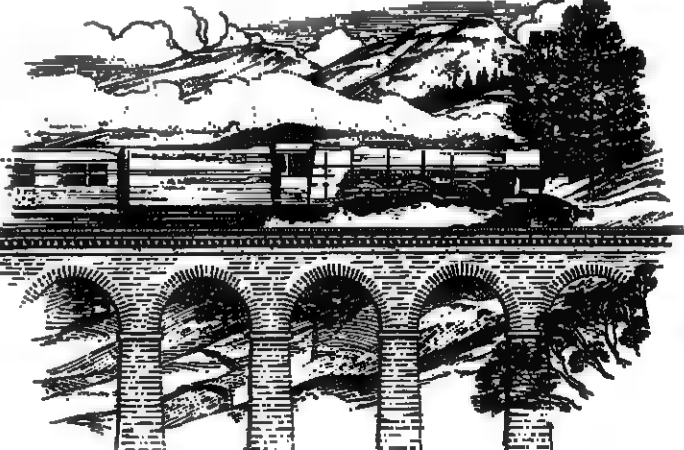
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## FINANCE AND THE FAMILY

## The Focused Investor

## Investing for income: ten top tips

Before you ask how well an investment will perform, you need to decide what you want it to achieve. There is no point in investing a sum which will grow immensely after 10 years if what you really want is an income each month. Over the next month, the *Weekend FT* will examine such choices. This week, we look at investing for income. Future articles will examine investing for growth, security, and saving tax. Each week we will offer ten suggestions. These lists will not be exhaustive, but they should tell you how to tailor financial products to your own needs, rather than those of the companies which provide them.

**T**HE MOST popular way of investing for income is to sell your labour to somebody else, who pays you a regular salary in return. Few investments will outperform a salary, although they should require less effort. Investing for income is, classically, done by those who have a large capital sum but little regular income: pensioners.

If you are receiving a salary, it might be best to keep your savings long-term and aim for growth. If you do this through a pension you can do so very tax-efficiently, provided that you convert your fund into income when you retire. This method of investing for income is hard to beat if you are prepared to wait a while.

If you need to turn your money into a reasonably immediate income, the following might be of interest:

- **Temporary annuities.** Issued by life offices, temporary annuities allow you to spread a sum of capital over a fixed period, usually nine years. You pay a lump sum to the life office, which agrees to pay you a fixed sum for each of the nine years. The office keeps the money if you die before the annuity expires. These offer you the highest income in relation to the money you pay in of any product, because unlike most of the other investments covered here, they repay capital.

Rates offered vary depending on your chosen term of the annuity - the older you are, the more you will be paid. Life offices guarantee payments, which means that the investment revolves

around gifts. If the gifts market is strong at the time you start your investment, you should get better value. The *Weekend FT* buy at present, according to Barrow's Investment Services, assuming a down payment of £10,000 by a 70-year-old man, is £2,636 per year, over nine years, by Sun Alliance.

■ **Immediate annuities.** The other classic income-producing vehicle from life offices. In this case, the office promises to pay you a sum each year until you die. If you die soon after the investment is made, the insurers keep the money.

Annuities are thus a disquieting investment, as you are effectively taking a bet on how long you will live. You get better value the older you become. At 75, they should be good value, and at 80, they are excellent.

Barrow's *Weekend FT* buy, on the same assumptions as for a temporary annuity, is £1,570.40, from Co-Op Insurance.

- **Unit trusts.** The sector to aim for is UK Income. Fund managers invest in high-yielding companies - those which they expect to pay a high dividend in relation to their share price.

■ **The managers set it right.** The *Weekend FT* make large income pay-outs each year, while their capital value improves. However, the tax position is not to good, as basic rate tax will be deducted. You can reclaim it if you are a non-taxpayer, but this takes time and effort. A typical net return at present is around 5.5 per cent, according to Julia Whitfield of Chase De Vere. Good financial advisers should be able to



set up a unit trust income plan, investing in several trusts, timed so that you would receive a monthly income. Although designed to maximise income, income trusts regularly come near the top of performance tables for growth. They provide you with a regular income, but they are a hard investment to fault - if you find you do not need the income, it should be easy to plough it back into the trust and store up extra growth for the future. Historically good performers in this sector include Capel Income, Key Income and Capabilities Income.

■ **Investment trusts.** The new "split-capital" investment trusts have been introduced with specific needs. The products behind them are complex, but the upshot for the investor is that these trusts - zero - pay no dividend at all, while people holding other shares - known as income shares - receive all of the distribution. This makes for a hefty regular income.

The capital value of income shares declines as trusts receive dividends, but this form of investment has much to recommend it. There

is also much interest in these income trusts, as they are designed to provide a regular income, but they are a hard investment to fault - if you find you do not need the income, it should be easy to plough it back into the trust and store up extra growth for the future. Historically good performers in this sector include Capel Income, Key Income and Capabilities Income.

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## John Authers introduces a new series on investing for specific needs

8.60 per cent over three or four years from Premium Life.

- **Personal Equity Plans:** Not all PEPs are ideal for income. For many investors, their greatest attraction is the freedom they give you to re-invest dividends free of income tax, allowing fast growth.

However, PEPs have been specifically designed to provide a high yield, by investing in high-yielding blue chip companies and income shares of investment trusts. Those suggested by Chase De Vere include Fleming High Income and Framlington High Income. They currently offer a yield of around 7.7 per cent.

■ **Single Premium Insurance Bonds:** These come in different forms from numerous life offices. They can be used as income-producers, because you can withdraw 5 per cent of the original value of your investment each year, free of tax.

However, it is as well to choose an insurance company with a good investment performance. As with all life assurance-derived products, charges can be steep. Some are unit-linked, and others "with-profits" - not all of them can offer both. Unit-linked bonds should offer better performance in the long term.

■ **More flexibility than insurance products.** If you can be bothered to fill in a part at any time (although you should watch out for the "lock-in" period), you can from time to time.

■ **National Savings Income Bonds:** An ultra-conservative but sensible investment. If you do not pay tax, income will be from a fund which will grow at 11 per cent gross, but only 8.35 per cent net. They are quite easily transferred if you pay tax.

Minimum investment is £2,000, with a maximum of £25,000. Withdrawals of capital, and new investments, must be in multiples of £1,000. Monthly interest is paid into your bank account, providing a steady supplement to income. Capital value will stay constant in nominal terms, although it will be eroded by inflation. You must give three months' notice before withdrawing capital, which must also be done in multiples of £1,000.

## Calculating the cost of a gift

## Q&amp;A

## BRIEFCASE

I HAVE a portfolio of shares which at 1983 values was worth £75,000. I want to make a lifetime gift to my children and hope to survive seven years. Is there CGT liability in making this gift on the assumption that the portfolio has matched the FT index in performance over the period?

■ There will be no tax liability if broadly speaking: (i) the market value of each shareholding on the day of the gift (on the quarter-up rule) does not exceed its March 31 1982 value by more than the rise in the RPI from March 1982. This was 100.1 per cent.

(ii) Your portfolio does not include: (i) shares in companies which have at any time been non-qualifying offshore funds;

(ii) qualifying corporate bonds (although in exchange for shares); (iii) deep-gain or deep-discount securities.

If some shares have beaten the RPI but others have lagged behind it (something which will not, of course, happen precisely until after the gift), then the offsetting of allowable losses against chargeable gains will be restricted. Broadly speaking, losses on shares given to one of your children can only be set against gains on shares given to that particular child.

For the full details of the rules, see the *Weekend FT* (Capital gains tax: an introduction) and *Q&A* (Indexation allowance: disposals since April 1982).

## Portfolio in probate

I MANAGE a portfolio of equities, some in my wife's name, some in my own for tax reasons. I am leaving instructions that on my death the entire portfolio is to be sold and the proceeds used as soon as possible to buy an annuity. The problem is that this takes time and the income is essential to make mortgage payments.

The executor (a solicitor) should have no problem selling my wife's shares, but 1) would he need to wait for probate to sell mine? 2) If so (my will simply leaves my estate to my wife) how long should probate take?

■ In the case of other securities such as gilts in my name, as they have to be transferred to my wife's name before she can receive the dividends?

4) Is there anything else I can do to help matters without incurring a tax penalty? ■ It is clear from your question that the whole of the income from the shares in your wife's name is to be part of your own income, under section 74A of the Income and Corporation Taxes Act 1988.

It is likely that the capital gains arising from disposals of shares in her name will be treated as your own gains (although the legislation is not as clear as section 74A of the Taxes Act). There may therefore be little or no point in continuing to register shares in my wife's name in the circumstances which you outline.

The answers to your questions, briefly: 1) Not necessarily, but he might prefer to do so. 2) Only a few weeks, if everything is straightforward. 3) The interest paid on the annuity will be paid to you, as part of the final distribution of your estate. 4) We would like you to talk things over with the solicitor concerned, including section 74A of the Taxes Act 1988. You may like to ask your tax adviser for the pamphlet IR45 (Income tax, capital gains and inheritance tax: what happened when someone dies).

## Correction

The last paragraph in the answer to the question headed "Transfer of Shares in Q&A" on August 24, should have read: "If the distribution took place before April 1988, your wife is probably entitled to have half the hold-over gain ignored, by virtue of schedule 9 to the Finance Act 1988."

## Tough rules on director plans

Dryden Gilling-Smith looks at alterations to self-administered pension schemes

**P**ROPERTY HAS for many years been a popular investment for the trustees of small self-administered pension schemes.

Those directors who are trustees of their own SSAs (often called director plans) and who plan to buy their own business premises should take note of the Inland Revenue regulations which came into effect on August 5. The new rules govern a scheme's ability to raise mortgage finance and an embargo on transactions with members.

A director might, for example, own business premises, which he currently leases to his company. He could plan to sell these premises to the pension scheme and use the proceeds to increase his company's share capital. When he retires and takes his tax-free lump sum from the pension scheme, he could buy the property back.

This option is now off the menu. At one stage the Revenue draft regulations would have prevented schemes selling existing properties back to director members or their families. It was pointed out that in some cases it might be extremely difficult to find buyers. The Revenue therefore agreed to keep the rules for investments made before July 15, schemes can sell their office, warehouse or farmstead to an individual director/member at an arm's length price based on an independent professional valuation.

The Revenue says the rules will be applied rigorously. Anyone who attempts to get



around the embargo by finding a third party who would buy from the trustees and sell on to the member, will be caught by the words "directly or indirectly". In practice, the third party would have to hold the investment for a minimum of three years before selling it.

While the regulations may seem strict in some respects, they will not adversely affect the majority of normal property investments by SSAs or director/trustees. It is important to differentiate the property investment opportunities of large pension schemes and the SSAs. Large schemes, such as those of the Inland Revenue, are designed for member protection. "Self-investment" in property used in the employer's business will require all the members to be involved and a unanimous resolution by all the members before any future purchases of this kind

can be made. Director/trustees are not bound by short-term fluctuations in property values, but more with their strategic long term objectives.

Some companies, particularly family companies, have enough property in the scheme to ensure that there is always enough liquidity to pay out the benefits of the older directors when they retire, without having to sell the property. In other cases, directors may view that if their business should go bust, their most valuable asset, their premises, is beyond the reach of creditors.

Other businesses may be being built up with a view to when the market is right. If the company buys the properties directly, so that capital gains are realised in the share price, the director/owners would pay capital gains tax. However, if on takeover, the company sells the premises to the organisation that buys the company, the directors will enjoy the full gain in the form of a dividend.

For these and many other reasons, SSAs have enjoyed much better returns on their property investments than pension schemes as a whole. Such "special situation" property investments are therefore likely to remain popular with SSAs, trustees, even though those that are now being bought to sell may well have been pulled out two or three years ago.

Another difference from a large pension fund is the virtual embargo that the Revenue

has placed for some years on SSAs investing in residential property, regardless of its investment merits. The Revenue has taken the view that residential property investments are the province of individuals.

While this might simply be a matter of prohibiting investments in villas in such places as Provence or the Algarve, the Revenue has taken the view that they do not have the resources to police the way in which vast numbers of small properties are being acquired. They have therefore decided to draw a hard line, but this has created problems for small SSAs.

Small SSAs form part of a block of shops or offices, and there has been a lot of argument as to individual cases.

The new regulations on this point are an improvement. They allow an exception to the embargo on residential property where either an unconnected employee is required to occupy residential premises as a condition of employment - as a carer - or where someone connected to the director/trustee, or other "connected persons", rent the premises as part of a package deal with the business premises.

Thus, the trustees can buy a shop with an integral flat and grant the combined tenancy to a shopkeeper, or put in their own employee who can have the flat to go with the job, even though there is no legal requirement that he should occupy it in the capacity as employee.

■ **Dryden Gilling-Smith** is managing director of Employee Benefit Services.

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## DIRECTORS' SHARE TRANSACTIONS IN THEIR OWN COMPANIES (LISTED &amp; USM)

Company	Shares	Value	# of directors
<b>SALES</b>			
Buck	60,000	157	1
CE Health	188,116	173	1
Flem. Fledgling Ltd.	5,000	1	1
Kleinwort Benson	79,911	248	1
Lloyds Bank	2,000	11	1
Shopton	1,000	308	2
Waddington	10,000	20	1
Westcoast	1,000	96	1
<b>PURCHASES</b>			
ADT	300,000	52,538	1
Granger Trust	10,000	10	1
Murray Enterprises	30,000	14	1
LAECO	30,000	14	2
Whitney	525,000	1	3

Value expressed in £000s. Companies must notify the Stock Exchange within 5 working days of a transaction by a director. The list includes all transactions, including the purchase of options ("if it is subsequently exercised"). Value over £10,000. Information released by the Stock Exchange on 29/8/91.

## Directors' Transactions

## Engineering finds favour

DIRECTOR transactions in August were lower than normal in the holiday period. However, despite new highs in the market, buys outweighed sells by 2.5 to 1.

Director buying has been largest in the engineering sector, with small companies also having a strong appetite for their own stock.

ADT is quoted as the perfect example of a company watching directors' transactions works. Michael Ashcroft, the chairman and chief executive sold 114 equivalent of 1.1m shares in

August last year to the Canada-based Laidlaw Group raising approximately £20m. Since then the share price plummeted and now stands at less than a quarter of their high.

Having sold virtually all his holding at the time, Ashcroft has been buying over the last few weeks with the recent purchase an indication of the share he prepared to invest.

Shopton, based in Isle of Man, is expanding rapidly in the discount supermarket business in Northern Ireland, buying in considerable

size in 1990 at prices as low as 10p, the share price has risen sharply subsequently with the market value being made at 38p.

The recent rights issue in Whewy was only 56 per cent taken up by the shareholders. Whewy invested a considerable quantity of cash in new shares at that time and increased their holdings last week. One of the directors sold 400,000 shares at 132p last year, with this recent transaction the only director to do so.

Angus Macdonald, Directors Ltd



When  
bubble  
to bu

**THE**

Beyond that, the banks are stricter on finance, so British Cycles must wait for months when it stepped into its overdraft limit of £4,000. Smith would like a more generous limit but cannot provide the security required by the bank.

greater degree of risk, as evidenced by the small high level of bank provision for small business. That said, the lesson of the recession is the small amount of credit is a need for greater two-way communication between bank and borrower.

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like the selection \_\_\_\_\_ year of \_\_\_\_\_ a major monument for international salvation.

\_\_\_\_\_ of these many materials \_\_\_\_\_ are \_\_\_\_\_ compared to play host to the 1993 Arts Forum and there \_\_\_\_\_ enough rich, energetic, men \_\_\_\_\_ and women involved \_\_\_\_\_ makes \_\_\_\_\_ kind of cultural mark \_\_\_\_\_ And always \_\_\_\_\_ important \_\_\_\_\_ surfaces: for \_\_\_\_\_ example, that artists \_\_\_\_\_ source of wealth, not a \_\_\_\_\_ quence of it, and \_\_\_\_\_ they are \_\_\_\_\_ the innocent research and \_\_\_\_\_ development workers for the \_\_\_\_\_ global entertainment \_\_\_\_\_ industry, which is growing by \_\_\_\_\_ 10 per cent a year \_\_\_\_\_ \_\_\_\_\_ the heart of the under- \_\_\_\_\_ paid toiler in a touring \_\_\_\_\_ group, or the artist patronised \_\_\_\_\_ by a \_\_\_\_\_ dealer.

\_\_\_\_\_

The fine art salerooms \_\_\_\_\_ slumber through a long sum-

The long running **ADT** is likely to **be** **W** **would** love **incorporating** **Christie's** expertise in **the** money **Impressionists** and **its** international **collaboration** with **Phillips'** mostly concentration on **the** medium and **the** market, but in the immediate future **nothing** could be further **from** **Christie's** intentions. Ideally it hopes **that** **ADT** can sell its stake to **a** many small shareholders **as** possible; practically it is seeking **a** large friendly **group** of the shares, perhaps a well-respected conglomerate which could buy the whole **company** **and** **take** it from the nagging **hand** of its ownership.

**MARLBOROUGH 8** Sculpture.  
14 September 1991. Mon-Fri 10-6:30



### ***Nigel Andrews takes in the Venice Film Festival***

touches porno-magazine and still seems to like, fish-eye close-ups, a little too drowsily with the real — the film has an eclectic, free-form complexity worthy of James Joyce. In the Reeve plot the Shakespearean liftings are shameless. In the Phoenix plot the James Dean liftings are shameless. But plagiarism is part of post-modernism. What matters is the creative temperature at which the bric-a-brac is melted and fused together. *My Own Private Idaho* is a film that is damnably simple: a tale of two fellows looking for their origins and identity, just like cinema itself in the run-up to its centenary.

Nothing else has touched this film at the Venice festival so far. But one thing has touched the Venice festival, and that is the death of Frank Capra. Imagine 200 Italian journalists responding to the death of a Hollywood director who was born in, yes, Italy (Bisignone near Palermo). As a Capra retrospective here some years ago moved, Italians so her-

were for the kind of honestly written  
and rip-roaring comedy pictures  
films like *Moss John Doe*, *Mr. Deeds*  
*Goes To Town* and *Mr. Smith Goes To*  
*Washington*. One national newspaper  
headlined its obituary, with a tasteless-  
ness transcended by sheer sentimental  
intensity, "My Capra Va In Paradiso."  
May I, having few things more to say  
about a yet modest film festival, put  
my Frank Capra two-pennyworth As  
the producer of his last amiable-to-see  
production, *"Horizon, It's A Wonderful*  
*Life*. As a grown-up, I'm still  
love ■■■ wishful fairytales about America  
■ decency winning out over America  
■ corruption.

Never mind that James Stewart could  
never get to Washington and overturn  
100 years of vested-interest graft and  
duplicitry. (Actually history in a playtime  
moment gave us a Jimmy Stewart look-  
alike, Alvin Karpis, who was never  
had no blustering flair and no Jean  
Arthur.) ■ ■ ■ I deleted ■ ■ ■ Gary  
Cooper ■ ■ ■ never ■ ■ ■ up

The point is that Capra, from his architect's drawing board in the office of American Dream Inc. gave Western idealists everything they could muse of and aspire to without the tedium of being practical. As Utopias go, Capra's were both sweet-and-silly and genuinely inspirational. Praise to him and his seldom applauded screenwriter Robert Lord. Capra's *Mr. Deeds* is a good copers and Jean Arthur who had the style to make New Deal comedy feel like Old Deal screwball.

Here in Venice we wistfully await a headline epitaph worthy of Capra's "Mr Genius Comes To The Lido" or "I Happened One Night". It still may happen. Yet to come are new works from Godard, Herzog, Skolimowski, Szabes and Shoen. They all write the new cinema, the gondolas bob, the wine sprays, the under the right conditions it is as Capra claimed, a wonderful life.

***Richard Fairman on the latest Mozart offering***

colleagues have done, Brügger is an expressive musician who has absorbed the best of the old style; he continues to draw strength and nourishment from the roots of tradition.

On the podium he looks a lanky figure, all arms and legs, and it is the very elbow-room that he brings to the music which makes his performances breathe so naturally.

Even in the opening movement ■■■ "Häfner" ■■■ phony, No 35, which most "authentic" ■■■ drive along ■■■ rate, Brügger found time ■■■ the

The programme on Thursday was based on a concert that took place in Leipzig in 1960. They had long evenings of music in those days and one lasted nearly three hours.

despite omitting at least one [redacted].

Given the duration, the Orchestra of the 18th Century strayed the course supremely well, with [redacted] solo wind playing both in the [redacted] symphonies and in a pair of [redacted] concert arias, successfully essayed by the [redacted] Diana Montague.

It [redacted] however, with the Piano Concerto in C, K.503, [redacted] Brügnen came up against a collaborator of comparable sympathies in the pianist, Robert Levin. The programme-note promised us

that canny termagant, the 105-year-old [redacted] La Tonnozzi - Casseruola. All the others are really [redacted] divas, hilariously unspontaneous in all their stage business, shrewdly scheming in all their transparent, petty rivalries; joyously devoted to their [redacted] calling.

Several of the scenes they are showing on their current tour were new to Britain. Of these, best is the large chunk of *Comalliera Rusticana*. When [redacted] (Vera Galuppe-Borschi) removes her cape, the audience gasps at once to see

that she's nine months pregnant, and she makes more than her share as Lucia of the opera. Lucia's husband, Funnier yet is when he's not away, they're more of the same stuff. Yet you've hardly time to laugh now, she leaves her place in bed. And, yes, she gets her first contractions during her anguished duet with Turiddu.

This kind of extreme absurdity is why some of us are (and some aren't) and we know it is very near why we go to opera theaters like the

compar's ~~the~~ ~~last~~ divas are always on ~~this~~ level I was thrilled to ~~see~~ ~~and~~ again ~~met~~ aged Gabriella, imperious yet ~~so~~ as abrupt in taking ~~me~~ she were Schwarzkopf and this her own masterclass. No-one ~~has~~ ever been more Italian than ~~her~~ in more ~~of~~

Above all, there is ~~the~~ evening's commère, America's most beloved retired diva, Sylvia Bills. "I won't sing; don't ask me," ~~she~~ again ~~and~~ again with increasing coyness, "Not if you ~~would~~ stamp your feet."

he called it), is full of what has been described as the "proverbial" wisdom of the East. For me, he has no poetic edge in his time. More readings of the early lyrics this evening, and more programmes next Monday and Thursday.

More science-fiction on Radio 4 Wednesday and Thursday. It is *Shogun* by James H. White. *The Shape of Things as They Come*, a novel by John Updike, is equally applicable. Wednesday's *Dr. Freud* from Frederick Forsyth, and *The Day After Tomorrow* from Pohl's novel, might suggest a pessimistic view of the future. Total mechanisation of the world, and the world's population meant excess of everything, and rationing was introduced to reduce consumption to the lowest possible level to ensure the survival of the greatest number of people.

More *Er* (Michael Drew), a

mere grade 4, drunken, and his head robot [redacted] the [redacted] all they want, [redacted] consumer of the month." The Central [redacted] so [redacted] his guilty deception that they encourage [redacted] where. In case this means shortages, [redacted] [redacted] must be fitted with a satisfaction circuit. [redacted] him [redacted] to grade 5. Fohl [redacted] society (his [redacted] [redacted] [redacted] taken over by advertising agents) and I [redacted] this piece, [redacted] in a sentimental [redacted] [redacted] [redacted] ground, very wise. Alec [redacted] directed.

Algernon on a Thursday's [redacted] for Algernon, from Daniel Keyes's book, is a [redacted] which [redacted] and a psychiatrist [redacted] operated in

triple its intelligence. Happy with their work, they then operate on Charlie, a dim-witted factory worker, and triple his intelligence, or make him a genius in science, languages, etc. A lot, all from books, reading having been his first advance. But then Algeron, and then Charlie, the improvement makes Charlie lose his mind, as he has no one to help him, who tries to regain them, but they don't care for him. Tom Courtenay's expert Charlie, graduating from one persona to the other without losing his basic character, makes the story as touching as a Hans Anderson tale, and as good as any I have too. Both plays directed by Sam. Morrison plays at 3pm. Morrison plays at 2pm from September 16 on.

When the new Radio 4 schedules begin, the more of that kind.

*Under the Gap, first heard on* Radio 4, was rightly repeated on *Radio 1* on Monday. Its theme was the reluctance of teenagers and adults to discuss things together. Mostly was just about using language to solve their problems, or more about their fixations, but able to prompt them to consider their ideas.

The former *Radio 1* system of inserting the social bits sharply into the music was well followed, a pity I thought. Interesting and informative, all the same.

We used to see Henry Livings a actor and writer in the 1950s and '60s. He had a gift for language, force, *Etc* was put on by the RSC in 1964. If you have 15 minutes left after Radio 4's 8pm news you can catch him again, but I'm afraid the pleasure in his way of saying things about reality is less in the theatre world today, be honest.

**B A Young**

the genius of his previous work for strings and the *Midsummer Night's Dream* music, one of the later Viennese composers and his irresistible "Italian" Symphony. The first of these brilliant piano encores hit on the other hand, and modern ears might call the "Reformation" Symphony something like bland capitulations to Victorian taste. (Truly "Victorian": she and Albert thought the world of him, and in his earlier years British audiences were his most loyal ones.)

On April 3 some years ago, Hans Knipfing mounted a polemical campaign for the chamber music. Many of us were struck by its formally unorthodox originality; but we were on thinking that Mendelssohn's expressive burden dwindled into conventionality with age. But at an earlier programme than as a richer spirit, a temperate but valiant defender of the old tradition against the coming Wagnerian revolutions.

The third music — the intensive and

too too straddled \_\_\_\_\_ explore. The \_\_\_\_\_ the also-rans was far better – lucid, period-steady (a Botstein trademark), pristinely charming in *Madama Butterfly*. \_\_\_\_\_ pieces \_\_\_\_\_ wound up the superior skills of Mendelssohn's "Scottish". Despite \_\_\_\_\_ misleading "no. 3" it was his \_\_\_\_\_ symphony, and Botstein explored it with rare *elan*. I have not \_\_\_\_\_ the puny, puntal writing in the first movement addressed with \_\_\_\_\_ well-placed muscle, nor the Adagio \_\_\_\_\_ to poised, long-breathed \_\_\_\_\_ instead \_\_\_\_\_ tentatively ravished \_\_\_\_\_. The Festival \_\_\_\_\_ consists chiefly of young \_\_\_\_\_ professionals, ununed to anything much like pianissimo but athletic and musically in any other vein: they were a \_\_\_\_\_.

\_\_\_\_\_ the \_\_\_\_\_ concert they did achieve a nerve-and pianissimo \_\_\_\_\_ the \_\_\_\_\_ Overture; \_\_\_\_\_ then we had not only the Overture but \_\_\_\_\_ sung Frolog's \_\_\_\_\_ Marching \_\_\_\_\_ opera \_\_\_\_\_ Heißen, \_\_\_\_\_ an ingenious choice, for \_\_\_\_\_ tortured "underworld" libretto had \_\_\_\_\_

cunning, and he placed it ~~in~~ the "Lobgesang" symphony-cantata - impeccably Christian stuff, performed at Bard with impeccable fervour. Duly prompted, we heard ~~the~~ works as haunted by unspoken echoes, and ~~the~~ music gained immeasurably.

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**MARLBOROUGH 6 Sculpture.**  
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# A case of who dares, buys

Antony Thorncroft on how Cotswolds dealers are faring

**T**WO OR three years ago it was a popular dream. Sell your London property at a vast profit; or retire to the Cotswolds and start afresh in the antique business. If you were a London antique dealer, plagued with rising rents and rates, and even more incentive to join the 100 and more traders who have moved to the Cotswolds, a viable, alternative to the capital.

The advantages are still there - the beautiful countryside, the relaxed lifestyle, the support of the local community who tend to co-operate as much as they compete. The only disadvantage is the lack of customers. Here and Moreton-in-Marsh, Broadway and Burford may look crowded on a warm summer afternoon but at the holidaymakers are buyers of antiques.

The retailers need the American collectors. Above all they need the rich Americans who have traditionally furnished their elegant homes from the village antique shops. All are thin on the ground. In particular the British. Trade is definitely sluggish, but so far there have been no big closures. Kenilworth, the only Cotswold dealer trading, came to the main property rather than paintings. It is really a question of confidence. Undoubtedly there has been some impoverishment. Money has been tight at Lloyd's.

Profits are down; the sharp decline in house prices has curbed the pleasures of moving and furnishing a new home. But basically traditional antique collectors have pulled in their horns; they feel guilty about spending money.

It is worst perhaps for the picture dealers. The antique furniture buyers have done better. Their consciences can justify their purchases as utilitarian or Georgian or Victorian chairs. A picture is seen as an extravagance in the gloom there are reasons for the Cotswold dealers to keep their confidence.

They are probably doing as badly as most of the London trade. Their overheads can be up to 50 per cent lower and their customers are regular customers. Although the Cotswold dealers' trippers by the hundred they rarely spend more than £100 on a holiday memento.

There is a network of local and foreign buyers - around half are dealers themselves - who they have to still be seen in a particular picture, or a Chinese figure, or an old chest, or a 17th century long case clock. The question is whether they have to buy that picture.

Oddly, the problem for dealers is a shortage of high-quality antiques. The sale prices have fallen, the main source of dealers is turning away low price, material and asking potential sellers to put reserves on even quality antiques. Unless there



This blue-john tea chest has a maceaser ebony lid with ornate decoration. It will be shown by Witney Antiques

is an urgent need to sell, prices are likely to fall. The dealers are waiting for prices to improve before they dispose of their goods.

When a good picture, or a piece of furniture, appears dealers are quite keen. The prices have not fallen as much as buyers expect, although dealers will probably be more prepared to accept an offer. The dealers have found that potential buyers are not coming to the auction houses, are offering them high-quality goods at attractive prices.

Of course there is nothing more tedious than sitting in a shop waiting for custom, so Cotswold dealers are not and are working harder. For picture dealer John Nott of Broadway this means doing the big fairs, such as the recent gathering at the National Exhibition Centre, the largest of its kind in the country. There was no fall in the number of visitors and most dealers did enough business to go home reasonably happy. Nott reckons this is the worst recession he has known but his 20 years of trading have enabled him to build a regular clientele which tides him over.

For Rick James, of the Priory Gallery at Bishop's Cleeve, it means trips abroad buying continental pictures by artists such as the late 19th century portraitist of pretty women, Toussaint, which are still in demand by affluent continental dealers and collectors. He has seen an improvement in the past quarter and is now



A Coalport teapot, basin and jug in the dollar pattern, circa 1810

buying again. For Brian MacDonald of the Cotswold Galleries it means constant travel linked to lectures in which he instructs potential clients in the attractions of oriental carpets, in particular nomadic rugs. He is the first dealer in this specialist sector to set up in the Cotswolds and is happy with the move.

Collectors enjoy a trip into the country and his costs are much lower than in London. Business may not be as brisk as he would have hoped but Persian carpets and rugs will always be a sector in which buyers are active and he finds he can service his worldwide clients from Stow.

Manfred Schotten is another specialist dealer, in his case golf and tennis memorabilia, who finds few disadvantages in being based in Burford. Like other Cotswold dealers he has

detected an improvement in demand in the last two months and feels that his small, keen, network of international collectors will always be in contact to see if he has added to his stock. The Japanese have temporarily deserted this field and prices at the golf memorabilia auctions in the summer were lower than in 1990: no anyone wanting a 19th century golf club or tennis racket can expect a bargain.

The Cotswold Galleries has found buyers prepared to buy if the price is right. It recently held a successful exhibition of Scottish art with an average price of \$4,000 a painting, and in September is offering 20th century British pictures ranging from the Bloomsbury School onwards. About two thirds of its customers are from London and the Home Counties.

Undoubtedly the Cotswold

dealers are having to work harder to stay in profit. Unlike their London rivals they tend to run their businesses on a tighter rein and are reluctant to build up excessive bank overdrafts. For many it is an agreeable way of life rather than a way of making a fortune. To succeed in 1991 you have to try.

Witney Antiques, for example, is putting together in the autumn its 10th anniversary built around antiques associated with tea drinking - caddies, services, pots, etc. Other specialist dealers, such as David Ingham with silver, John Horne in ceramics, and Ray O'Shay in prints, are co-operating, and there will be a comprehensive catalogue. The annual show usually located in London, and is an indication of Cotswold determination to ignore the recession.

## Walsall's hidden treasures

**W**ALSALL is not a name which tumbles from the lips when chat turns to art galleries. "Glasgow" and the "London" and it could be "Tate", Hayward or a

number of others. The response is not likely to be Garman-Ryan. It is more likely to be - where? what?

In fact, the Garman-Ryan collection is rich, eclectic, personal. Critics admire it, but the public knows little of it. "Even in the Midlands, a lot of people don't know it is here," confesses Jenkinson, director of the museum and art gallery in Walsall. There is a case for arguing that Garman-Ryan is the most striking and personal collection put together in Britain this century.

Nearly all works were drawn together between 1959 and 1973 by Kathleen Garman, the late Lady Epstein, and by Sally Ryan, an American sculptress and painter who was a descendant of Thomas Fortune Ryan, an entrepreneur from the mid-19th century baron era and one of the anti-trust legislation was originally directed.

Garman was brought up in the Black Country, which is why she brought the collection to the museum and art gallery in Walsall, a west Midlands town to the north of Birmingham.

It was a massive addition to the cultural treasures of the region in particular and the nation in general. Few Walsall, the collection is an embarrassment of riches. "It was left to us on condition everything is on display at one time," says Jenkinson. That condition has been met.

Upstairs in the present Edwardian gallery, compressed into one high, barrel-vaulted room with inadequate lighting and technologically poor ventilation, the intimacy of the works, for the most part small in size, is dissipated by crowding.

The collection's centrepiece is a series of 11 panels by Sir Jacob Epstein, running from early drawings to the sculptures for his sculpture commissions. But the collection broadens from that into works by Epstein's friends - Modigliani and Auguste John, for example - and into works by those connected with the family, like Lucian Freud. But Garman and Ryan were canny buyers and they extended the collection with the works of French artists such as Cezanne, Degas, Gauguin, Manet, Monet, Matisse and Picasso. To turn the embarrassment of riches into a celebration,

the Walsall borough council would like to build a new museum. It has spent £250,000 on preliminary work. Plans have been drawn up by Levitt Bernstein Associates for a gallery which would space out Garman-Ryan through a series of interlocking rooms, permitting the works to be hung in the space they deserve and in the environmental surroundings they demand, and also ensuring easy access.

The difficulty is that the council has run out of money and cannot find the £2.25m to £2.75m necessary from its own resources to build the gallery. If it is built, it will be one of the few galleries to be constructed in the UK during the 1990s, but, as Jenkinson signed, "everybody is fund-raising at the moment."

No planning has been involved, but Garman-Ryan effectively complements other collections in the Birmingham Black Country conurbation. The biggest

**Paul Cheeseright on an art collection that deserves better**

collection is in the Birmingham Museum and Art Gallery, where the paintings are displayed according to different schools and different periods with a particularly fine gallery of Pre-Raphaelite and water-colourists.

Elsewhere in the conurbation, the Wolverhampton Art Gallery and Museum, with an annual budget of £10,000 for acquisitions, concentrates on contemporary art. But, outside the municipal ambit, there is the Barber Institute of Fine Arts at Birmingham University.

Then, over the last 50 years, a collection of paintings, running from Sella to Magritte, to represent rather than cover the major schools of European art, has been cautiously assembled with an emphasis on quality.

**Walsall Museum and Art Gallery, Lichfield Street, Walsall. Tel: 0922 551133. Open Monday-Friday 10am-5pm, Saturday 10am-4.45pm.**

**Birmingham Museum and Art Gallery, Chamberlain Square, Birmingham. Tel: 021 235 2894. Open Monday-Saturday 9.30am-5pm, Sunday 2-5pm.**

**Wolverhampton Art Gallery and Museum, Lichfield Street, Wolverhampton. Tel: 0902 315032. Open Monday-Saturday 10am-5pm, Sunday 12-5pm. Barber Institute of Fine Arts, East Gate, University of Birmingham, Edgbaston Park Road, Birmingham. Tel: 021 473 0962. Open Monday-Friday 10am-5pm, Saturday 10am-1pm.**

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COLLECTING

# Germany poised for artistic renaissance

ONE OF the minor mysteries of the art market is why Germany has played such a passive role in the past few decades. Few nations have a stronger artistic tradition, and the wealth created there since the Second World War has ensured that there is a plethora of collectors, not only for expensive international art, such as Impressionist and contemporary paintings and sculpture, but also for Old Master paintings, for tribal art, for antiquities.

There is a long history of connoisseurship in Germany, and an ingrained knowledge of old and worthy which has not been deflected by the sudden appreciation - and downfall - of the

Probably the competing financial political cities - Frankfurt, Munich, Hamburg, Berlin - prevented the emergence of one powerful arts trading centre. But whatever the reasons for past reticence, Germany is now geared for action. Sotheby's has committed itself heavily. This year opened an auction house in Berlin - in the Unter den Linden - and will hold regular sales of modern art. It is still offering earlier German art in Munich. Christie's is staying aloof at the moment, reassured by its in selling German art

through LAMMA. But undoubtedly by 1991 and the breaking down of trade barriers, Germany will become a main auction centre. There are already signs of Germany raising its game in the creation of antique law which match in quality and quantity, the best of any nation. The Orangierie in Berlin has always maintained a high, if rather exclusive, reputation for displaying exceptional traditional antiques but its biggest general fair in Germany takes place every autumn in Munich. This year the German Art and Antiques

Fair will again be held in the Haus der Kunst, but at a different time and in a different way. It was traditionally scheduled for October in the appropriately artistic environs of the Haus der Kunst. This is being renovated so the fair has moved to the Munich Trade Fair Centre and to an earlier date, 12 September 27 from October 6. The venue may not have the prestige of the Haus der Kunst but it offers the 153 dealers taking part around 20,000 works of art, and the organisers are determined to ensure that the fair looks good.

All the dealers are German, but next year the organisers intend to open the doors to overseas dealers in recognition of 1982. So this will be the last time to observe the holdings of the German trade presented to a mainly but not totally German audience. Last year the fair attracted 30,000 visitors - more than Grosvenor House - and although local dealers there were plenty of Swiss, Austrians and north Italians. There were many dealers because Germany, now at the crossroads of Europe, is a good place for hidden treasures to be found. The market on display

has a freshness often missing from fairs in London and Paris, where antiques previously seen at auction in shop windows appear with regular monotony. Virtually all the top German dealers, led by Berkeimer, a Munich dealer with a London outlet, have taken part and every conceivable type of respectable antique will be on offer, but with an emphasis on Old Masters, ceramics, and continental art, plus a good showing of 20th century German art. In the last lacklustre season in London one of the bright

tures - the strength of German buying, along with Italian and Spanish dealers. There was a record price of £1.59m at Christie's for an item of German furniture, a late 18th century commode made by J.G. Fiedler, and German Expressionist art has been one of the few encouraging areas in the depressed market for 20th century art. A trip to Munich, to acquire, to make contacts, and to enjoy a crash course in German taste, would seem a sensible move for any British antique dealer and for the present private collector. They might combine it with a visit to the Palazzo Strozzi, where the Florentine antiques fair nicely tops and tails Munich.

Antony Thorncroft

## In a palace of pleasures

Susan Moore reports on the verve and vision of the grandest Italian antiques fair

THE MASSIVE bulk of the Palazzo Strozzi, the largest of the 15th century palaces, makes an appropriately imposing venue for the grandest of the Italian antiques fairs. Its boldly rusticated facade shows the piazza, its pietra forte walls embrace well over an acre. "Imagine demolishing the palace in Florence," Aldous Huxley. "It would be about as easy to demolish the Matterhorn."

This month sees the 17th biennial Mostra Mercato Internazionale dell'Antiquariato, from September 21 to October 9. Here the organisers revel in making a virtue out of a necessity. The palace, with its relatively small, almost cell-like Renaissance rooms, is transformed into a sort of Western-style souk of opulent booths. Its metamorphosis is achieved with a verve and visual invention unimaginable north of the Alps.

The fair marks the end of the summer break and the launch of the season as Italians return to the cities after the lakes and the coast. Arguably it is the best time to be in Florence. The international community of dealers certainly thinks so. This year's event represents more than 60 Italian exhibitors, Antonelli and Bellini among them, plus a handful of British and German dealers, including Agnew's, Colnaghi, Harari & Johns, and Lingens. Sculpture dealer Bruno Scardone comes from Lugano, De Jonckheere from Paris. Kekko brings Old Master drawings from Toronto, Richard Feigen Old Master paintings from New York.

A first is the group of 11 top dealers of the Association of Professionals in the Antique y Mercato. The association has a fair earlier this year at the Rome fair in May, and its presence signals an increasing interest in the two-way traffic of works of art between Spain and Italy.

The increased internationalism of the participants is the efforts of the organisers to revitalise and modernise the fair after a period of stagnation. This year, too, the exhib-



Reprobated: Benvenuto di Giovanni's "Assumption of the Virgin", of 1488, is the most important picture at the fair. It will be shown by the commission made up of representatives of the Soprintendenza ai Beni Artistici e Storici, of the Accademia di Belle Arti, and of the Soprintendenza ai Beni Culturali.

For the Italian trade, the advantage of foreign participation is that the fair will have the attraction of offering something new to the home market, in contrast to the large number of small fairs in Italy which are simply to demonstrate the abundance of goods within the country.

For the foreign trade, the Italian works of art, the vast majority of which is bought by Italians, the fair provides an excellent showcase. London dealer Derek Johns, exhibiting for the first time, explains: "We are going in search of the strong Italian market in the past four months all I have been selling are Italian pic-

tures. I don't have things that are decorative, and I don't have the dealers to specialise in still life and decorative. Perhaps 80 per cent of our business is still in the decorative. I don't have a commercial objective for going to the fair. I am trying to make a statement rather than sell things. I hope we can attract collectors, but if we don't, well, I love Florence and, as you can imagine, none of my mind being there either."

Over the last few years the quality of the paintings on display at the fair has improved noticeably. It is not just the quality of the art - rather than the quality of the show, Feigen, for instance, is repatriating what he believes will be the most important picture at the fair, Benvenuto di Giovanni's 9th high Assumption of the Virgin, 1488. The banker J. Pierpont Morgan bought it in 1910 and bequeathed it to the Metropolitan Museum, where it was shown in 1978. Important in his own right is his own Caracci's "Assumption of the Virgin", of 1600.

Agnew's is planning to take Titoretto's "Deposition of the Body" of 1550s and, of local interest, three 16th century gold ground panels by Mariano di Nardo illustrating scenes from the Life of St Stephen for the altarpiece of the Florentine church of Santa Maria in Pane. Colnaghi is offering works from the 14th to the late 18th century, including a predella of Fra Bartolomeo's "St. John the Evangelist" and a 15th century gold ground panel by Bernardo Daddi of "St. Dominic". Its selection represents all the centuries up to the 19th, on from the 18th century views of the Arno by Thomas Patch and William Marlow. The stand will also have Florentine Old Master drawings from the dealer Katrin Bellingier, and Renal-

London dealers Agnew's and Colnaghi both reported good sales in 1989, as did Marian Banks of the Gallery Kekko, exhibitors of all years' standing. According to Herr Lingens, however, fair business has changed. "If a guy goes to a fair these days thinking he is going to do business, he is dreaming." The success depends on "finding the right thing, researching it thoroughly, and then presenting it to old, established clients." Why, then, does he participate in the Biennale? "To show my face, and have fun."

New exhibitor Richard Feigen has adopted a similar attitude from the outset. "We have

drop all fairs, except perhaps the Art Show in New York. I don't have things that are decorative, and I don't have the dealers to specialise in still life and decorative. Perhaps 80 per cent of our business is still in the decorative. I don't have a commercial objective for going to the fair. I am trying to make a statement rather than sell things. I hope we can attract collectors, but if we don't, well, I love Florence and, as you can imagine, none of my mind being there either."

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Gold ground triptych by Andrea de Frenza, to be shown on the Lingens stand

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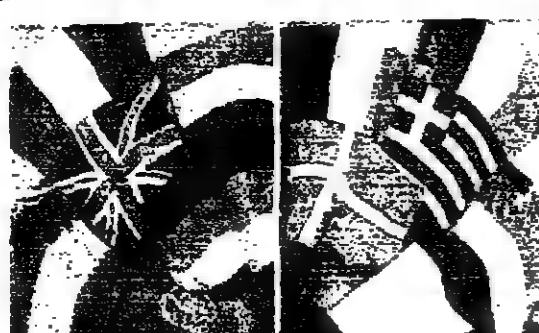
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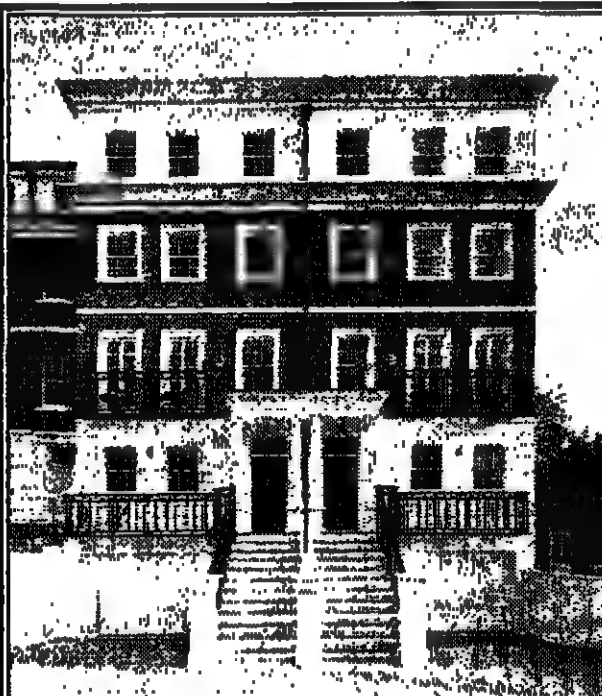
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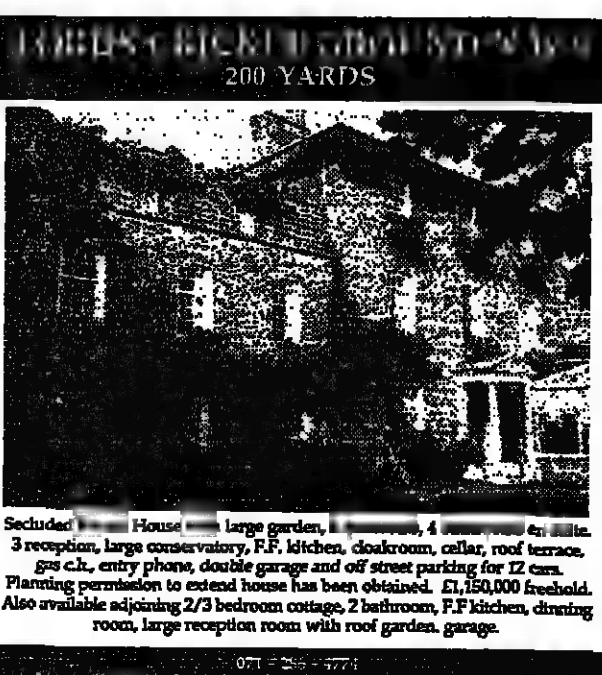
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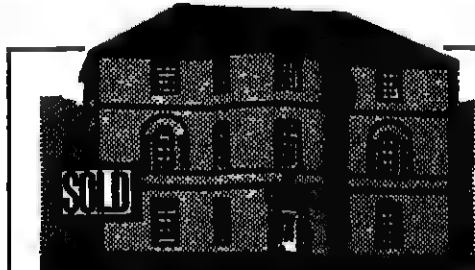
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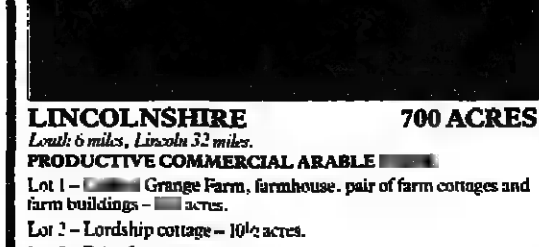
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## TELEVISION

SATURDAY

## BBC1

7.05 Haricungas and Snowflakes. 7.30 Phonocaster. 7.55 Kasper. 8.15 The 2.15 from Manchester. 10.15 Weather.

10.15 Grandstand introduced by Desmond Lynam. Including at 10.20 Cricket from Lord's: The Ashes Test (1st day) between Surrey and Hampshire. 10.45 Football Preview: With guest Graham Taylor. 1.00 News. 1.05 Water Skiing from Thurrock: The European Water Ski Masters. 1.25 Football: The Ladbrooke Sprint Cup. 3.05 Cricket. 3.25 Racing from the Curragh: The GFA National Stakes. 3.30 Rugby Union from Twickenham: England v USSR. 4.35 Final Score. Times may vary.

5.00 News: Weather.

5.15 Regional News and Sport.

5.15 Only Fools and Horses. Comedy starring David Jason and Nicholas Lyndhurst.

5.45 Bruce Forsyth's Generation Game. Favourite memories from last year's series.

5.50 Film: Caddyshack. Paul Hogan stars as the laid-back Aussie adventurer who faces a culture shock when he visits New York City. Also starring Linda Kostelny (1980).

6.00 Bird of a Feather. The irrepressible Chigwell's wives, Sharon (Pauline Currie) and Tracy (Linda Robson), find themselves under investigation.

6.20 The House of Eliott. Part two. Starring Stella Gonet and Louise Lombard.

6.25 News and Sport: Weather.

6.45 World Championship Boxing. Live coverage of the World Flyweight Championship from Belfast between Britain's Dave McAluley and South Africa's Baby Jake Madala. Presented by Chris Lewis with commentary by Harry Carpenter.

6.50 Film: Best Seller. A former MI-6 man helps an ex-cop write a book based on his life as a professional killer. Action drama featuring James Wood and Brian Dennehy and Victoria Tennant (1987).

7.15 Film: Nightfall. Comedy thriller starring Darren McGavin and Carol Lynley (1971).

1.00 News: Weather.

1.05 Close.

## BBC2

5.00 Open University.

2.45 Mahabharat. (English subtitles).

3.25 Cricket: NatWest Trophy Final. Hampshire v Surrey. Tony Lewis introduces live coverage from Lord's of this 60-overs-per-side match which promises to be one of the most highly contested finals in years. With commentary by Richie Benaud, Ray Illingworth, Geoff Boycott and Jack Bannister.

7.45 News and Sport: Weather.

8.00 Made in Japan: Arata Isazaki. On the eve of the major Japan festival, the BBC profiles three key figures who are at the centre of modern Japanese culture, beginning with architect and designer Arata Isazaki. The film looks at his most important buildings, including a sports palace for the next Olympic Games in Barcelona, and explores how he has synthesised ideas from Japanese culture with influences from the West to create his own unique style.

8.50 Tango with Mingwaga. The Made in Japan profiles continue with a look at the highly acclaimed director Yukio Ninagawa. His latest production is a contemporary Japanese play called Tango at the End of Winter. The film shows his work on the play and also follows the success and failures of this unique cultural exchange.

9.30 Kyoto, My Mother's Place. Although best known for his feature films, director Nagisa Oshima's contribution to the Made in Japan season is a moving reflection on his home of Kyoto. In it he examines his mother's life, restricted by society as a widow, and his own feelings of hatred for the old capital city.

10.30 Film: A Taming of the Shrew. Fast-paced satire on the theme of money. After success in tracking down petty offenders an inspector for the Japanese National Tax Agency goes the distance to go after a major criminal. Features starring Nobuko Miyamoto and Masahiko Tsugawa (1987) (English subtitles).

10.35 Cricket: NatWest Trophy. Tony Lewis introduces highlights of the final between Hampshire and Surrey.

1.00 Close.

## LWT

5.00 TV-am. 5.35 Motormouth. 11.30 The ITV Chart Show. 12.30 pm Supermarket.

1.00 ITN News: Weather.

1.05 LWT News: Weather.

1.10 Saint and Greenleaf. Previewing next Wednesday's friendly international between England and the World Cup holders, Germany. Plus all the latest football action and news.

1.55 Golf PGA Tour '91. Merrill Lynch Shoot-Out.

2.55 Film: Died in the Wool. A woman goes into the woolshed on her farm in New Zealand, only to find an auction, packed into one of her own bales of wool. Thriller based on the novel by Ngaio Marsh and starring George Baker (1975).

4.45 Results Service. The latest footballing scores and stories.

5.00 ITN News: Weather.

5.05 LWT News: Weather.

5.15 10 Sharp Joining Pat Sharp are footballer Gary Lineker and New Kids on the Block brother Marky Mark.

5.30 Baywatch. Lt. Buchanan's son plays truant and becomes involved with reckless power skiers. Starring David Hasselhoff. Blood Day. New series. Cilla returns as TV's chief match-maker.

7.30 Film: On Her Majesty's Secret Service. George Lazenby stars as 007 on the trail of arch-enemy Blofeld (Telly Savalas) after threats to world peace are made by the madman. Also starring Diana Rigg (1969).

10.00 ITN News and Sport: Weather.

10.15 LWT News: Weather.

10.20 Tarrant on TV. Chris Tarrant dips into the archives from his recent series to trace the way condoms have affected our society, as well as sex commercials begin to influence the way other products are advertised.

11.20 Film: So Fine. A college professor inadvertently launches a new fashion when he is abducted by a gangster. Comedy starring Ryan O'Neal (1981) ITN News Headlines.

1.10 Shogun: Get Set Stuffed.

2.30 Baseball 1991: ITN News Headlines.

3.20 Night Heat: ITN News Headlines.

4.15 The Hit Man and Her.

## CHANNEL4

5.00 Early Morning. 5.35 Class by Class. 10.00 Check Out 91. 10.30 Wagon Train. 11.30 Australian Rules Football. 12.30 pm American Football. 1.00 Red 42.

1.00 Film: On Moonlight Bay. Doris Day stars in this pleasantly nostalgic period musical, set in small-town Indiana on the eve of America's entry into the First World War. Also starring Gordon MacRae (1951).

2.50 Girl of the Storm. Animation from Brazil.

3.05 Channel 4 Racing from Kempton Park. Including the 3.15 Bonus-Print Stakes, 3.25 National Stakes, 3.45 Geoffrey Hamlyn Handicap Stakes, 4.15 Bonus-Print September Stakes, 4.45 Spathehouse Handicap Stakes. Introduced by Graham Gooch, with commentary by John Farnham reporting from the paddock.

5.10 Brookside.

5.30 The Big M. Martin Duffy introduces coverage of the wheelchair basketball tournament from Sheffield's Pond's Forge. League champions Sheffield Steelers triumph over London's Capital City Jazz.

7.00 The World This Week.

8.00 The Parenthood Game. Starting with courtship and breeding, the Survival team trace the course of childhood in a wide range of animals, from centipedes to lions.

9.00 Film: My Dinner with Andre. A sad never-made-it success-story, and a brilliantly successful director get together and swap stories about their psychosomatics. Louis Malle drama starring Wallace Shaw (1981).

11.05 As It Happens. Andy Kershaw rides into Bandera, Texas, the cowboy capital of the world for rodeo weekend. Steer-ropers, bull-riders and cow-punchers are coming from all over the Lone Star State for the big event.

12.40 Manhattan Cable.

1.25 American Football - Red 42. Mick Luckhurst and Gary Imlach with action from the National Football League.

1.55 The Oprah Winfrey Show.

2.40 Close.

## REGIONS

ITV REGIONS AS LONDON EXCEPT AT THE FOLLOWING TIMES-AMERICA:

12.30 Animated Shorts. 1.05 The 1.15 The 1.30 The 1.45 The 1.55 The 2.05 The 2.15 The 2.25 The 2.35 The 2.45 The 2.55 The 3.05 The 3.15 The 3.25 The 3.35 The 3.45 The 3.55 The 4.05 The 4.15 The 4.25 The 4.35 The 4.45 The 4.55 The 5.05 The 5.15 The 5.25 The 5.35 The 5.45 The 5.55 The 6.05 The 6.15 The 6.25 The 6.35 The 6.45 The 6.55 The 7.05 The 7.15 The 7.25 The 7.35 The 7.45 The 7.55 The 8.05 The 8.15 The 8.25 The 8.35 The 8.45 The 8.55 The 9.05 The 9.15 The 9.25 The 9.35 The 9.45 The 9.55 The 10.05 The 10.15 The 10.25 The 10.35 The 10.45 The 10.55 The 11.05 The 11.15 The 11.25 The 11.35 The 11.45 The 11.55 The 12.05 The 12.15 The 12.25 The 12.35 The 12.45 The 12.55 The 13.05 The 13.15 The 13.25 The 13.35 The 13.45 The 13.55 The 14.05 The 14.15 The 14.25 The 14.35 The 14.45 The 14.55 The 15.05 The 15.15 The 15.25 The 15.35 The 15.45 The 15.55 The 16.05 The 16.15 The 16.25 The 16.35 The 16.45 The 16.55 The 17.05 The 17.15 The 17.25 The 17.35 The 17.45 The 17.55 The 18.05 The 18.15 The 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DOES advertising kill? The European Commission clearly thinks so, for it is attempting to promulgate a law which would ban all advertising and promotion by cigarette companies throughout the European Community. The Commission's argument is that such advertising induces people to smoke, or smoke more, and that this in turn will kill said people or a fair number of them.

Naturally, cigarette companies are up in lungs over this, complaining of infringement of trade, free information and all other good things.

Last week, I was button-holed by the head of one of these companies,

## Warning: advertising can make you ill

Dominic Lawson looks at the logic behind avant garde marketing

a genial and shrewd man who smokes large quantities of his business's products and, I have to say, looks very well on it. He explained to me that the European Commission's idea was a great nonsense because his advertisements, and those of his rivals, didn't actually lead to people smoking more cigarettes. This surprised me, so I asked why he bothered to advertise.

Because the others did, he said, and it was important for his brands to be equally in the public eye. But surely, I went on, if the European

Commission has its sanctimonious way, then he and all of his rivals would be equally banished from our hearings, so none would gain an advantage, none would lose sales, and all would have hundreds of millions of extra pounds to give back to shareholders in dividends.

"Oh, no," he replied wearily, "we'd just find worse uses for the money than advertisements." I suppose by that he meant diversification into non-cigarette activities and he is probably right at that.

I am sure that the cigarette boss

was right in one of his other paradoxical remarks: that the advertising the cigarette companies push out doesn't actually make people smoke more. It is all cryptic to an absurd degree, perhaps because the Advertising Standards Authority insists that it be so. Some of this, like the Silk Cut advertisements, is elegant and clever but the only advertising catchphrase discernible is the hardly-enticing "cigarettes can seriously damage your health."

But what motives does a company like Benetton have for its

equally obscure and now withdrawn campaign of giant posters of a newborn baby, complete with umbilical cord and associated gore? I wouldn't have censured the advertisement myself, just as I'm sure the ASA would not have done if the advertisement was for an appropriately worthy cause, such as Birthright.

Offence was taken not at the picture itself but at the fact that it was being used for profit. We have many more financial prudes in Britain than sexual prudes.

I don't believe the advertisement

would have been any more successful at putting Benetton sweaters on people's backs than artistic cigarette ads make people smoke more.

In the UK, advertisers specialise in such work, producing television campaigns which baffle the public, excite the pundits, win prizes at film festivals and ensure that the director's name gets well enough known for him to do what he really wants: make obscure, shocking feature films in Hollywood.

The advertising company knows that the managing director of the

client, for all his skill at personnel management and his degrees from business schools, has no feel for what advertisement will appeal to the public. So the poor man is putty in the hands of the agency, which wants to make its own name rather than that of its client.

It is different in the US, where pretentious attempts at avant-gardism never, but never, get in the way of pushing the product. There is an advertisement running on US television which shows a couple dancing around a ballroom, he with obvious discomfort. Then, a voice booms "Do you have haemorrhoids? Take X for fast relief."

No, advertising doesn't kill. But sometimes it makes you want to curl up and die.

*Dominic Lawson is editor of the Spectator.*

### Private View

## The eagle of Elm Street

THE OPENING sequence of *Fraudbusters* goes like this. We are on the top floor of a modern office with shatter-proof windows. We hear distant theme music. The camera pans down a conference table, stopping at each pile of documents before focusing on the face behind it: first a burly young man (clearly a policeman, and black, just like in the American crime soap), then a forty-faced accountant, a languid lawyer, a rumped computer buff.

Finally, we reach the head of the table. We see slim fingers rifling papers and on each finger a shapely, blood-red nail. Freeze.

Actually, *Fraudbusters* has not been made yet. But when the TV moguls approach me I shall have no hesitation (Equity permitting) in casting Barbara Mills, QC, in the lead.

Why shouldn't Nature sometimes imitate Art? Mrs Mills, director of the Serious Fraud Office, in Elm Street, London, for exactly one year, is perfect for the part. Her sandy hair is coiffed, her attitude demure and a touch schoolmistressy, her voice light and upper class. Behind a pair of enormous glasses the eyes suggest she is a humorous, jolly sort. Her occasional smile is sudden and dazzling.

In the canteen below I imagine a team of investigators, fresh from a dawn raid in the City of London, referring to her with mixed reverence and affection as "Her Nibs", or "Old eagle-eyes".

*Fraudbusters* would bulge with dramatic contrast between the no-nonsense public Mills and the jokey and passionate private one. Unfortunately, this is real life. The SFO director refuses point-blank - well, nearly point-blank - to talk about herself. The self-confident barrister who was Number Two for the prosecution in the first Guinness trial points out that she is a civil servant now, and that is the rules.

But she has extra cause to be wary. Her businessman husband, John, a Labour councillor in Camden, has in the past been convicted for breaches of trading standards and seen two of his companies go bust. When I asked his wife if that was not embarrassing, she snapped: "That's an old story."

Mills has made some tough speeches about the duty of professional people to blow the whistle when they suspect fraud. In conversation, she is careful not to point the finger. I asked her: Are you suggesting there are a lot more crooks in the professions these days?

"I don't say that. What I do say is that there are a number of them. It's a small number but not a negligible one, and it is in my view the professionals themselves."

"If you cannot have confidence in the honesty of a professional, that really does rock the whole foundation of financial trust."

The director of the SFO is not, of course, allowed to discuss publicly cases such as the Bank of Credit and Commerce International. I mentioned the apparent failure of auditors to spot holes in their clients' accounts.

"You are getting a number of cases where there seems to be a clean bill of health given by the

auditors and then fairly shortly thereafter things go wrong. I don't know what the problem is, in the sense that I am not an accountant. But I am sure that sometimes the problem is that the client doesn't want to tell the auditors the whole truth. It is very difficult, then, as I understand it, for the auditors to get behind that sort of problem."

I get the impression from your speeches that you feel the world is a bit cosy, and relations between companies and their auditors...

"Are a bit too close..."

Yes.

"I don't know, it is thing which I have thought about and talked to a lot of accountants about, because I am cautious about treading into someone else's territory."

What about business ethics generally? I quoted the view of one banker friend that the arrival of American and other foreign finance houses, and the consequent competitive pressures, had undermined moral standards in the City. Can you detect evidence of that?

"I don't think I can. And I don't

**Christian Tyler meets Barbara Mills, scourge of the swindlers, on her first anniversary as head of the Serious Fraud Office**

like attributing moral decline and so on. There is always a tendency for older people to feel that the younger generation is not as good as they were.

"There have been City frauds dating back to the South Sea Bubble. They come and they go. There is a slight tendency to hark back to the halcyon Golden Age when a gentleman's word was his bond. I'm not sure that the Golden Age ever really existed."

The apparent increase in fraud might be explained by the fact that more dubious deals were being referred to the police, she said. Again, the recession was exposing some of the investor frauds as victims' funds dried up. Computer technology, while helping the fraudster, was also helping the sleuths. For example, she said, "our people can now tell whether a disc is accidentally wiped or deliberately wiped."

Do you think that tighter regulation has a perverse effect on people's attitude to financial crime - it tempts them to themselves? If the rules don't expressly forbid it, then it's OK?

"Yes. I do get concerned if people get carried away by a rule book. I prefer the general principles approach. It sounds prissy, but it's actually a pretty good test when you're in a tight corner. Would you mind the people you work with, people who have respect for you, knowing what you've done? Forget the rule book."

I hoped at this point that Mills would show me the woman behind the functionary. Yes, I said, but a conscience, a sense of right and

wrong is something you learn as a child, is it not?

"I agree, I think a lot has to do with your upbringing."

Were you brought up with a strong sense of right and wrong?

"I really don't know. I have always minded about things being fair and just and reasonable."

Were you brought up in a strict...

"Not particularly. Sorry, I'm not talking about my background."

What about your family, I read that your husband and daughter are labour councillors. Do you have political views?

"I'm sorry, I'm simply not talking about my family."

Are you Labour too?

"Sorry, I'm not talking about it. I'm a civil servant. I'm talking to you because I do this job. I persisted and she relented a little."

"Obviously I'm interested in politics but I am not a political person. I vote, like everyone else. I'm interested in the same way that I'm interested in financial affairs, in foreign affairs. I'm prepared to talk about what it is like being a woman in a man's world, though I feel it's a man's world, but not about my family."

(All this was said quite pleasantly, without the haughty air I have found in some senior women civil servants.)

I am going to ask you about being a woman because we're not so sophisticated in Britain yet that it ceases to be a matter of interest. You've had four children. How did you decide to have both a family and a career?

"As far as I was concerned I have always been treated as an intellectual equal until I left university, and it never occurred to me that I would be treated in any other way. I married very young - very happily - and I think it was never an issue that I wasn't going to do what I wanted to do, which was to be a barrister."

"What I would say is that it is quite hard physically, as well as a quite tough, demanding job mentally. I thoroughly enjoy having the best of all worlds. So really I think I am very lucky. I spent a lot of time with the children when I wasn't working, and always at weekends. We are still a very close family."

Why was it physically so tough?

"Because you are on the go for such a long period of time, [she had her four children in the first eight years] deprived of sleep and still having to do the best for your clients the next morning. It can be quite a strain."

It is said that women are constitutionally tougher than men. I asked whether they also had a different, maybe tougher, approach to the law?

Mills said she didn't think so.

You have been described as more persistent than brilliant. Would you agree with that?

She looked miffed. "I never claimed to be brilliant. But I had a reasonably good academic career. I think a pretty practical and that's one of the things that attracted me to doing fraud."

There were advantages and disadvantages to being a woman in what used to be very much a man's club, she said. "You are noticed more, both for good and for evil. Of course

sometimes appearing too innocent of the politics of political journalism. But no one doubts his ready access to the prime minister, underlined by his presence at meetings of the war cabinet during the Gulf conflict.

There are others with influence, though they are not always the same ones who claim it.

Andrew Turnbull, the prime minister's principal private secretary, is a member of the Treasury Mafia. At 46 he is one of the brightest of Whitehall's mandarins, with a judgement much respected by Major. Another grammar school boy, he lists in *Who's Who* Tottenham Hotspur rather than the Arsenal or the Reform as his club. He worked for Thatcher but like Robin Butler, the cabinet secretary, was always careful to play by civil service rules.

Others have survived the transition. Sir Percy Cradock, Thatcher's foreign policy adviser, has played a crucial role in advising Major both on events in the Soviet Union and in securing Britain's rapprochement with Beijing.

Outside Downing Street, Mellor is one of the most frequent recipients of the Sunday morning phone calls. A personal friendship forged when they were both prospective candidates in the late 1970s has developed into a close political alliance. The ebullient, sometimes arrogant, 42-year-old chief secretary to the



Ashley Ashwood

if you are no good you are noticed immediately. I don't have this sort of men-women divide. I have lived in a very male world at work for a long time, and I just do not see it that way."

In *Fraudbusters* our heroine's sex is all-important. In one scene, we hear a grizzled detective opining that just as women make more fanatical terrorists, they also make more fearless investigators.

The real Mills has something of that reputation. She has been more visible and accessible than her predecessor. But she rejects complaints that under her the SFO engages in

"fishing trips", needlessly rocking the share price of quoted companies, or that she is too free with the SFO's special powers to compel potential witnesses to make statements and produce documents.

She would not agree, either, that she is more zealous than a man would be.

The eagle of Elm Street was looking at the wall clock. I got up to go. "Would you like this?", she said, offering me a duplicate tape from the black box that had been recording the interview.

It was a neat touch. I must include it in my TV series.

## Postcard from the edge

Michael Thompson-Noel



YOU WILL bear with me, I know, when I say I have lagged behind the pace this week. I found myself as far removed from the cutting edge of journalistic enterprise and innova-

tion as it is possible to be without actually signing up to write sports reports or book reviews or cookery for *The IndescribablyViciousandPompous*.

I have floated through the week. Have not been connected. Unable to concentrate. Have even stopped worrying about the price of gold. The reason for all this is that I stand at the brink of an eight-week sabbatical. Indeed, I have started it. Yesterday I flew to Athens. Then to one of the islands, Litmos or Skopgas, something like that.

Somewhere plain and simple that has not been overrun by foreigners or those given to too much gaiety, where someone like me can read a book and enjoy simple food and that with colourful peasants while the fond Aegean sun and the slow hand of time work restoratively on the crushed and weary body, the tired and trampled psyche of a man - we'd better say it - who deserves his sabbatical.

I had better tread carefully, for the wracking thought occurs to me that some of you may not receive sabbaticals - may be forced to lurch from year to year revived only by holidays in east Africa or the Alps, your careers, tumultuous though they are, taking on a grey predictability as the years roll by without benefit of something as healing and civilised as a sabbatical.

It's a nice word, isn't it? According to my dictionary, a sabbatical is "a leave, often with pay, granted usually every 7th year (eg to a university teacher)". Yet such is the speed of modern life, and the magnanimity of our employer, that I and my FT colleagues are currently entitled to a seven-week sabbatical per five years' sturdy service. Interrogated gently, the powers-that-be tell me that the FT's scheme is so generous that they might have to curtail it, which is why I dodged off yesterday, to Litmos or Skopgas - up with the pace, at last, if not cleverly out-running it.

There was a time when FT journalists setting forth on sabbatical had to have a worthwhile project lined up - an economics course at Harvard, or discovering what it was that made Legal & General tick: something weighty and uplifting, even pioneering. But these are the informal '90s. We are no longer required to have a project though some of us, I am proud to say, still treat our sabbaticals with reverence and respect.

There will be no high jinks for me: no gadding to the racetrack or slipping with the Dowager Lady Bearbrooke. Instead, in my role as a travel writer, I am using my eight weeks (sabbatical plus extra week) for a series of busman's holidays: Greece, Jordan, Libya, Morocco, Estonia, and so on. Then I will write

them up. Definitely "e" for effort.

I was filling in my visa forms this week when my assistant, Miss Lee, entered the room.

"Explained what I was doing."

"And who will be writing *Hawks & Handsaws* during your protracted absence?" she inquired.

I said: "The ubiquitous Nigel Spivey."

"How deeply wonderful," said Miss Lee, blushing. "But why ubiquitous?"

"Well," I said, "you've only got to pick up a telephone or open a newspaper or attend a cocktail party or go to see the opera with the elephants and there he is, bearing down on you - he must be 7 ft - pumping out charm and classical allusions and capping all your stunts - is there anywhere he hasn't been? - and generally basking in a spotlight of attention."

Miss Lee smiled obliquely. "It is true that Nigel is amazingly entertaining and erudite and witty and attractive to women," she said, "but that is no reason for you to damn him with 'ubiquitous'. He speaks as if he is right so to do. You have several qualities of which we are all fond."

"Such as?"

"Your naivety, for a start. Do you know how mesmerising sheer credulity can be?"

"What do you mean?"

"What I mean is that it was perfectly all right to write about our cruise from Monaco to London aboard the *Sea Goddess II*. But why did you have to go and invent that story about me running off to Copenhagen to live with Erik who was in charge of the sea-defence and brought round the bouillon? It wasn't remotely funny. It had no point. It was OTT, all my friends said so."

"Or what about Colonel MBE - this ridiculous business of pretending that because you're a Kennedy Colonel your identity has been mixed up with that of an officer in US intelligence, with honorary matching rank in the KGB? God, how unfunny."

"Or what about the Hitler diaries - pretending that the combined odds against the diaries' existence and against your finding them were 543N-to-1 and, as such, perfectly acceptable to an adventurer like you?"

I said: "I was in Wittenberg. I did drive to Dresden. The odds are approximately as I stated them."

"Or the column in which you pretended to be offered the editorship of *Harper & Queen*? Or where you were called to Downing Street to hear John Major's views on UFOs? How shatteringly tedious. The fact is, Michael, you need your sabbatical. I expect we shall be in for a memorable eight weeks."

I said: "At least Nigel Spivey won't pretend he's a US colonel."

"He's bright enough," said Miss Lee, protecting her cut.

"Think about it, will you? Can you imagine anything more hysterical than Colonel Nigel?"

## Bacon and eggs at No 10

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women and has given Judith Chaplin, his political adviser as chancellor, the same role in No 10. Another shrewd practical operator, her job is to keep him in touch with his supporters in the country. Together with Sarah Hogg and Nicholas True, a member of the policy unit, she plays a key role in drafting his speeches.

She also seeks to ensure that policies are aligned with politics, that the government directs its efforts towards securing the votes of the working class C2s on which a fourth term may depend. "She watches everything for its political impact. What does it mean for the C2s?", is how a colleague puts it.

Graham Bright, the prime minister's parliamentary private secretary, shares an office with her in Downing Street. He sits in on Cabinet meetings and acts as Major's eyes and ears at Westminster, collecting intelligence and offering soothing words at impromptu gatherings of Tory MPs in the bars and tearooms.

For O'Donnell the Downing Street day starts at 7.15 each morning after a brisk run from his terrace house in Clapham, south London. Like Patten and Sarah Hogg the 38-year-old press secretary is a Roman Catholic, a coincidence that has led the more paranoid among the Thatcherite dispossessed to speak of Papist plots to erase her legacy. He is a passionate soccer fan and an enthusiastic, if less than stylish, batsman in the civil service cricket team.

His break with the traditions of Ingham in the twice daily briefings for political journalists - he skillfully hugs the line between the civil servant's role of promoting government policies while avoiding party politics - mirrors Major's break with Thatcher's cabinet style.

Major, still more concerned than a prime minister should be about criticism in the public prints, brought O'Donnell with him from the Treasury. Now, as another insider, puts it: "Just as Bernard [Ingham] was his mistress's voice so Gus [O'Donnell] is Major's language."

O'Donnell has made mistakes,

Treasury has none of the natural diffidence of his prime minister. But they share an instinctive concern to shave off the rougher edges of Thatcherism.

Francis Maude, another Treasury minister and an ambitious star of the Tory right, is among the prime minister's favourites in the middle ranks of the government. Maude has been charged with ensuring that the promises of the Citizen's Charter are translated into action.

Major consults also outside the immediate circles. Norman Fowler, who stepped down from Thatcher's cabinet 18 months ago, is a valued source of political commonsense. Fowler is expected to act as Major's personal "minister" during the general election campaign. Norman Tebbit, the former party chairman, and Lord Waddington, leader of the Lords, win similar respect, as does Terence Higgins, the chairman of the Commons backbench Treasury committee.

Among personal friends, Jeffrey Archer, the politician turned novelist and a neighbour in Cambridgeshire, is a regular visitor to both Downing Street and Major's Huntingdon home. Archer, a fellow sports fanatic, was for years the prime minister's host for Test matches at Lords. He now campaigns as tirelessly in the constituencies for her successor as he once did for Thatcher.



High profile: John Major visiting China this week

Not all these interlocking relationships work smoothly. There have been times when the advisers have appeared to reinforce rather than dispel the prime minister's image as a politician who prefers greys to blacks and whites.

There have been occasions also when no-one has felt close enough to the prime minister to give him

unwelcome advice: to tell him directly that, whatever his instincts, he needs to be more ambitious in the rhetoric of his speeches, more professional in their delivery. Earlier this year more than one of his closest advisers agonised for days over whether to tell him that he should clear up the apparent confusion over his school

education record.

Major, though, has begun to assemble his own cast, and like him they are growing into their jobs. In the minutes after his election as party leader he turned to a colleague with the comment: "We've won. The party is ours now." It is now clear what he meant.